



**The Meeting Transcript of
The Los Angeles County
Board of Supervisors**



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1 **SUP. MOLINA, CHAIR:** IF WE COULD ASK EVERYONE TO PLEASE TAKE
2 THEIR SEATS, WE'RE GOING TO GET STARTED. GOOD MORNING. THIS
3 MORNING, OUR INVOCATION WILL BE LED BY THE REVEREND LINDA
4 MARSHALL FROM MONTEBELLO UNITED METHODIST CHURCH HERE IN LOS
5 ANGELES. OUR PLEDGE THIS MORNING WILL BE LED BY PETER K.
6 HOWENSTEIN, MEMBER OF THE AUDIE MURPHY CHAPTER OF THE MILITARY
7 ORDER OF THE PURPLE HEART. WOULD YOU ALL PLEASE STAND.

8

9 **THE REVEREND LINDA MARSHALL:** LET US PRAY. CREATOR GOD, OPEN
10 OUR HEARTS TO PEACE AND HEALING BETWEEN ALL PEOPLE. OPEN OUR
11 HEARTS TO PROVIDE AND PROTECT ALL CHILDREN OF THE EARTH. OPEN
12 OUR HEARTS TO END VIOLENCE AND FEAR AMONG ALL. TODAY, WE
13 ESPECIALLY LIFT OUR PRAYERS FOR ALL THE PEOPLE AFFECTED BY THE
14 EARTHQUAKE IN SUMATRA AND THOSE SUFFERING STILL FROM THE
15 TSUNAMI DISASTER. IN OUR WORK TODAY, HELP US TO REMEMBER THE
16 GIFTS OF YOUR GREAT EARTH, OH LORD AND THAT YOU HAVE ENTRUSTED
17 US TO ITS CARE. GIVE OUR LEADERS WISDOM AND COURAGE AS THEY
18 MEET THIS DAY. AMEN.

19

20 **PETER K. HOWENSTEIN:** PLEASE PLACE YOUR RIGHT HAND OVER YOUR
21 HEART, PLEASE AND JOIN ME IN THE PLEDGE OF ALLEGIANCE. [
22 PLEDGE OF ALLEGIANCE]

23

24 **SUP. MOLINA, CHAIR:** IT'S MY PLEASURE THIS MORNING TO PRESENT A
25 CERTIFICATE OF COMMENDATION TO THE REVEREND LINDA MARSHALL.



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1 SHE HAS SERVED AS PASTOR OF THE MONTEBELLO UNITED METHODIST
2 CHURCH FOR OVER SEVEN YEARS. THE CHURCH IS CELEBRATING ITS
3 100TH ANNIVERSARY THIS YEAR. IT IS A THRIVING MEMBER OF THE
4 MONTEBELLO COMMUNITY. REVEREND MARSHALL RECEIVED HER
5 UNDERGRADUATE DEGREE FROM CAL STATE NORTHRIDGE AND HAS EARNED
6 HER MASTERS OF DIVINITY DEGREE FROM BOSTON UNIVERSITY. IN
7 ADDITION TO HER CHURCH RESPONSIBILITIES, REVEREND MARSHALL IS
8 EXECUTIVE DIRECTOR OF THE GOLDEN RULE COMMUNITY DEVELOPMENT
9 CORPORATION, WHICH SEEKS TO CREATE HOUSING, ECONOMIC
10 DEVELOPMENT AND YOUTH LEADERSHIP OPPORTUNITIES FOR PEOPLE IN
11 OUR COMMUNITY. THIS MORNING, SHE WAS TELLING ME ABOUT THE
12 PROGRAM THAT SHE'S INSTALLING ALL OVER MONTEBELLO CALLED YOUTH
13 ASSETS. SHE WAS VERY PROUD OF PUTTING IN PLACE, TRYING TO FIND
14 THE POSITIVE THINGS THAT CHILDREN CAN CONTRIBUTE TO THEMSELVES
15 AND TO THE COMMUNITY AND TRYING TO MAKE THEM FLOURISH.
16 CONGRATULATIONS TO YOU, REVEREND.

17

18 **THE REVEREND LINDA MARSHALL:** THANK YOU. [APPLAUSE]

19

20 **SUP. ANTONOVICH:** WE HAVE WITH US THIS MORNING PETER HOWENSTEIN
21 FROM NORTHRIDGE. HE WAS A GRADUATE OF EAGLE ROCK HIGH SCHOOL
22 MANY YEARS AGO, RETIRED TECHNICIAN WITH PACIFIC BELL, AND HE'S
23 MARRIED WITH THREE CHILDREN. HE BELONGS TO THE AUDIE MURPHY
24 CHAPTER OF THE MILITARY ORDER OF THE PURPLE HEART AND HE
25 SERVED BETWEEN 1943 AND 1946 IN THE UNITED STATES ARMY AND



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1 OBTAINED THE RANK OF CORPORAL. HE WAS IN THE BATTLE OF THE
2 BULGE AND THE LIBERATION OF LUXEMBOURG WITH THE 80TH INFANTRY
3 DIVISION AND, AS WE WERE TALKING, I FOUND OUT HIS COUSIN,
4 GEORGE HOWENSTEIN AND WIFE, MARY, WHO ARE QUITE ACTIVE IN THE
5 OLD 43RD ASSEMBLY DISTRICT WERE EARLY FRIENDS AND SUPPORTERS
6 OF MINE. BUT IF ANY OF YOU HAVE SEEN THE LIFE OF PRIVATE RYAN
7 AND THE OUTTAKES, YOU'LL FIND COMMENTARY BY PETER, WHO WAS
8 INVOLVED WITH THAT FILMING. SO, PETER, THANK YOU FOR COMING
9 DOWN AND LEADING US IN THE PLEDGE OF ALLEGIANCE. [APPLAUSE]

10

11 **SUP. ANTONOVICH:** TELL HER THE FLASH DIDN'T FLASH.

12

13 **SUP. MOLINA, CHAIR:** THANK YOU, SIR. I'M GOING TO ASK OUR
14 EXECUTIVE OFFICER TO PLEASE CALL THE ROLE, CALL THE AGENDA,
15 PLEASE.

16

17 **CLERK VARONA-LUKENS:** THANK YOU, MADAM CHAIR, MEMBERS OF THE
18 BOARD. WE'LL BEGIN ON PAGE 5. ON ITEM CS-4, THE DIRECTOR
19 REQUESTS A ONE-WEEK CONTINUANCE. ON PAGE 8, AGENDA FOR THE
20 MEETING OF THE COMMUNITY DEVELOPMENT COMMISSION, ITEM 1-D AND
21 2-D.

22

23 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY
24 SUPERVISOR KNABE. IF THERE'S NO OBJECTION, SO ORDERED.

25



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1 **CLERK VARONA-LUKENS:** AGENDA FOR THE MEETING OF THE REGIONAL
2 PARK AND OPEN SPACE DISTRICT, ITEM 1-P AND 2-P.

3

4 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED
5 BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

6

7 **CLERK VARONA-LUKENS:** BOARD OF SUPERVISORS, ITEMS 1 THROUGH 18,
8 I HAVE THE FOLLOWING REQUESTS. ON ITEM NUMBER 2, HOLD FOR
9 SUPERVISOR KNABE AND A MEMBER OF THE PUBLIC. ON ITEM NUMBER 3,
10 HOLD FOR SUPERVISOR ANTONOVICH AND A MEMBER OF THE PUBLIC AND
11 SUPERVISOR BURKE REQUESTS A ONE-WEEK CONTINUANCE.

12

13 **SUP. MOLINA, CHAIR:** WE'LL HOLD THAT ITEM.

14

15 **CLERK VARONA-LUKENS:** ON ITEM NUMBER 9, THE ITEM SHOULD READ,
16 "APPOINT SUPERVISOR KNABE AS AN ALTERNATE TO THE LOCAL AGENCY
17 FORMATION COMMISSION," AND, ON ITEM NUMBER 15, IT SHOULD READ,
18 "K.P.C.C. F.M. 89.3," AND THEN THE REST ARE BEFORE YOU.

19

20 **SUP. MOLINA, CHAIR:** I HAVE AN ITEM NUMBER 4 THAT THERE'S A
21 HOLD FOR SUPERVISOR KNABE, IS THAT CORRECT? I DON'T THINK YOU
22 CALLED THAT.

23

24 **CLERK VARONA-LUKENS:** I DON'T HAVE ANYTHING ON ITEM 4.

25



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1 **SUP. MOLINA, CHAIR:** DID YOU WANT TO HOLD THE AG DAY? I SAID
2 HOLD FOR SUPERVISOR-- IT MAY NOT BE. ITEM 4? NO?

3

4 **CLERK VARONA-LUKENS:** YEAH, SOMEBODY WROTE THAT ON A...

5

6 **SUP. MOLINA, CHAIR:** ALL RIGHT. LET'S HOLD IT FOR NOW AND SEE
7 IF WE CAN CLARIFY WHAT IT IS. AND, ON THE REMAINING AMOUNT--
8 ON THE REMAINING ITEMS, MOVED BY SUPERVISOR BURKE, SECONDED BY
9 SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION, SO ORDERED.

10

11 **CLERK VARONA-LUKENS:** OKAY. ADMINISTRATIVE OFFICER, ITEMS 19
12 THROUGH 27.

13

14 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED
15 BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

16

17 **CLERK VARONA-LUKENS:** AGRICULTURAL COMMISSIONER, WEIGHTS AND
18 MEASURES, ITEM 28.

19

20 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED
21 BY SUPERVISOR KNABE. IF THERE'S NO OBJECTION, SO ORDERED.

22

23 **CLERK VARONA-LUKENS:** ARTS COMMISSION, ON ITEM 29, SUPERVISOR
24 KNABE REQUESTS A ONE-WEEK CONTINUANCE.

25



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1 **SUP. MOLINA, CHAIR:** THAT ITEM WILL BE CONTINUED.

2

3 **CLERK VARONA-LUKENS:** BEACHES AND HARBORS, ITEMS 30 THROUGH 32.
4 ON ITEM 31, SUPERVISOR KNABE REQUESTS A ONE-WEEK CONTINUANCE.

5

6 **SUP. MOLINA, CHAIR:** ON THE REMAINDER, MOVED BY SUPERVISOR
7 YAROSLAVSKY, SECONDED BY SUPERVISOR KNABE. IF THERE'S NO
8 OBJECTION, SO ORDERED.

9

10 **CLERK VARONA-LUKENS:** CHIEF INFORMATION OFFICE, NUMBER 33.

11

12 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY
13 SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

14

15 **CLERK VARONA-LUKENS:** CHILDREN AND FAMILY SERVICES, ITEMS 34
16 AND 35. 34 INCLUDES SUPERVISOR ANTONOVICH'S AMENDMENT AS NOTED
17 ON THE GREEN SHEET.

18

19 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR KNABE, SECONDED BY
20 SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION, SO ORDERED.

21

22 **CLERK VARONA-LUKENS:** COMMISSION ON HUMAN RELATIONS, ITEM 36.

23

24 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY
25 SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.



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1

2 **CLERK VARONA-LUKENS:** COMMUNITY DEVELOPMENT COMMISSION, ITEM
3 37.

4

5 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY
6 SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION, SO ORDERED.

7

8 **CLERK VARONA-LUKENS:** COMMUNITY AND SENIOR SERVICES, ON ITEM
9 38, SUPERVISOR BURKE REQUESTS A ONE-WEEK CONTINUANCE.

10

11 **SUP. MOLINA, CHAIR:** THAT ITEM WILL BE CONTINUED. ITEM NUMBER
12 38.

13

14 **CLERK VARONA-LUKENS:** COUNTY COUNSEL, ITEM 39.

15

16 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR KNABE, SECONDED BY
17 SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION, SO ORDERED.

18

19 **CLERK VARONA-LUKENS:** HEALTH SERVICES, ITEMS 40 THROUGH 42.

20

21 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED
22 BY SUPERVISOR KNABE. IF THERE'S NO OBJECTION, SO ORDERED.

23

24 **CLERK VARONA-LUKENS:** HUMAN RESOURCES, ITEM 43. AS NOTED ON THE
25 GREEN SHEET, THE DIRECTOR OF PERSONNEL REQUESTS THAT THE ITEM



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1 BE CONTINUED ONE WEEK TO APRIL 5TH, 2005. ALSO, SUPERVISOR
2 KNABE IS REQUESTING A ONE-WEEK CONTINUANCE ON THAT ITEM.

3

4 **SUP. MOLINA, CHAIR:** ALL RIGHT. THEN THAT ITEM WILL BE
5 CONTINUED.

6

7 **CLERK VARONA-LUKENS:** INTERNAL SERVICES, ITEM 44.

8

9 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED
10 BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

11

12 **CLERK VARONA-LUKENS:** MENTAL HEALTH, ITEMS 45 THROUGH 47.

13

14 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED
15 BY SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION, SO
16 ORDERED.

17

18 **CLERK VARONA-LUKENS:** PUBLIC WORKS, ITEMS 48 THROUGH 73. ON
19 ITEM NUMBER 48, HOLD FOR A MEMBER OF THE PUBLIC. AND THE REST
20 ARE BEFORE YOU.

21

22 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR KNABE, SECONDED BY
23 SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

24

25 **CLERK VARONA-LUKENS:** ON PAGE 30, SHERIFF, ITEMS 74 THROUGH 76.



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1

2 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED
3 BY SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

4

5 **CLERK VARONA-LUKENS:** MISCELLANEOUS COMMUNICATION, ITEMS 77
6 THROUGH 80. ON ITEM NUMBER 79, THE COUNTY COUNSEL REQUESTS A
7 ONE-WEEK CONTINUANCE.

8

9 **SUP. MOLINA, CHAIR:** ON THE REMAINDER, MOVED BY SUPERVISOR
10 BURKE, SECONDED BY SUPERVISOR KNABE. IF THERE'S NO OBJECTION,
11 SO ORDERED.

12

13 **CLERK VARONA-LUKENS:** ORDINANCES FOR INTRODUCTION, ITEMS 81
14 THROUGH 83 AND I'LL READ THE SHORT TITLE INTO THE RECORD. 81,
15 AN ORDINANCE AMENDING TITLE 3, ADVISORY COMMISSIONS AND
16 COMMITTEES OF THE LOS ANGELES COUNTY CODE RELATING TO THE
17 CIVIL SERVICE COMMISSION AND THAT ITEM IS BEING HELD. ON ITEM
18 NUMBER 82, AS NOTED BY THE-- AS NOTED ON THE GREEN SHEET, THE
19 DIRECTOR REQUESTS A ONE-WEEK CONTINUANCE. ON ITEM 83, AN
20 ORDINANCE AMENDING TITLE 6, SALARIES OF THE LOS ANGELES COUNTY
21 CODE BY AMENDING ADDITIONAL INFORMATION CONCERNING THE
22 COMPENSATION OF FOUR CLASSIFICATIONS. 81 AND 83 ARE BEFORE
23 YOU.

24



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1 **SUP. MOLINA, CHAIR:** ALL RIGHT. MOVED BY SUPERVISOR BURKE,
2 SECONDED BY SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO
3 ORDERED.

4

5 **CLERK VARONA-LUKENS:** SEPARATE MATTER, ITEM 84.

6

7 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR KNABE, SECONDED BY
8 SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION, SO ORDERED.

9

10 **CLERK VARONA-LUKENS:** MISCELLANEOUS, ADDITIONS TO THE AGENDA
11 REQUESTED BY BOARD MEMBERS AND THE CHIEF ADMINISTRATIVE
12 OFFICER WHICH WERE POSTED MORE THAN 72 HOURS IN ADVANCE OF THE
13 MEETING, AS INDICATED ON THE GREEN SUPPLEMENTAL AGENDA. ON
14 ITEM 85-A, WE'LL HOLD THIS FOR REPORT. 85-B.

15

16 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED
17 BY SUPERVISOR KNABE. IF THERE'S NO OBJECTION, SO ORDERED.

18

19 **CLERK VARONA-LUKENS:** 85-C.

20

21 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY
22 SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION, SO ORDERED.

23



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1 **CLERK VARONA-LUKENS:** ON 85-D, HOLD FOR A MEMBER OF THE PUBLIC.
2 MADAM CHAIR, COULD WE BACKTRACK TO ITEM 34. WE HAVE A REQUEST,
3 I'M SORRY, FROM A MEMBER OF THE PUBLIC TO HOLD THAT ITEM.

4

5 **SUP. MOLINA, CHAIR:** ALL RIGHT. THEN WE'LL RECONSIDER THAT
6 ITEM, RECONSIDERED BY SUPERVISOR BURKE, SECONDED BY SUPERVISOR
7 YAROSLAVSKY. IF THERE'S NO OBJECTION, SO ORDERED. THAT ITEM IS
8 BEFORE US.

9

10 **CLERK VARONA-LUKENS:** ALL RIGHT. AND THAT COMPLETES THE READING
11 OF THE AGENDA. BOARD OF SUPERVISORS' SPECIAL ITEMS BEGINS WITH
12 SUPERVISORIAL DISTRICT NO. 5.

13

14 **SUP. MOLINA, CHAIR:** SUPERVISOR ANTONOVICH, YOUR PRESENTATIONS,
15 PLEASE.

16

17 **SUP. ANTONOVICH:** WELL, I'M SURE THERE ARE A NUMBER OF PEOPLE
18 IN THE AUDIENCE AND WATCHING ON TELEVISION AS WE MAKE THIS
19 PRESENTATION THAT HAD MANY WILD DREAMS AND THEIR IMAGINATION
20 REACH THE OUTER LIMITS WHEN THEY CONSIDERED GOING TO MARS AND
21 THEY GREW UP WATCHING THE FLASH GORDONS OF THE WORLD AND ALL
22 OF THE VARIOUS MOTION PICTURES AND RADIO PROGRAMS ABOUT MARS
23 AND GOING TO OUTER SPACE. WELL, THIS MORNING, WE HAVE
24 INDIVIDUALS WHO HAVE MADE THAT DREAM, THAT IMAGINATION BECOME
25 A REALITY AND THESE ARE THE INDIVIDUALS FROM JET PROPULSION



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1 LABORATORY IN PASADENA. I SHOULD SAY IN LA CANADA. J.P.L. IS
2 LOCATED IN LA CANADA AND CAL TECH, THE GREAT UNIVERSITY, IS IN
3 PASADENA. WELL, JIM ERICKSON, WHO IS THE MARS EXPLORATION
4 ROVER PROJECT MANAGER IS WITH US, ALONG WITH ANDREW MISHKIN,
5 WHO IS THE MISSION MANAGER AND INTEGRATED SEQUENCE TEAM CHIEF.
6 JOHN CALLUS, WHO IS THE DEPUTY PROJECT MANAGER AND SCIENCE
7 MANAGER. JAKE ANLOTILOVICH, SPACECRAFT AND ROVER ENGINEERING
8 TEAM CHIEF; ARTHUR AMADOR, FORMER INTEGRATED SEQUENCE TEAM
9 CHIEF DURING THE PRIME MISSION; GRACE WONG, WHO IS THE FORMER
10 DEPUTY INTEGRATED SEQUENCE TEAM CHIEF DURING THAT PRIME
11 MISSION; ALBERT HOLDERMAN, WHO IS THE DEPUTY PROJECT
12 SCIENTIST; DANIEL HURLY, MISSION DATA OPERATIONS TEAM CHIEF;
13 PATTY REED, WHO IS THE J.P.L. LEGISLATIVE LIAISON; AND CHASE
14 REESE, WHO IS OFFICE OF LEGISLATIVE AND INTERNATIONAL AFFAIRS.
15 AND THEY ARE JUST THE REPRESENTATIVES AND THOSE WHO ARE
16 INVOLVED BUT ALL OF THE MEN AND WOMEN WHO WERE PART OF THAT
17 GREAT PROJECT THAT, TODAY, WAS A GREAT SUCCESS. REMEMBER BACK
18 ON JUNE 10TH AND JULY 7TH, 2003, IN SEARCH OF ANSWERS ABOUT
19 THE RED PLANETS, NASA'S EXPLORATION ROVERS WERE LAUNCHED
20 TOWARD MARS TO FIND AND IDENTIFY A WIDE RANGE OF ROCKS AND
21 SOILS THAT HOLD CLUES TO THE HISTORY OF MARS. THE PANORAMIC
22 IMAGES TAKEN BY ROVERS ARE PROVIDING SCIENTISTS WITH VITAL
23 INFORMATION ABOUT THE PROMISING GEOLOGICAL TARGETS THAT TELL
24 THE STORY OF WATER IN MARS' PAST. IN JANUARY 2005 OF THIS
25 YEAR, J.P.L. AND N.A.S.A. CELEBRATED THE FIRST ANNIVERSARIES



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1 OF MARS EXPLORATION'S ROVER SPIRIT, WHICH LANDED SUCCESSFULLY
2 ON THE SURFACE OF MARS ON JANUARY 3RD, 2004 AND MARS
3 EXPLORATION ROVER, OPPORTUNITY, WHICH LANDED ON THE SURFACE ON
4 JANUARY 24TH OF 2004. N.A.S.A.'S MARS EXPLORATION ROVERS HAVE
5 PRODUCED EVIDENCE THAT MARS ONCE HAD LIQUID WATER ON ITS
6 SURFACE AND THAT THE WET ENVIRONMENT COULD HAVE BEEN
7 SUSTAINABLE FOR SOME FORMS OF LIFE AS WE NOW KNOW ON EARTH.
8 BOTH SPIRIT AND OPPORTUNITY HAVE DEMONSTRATED THE VALUE OF
9 USING ROBOTIC TECHNOLOGY FOR EXPLORING AND SAMPLING THE
10 PHYSICAL ENVIRONMENT ON OTHER PLANETS AND, ON MARCH 5TH, 2005,
11 JUST A COUPLE WEEKS AGO, MARS ROVER SPIRIT HAD ALMOST REACHED
12 THE TOP OF A SET OF HILLS THAT WAS AT ITS INITIAL DESTINATION
13 WHEN IT LANDED. SO IT'S NOW SET TO OBSERVE VERY SHORTLY A NEW
14 LANDSCAPE AND IT'S BEEN DUBBED "THE TENNESSEE VALLEY."
15 ACCORDING TO ITS MANAGERS, SPIRIT IS STILL IN EXCELLENT
16 HEALTH. SO, AT THIS TIME, ON BEHALF OF THE BOARD OF
17 SUPERVISORS AND OUR 10 MILLION RESIDENTS OF LOS ANGELES
18 COUNTY, WE WANT TO COMMEND J.P.L. AND THE TEAMS OF SCIENTISTS
19 AND ENGINEERS RESPONSIBLE FOR SPIRIT AND OPPORTUNITY FOR THEIR
20 INVALUABLE WORK IN DEVELOPING AND OVERSEEING MARS EXPLORATION
21 AND CONGRATULATE THEM ON REACHING THEIR MILESTONE'S FIRST
22 ANNIVERSARY. SO FIRST WE'LL MAKE SOME PRESENTATIONS AND THEN
23 WE'LL ASK EACH OF THE INDIVIDUALS TO SAY A WORD. FIRST IS JIM
24 ERICKSON, THE MARS EXPLORATION ROVER PROJECT MANAGER. [
25 APPLAUSE]



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1

2 **SUP. ANTONOVICH:** ANDREW MISHKIN. [APPLAUSE]

3

4 **SPEAKER:** AS A MEMENTO, WE THOUGHT WE WOULD BRING SOMETHING
5 INTERESTING FOR YOU. THESE ARE PANORAMAS BOTH FROM SPIRIT AND
6 OPPORTUNITY SHOWING SOME OF THE LARGER CRATERS THAT WE VISITED
7 AND STUDIED.

8

9 **SUP. ANTONOVICH:** THAT IS AWESOME. THANK YOU FOR THAT. SAY A
10 COUPLE WORDS? [APPLAUSE]

11

12 **SPEAKER:** I'D LIKE TO THANK THE PUBLIC OF THE LOS ANGELES
13 COUNTY FOR THEIR SUPPORT DURING OUR INTERESTING EVENTS OF THE
14 LAST YEAR AS WE'VE TRIED TO EXPLORE MARS WITH THESE ROBOTIC
15 CRAFT. IT WAS A VERY HARD TIME FOR J.P.L. AND THE PERSONNEL
16 THERE BUT, EVERYWHERE THAT WE LOOKED, WE GOT NOTHING BUT HELP,
17 THANKS AND SUPPORT FROM EVERYONE. WE APPRECIATE IT AND THANK
18 YOU. [APPLAUSE]

19

20 **SPEAKER:** SPIRIT AND OPPORTUNITY ROVERS ARE CONTINUING TO
21 OPERATE AND WE CERTAINLY APPRECIATE ALL OF THE SUPPORT WE'VE
22 HAD OVER THE LAST 15 MONTHS OF OPERATION. SO, THANK YOU VERY
23 MUCH.

24



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1 **SUP. ANTONOVICH:** AGAIN, WE REALLY THANK YOU AND THE TEAM, ALL
2 OF YOU HERE REPRESENTATIVE OF OUR GREAT COUNTRY IN ACHIEVING
3 THE GREAT ACHIEVEMENTS IN OUTER SPACE AND, AS I SAY, WHEN WE
4 WERE GROWING UP, THAT WAS ONLY A DREAM BUT TODAY IT IS A
5 REALITY. WE KNOW THAT CHILDREN GROWING UP TODAY, THEIR REALITY
6 WILL ACTUALLY BE WALKING ON MARS, JUST AS BUZZ ALDRIN AND MR.
7 ARMSTRONG DID ON THE MOON. SO THANK YOU. [APPLAUSE]

8

9 **SUP. ANTONOVICH:** TODAY, WE'RE GOING TO WELCOME AN INDIVIDUAL
10 WHO HAS SPENT 32 YEARS WITH THE COUNTY OF LOS ANGELES, WHO IS
11 RETIRING AND THAT'S HOWARD BAKER. IN MAY OF 1973, HE STARTED
12 HIS CAREER WITH THE DEPARTMENT OF PUBLIC SOCIAL SERVICES. 11
13 YEARS LATER, HE WAS APPOINTED TO THE POSITION OF DIRECTOR OF
14 HUMAN RESOURCES FOR D.C.F.S. AND WHERE HE IMPLEMENTED SOME OF
15 THE FIRST DECENTRALIZED HUMAN RESOURCE INFORMATION TECHNOLOGY
16 APPLICATIONS. IN 1994, HOWARD ASSUMED THE PROJECT MANAGEMENT
17 POSITION AT THE DEPARTMENT OF CHILDREN AND FAMILY SERVICES TO
18 IMPLEMENT A NEW STATEWIDE INFORMATION TECHNOLOGY SYSTEM. AS A
19 DIRECTOR OF THOSE EFFORTS, IT PROVIDED PERSONAL COMPUTERS ON
20 THE DESK OF EVERY CHILDREN'S SOCIAL WORKER IN L.A. COUNTY IN
21 1995, WHICH PROVIDED THAT VITAL LINK AMONG SOCIAL WORKERS
22 THROUGHOUT THE STATE OF CALIFORNIA. IN 1999, HOWARD WAS
23 APPOINTED TO THE POSITION OF ASSOCIATE CHIEF INFORMATION
24 OFFICER FOR THE C.I.O., WHERE HIS DECISIVENESS AND LEADERSHIP
25 RESULTED IN COST SAVINGS, IMPROVED TECHNOLOGY AND GREATER



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1 EFFICIENCIES. SO, AT THIS TIME, JOHN FULLINWIDER, WHO IS
2 DEPARTMENT CHAIR FOR THE C.I.O. IS HERE AS WELL. WE WANT TO
3 GIVE THIS PROCLAMATION TO HOWARD FOR MANY YEARS OF GOOD
4 SERVICE. [APPLAUSE]

5

6 **HOWARD BAKER:** THANK YOU, SUPERVISOR ANTONOVICH. THANK YOU,
7 MEMBERS OF THE BOARD. THANK YOU, MR. FULLINWIDER. IT'S BEEN 32
8 YEARS OF COUNTY SERVICE AND IT'S BEEN A WONDERFUL EXPERIENCE
9 AND I APPRECIATE THE HONOR AND I'M VERY HUMBLLED BY IT. AND I
10 WOULD LIKE TO SAY IT'S BEEN A WONDERFUL JOURNEY AND THIS IS
11 ONE OF THE GREATEST ORGANIZATIONS TO WORK WITH IN THE UNITED
12 STATES. THANK YOU VERY MUCH. [APPLAUSE]

13

14 **HOWARD BAKER:** I'D LIKE TO INTRODUCE MY WIFE, DOLORES, AND MY
15 BOSS OF BOSSES, JON FULLINWIDER.

16

17 **JON FULLINWIDER:** IT'S CERTAINLY A PRIVILEGE TO STAND BEFORE
18 YOU TODAY AND CONGRATULATE HOWARD ON A LONG DESERVED
19 RETIREMENT. HOWARD IS ONE OF THOSE EMPLOYEES THAT EXEMPLIFIES
20 WHAT I THINK THE PUBLIC WANTS IN AN INDIVIDUAL THAT COMMITS
21 HIS LIFE TO PUBLIC SERVICE. HE'S JUST BEEN AN OUTSTANDING
22 INDIVIDUAL AND HAS DONE AN OUTSTANDING JOB. HE'LL BE SORELY
23 MISSED WITHIN THE ORGANIZATION AND IT HAS CERTAINLY BEEN MY
24 PLEASURE AND PRIVILEGE TO HAVE OPPORTUNITY TO WORK WITH HOWARD



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1 OVER THE LAST EIGHT YEARS. HOWARD, CONGRATULATIONS. [APPLAUSE
2]

3

4 **SUP. ANTONOVICH:** NOW WE ARE GOING TO PROCLAIM LOS ANGELES
5 COUNTY AGRICULTURAL MONTH AND WITH US IS AGRICULTURAL
6 COMMISSION DEPARTMENT KURT FLOREN, THE DEPARTMENT HEAD, AND
7 RICHARD AZUKA, DEPUTY DIRECTOR; KATHLEEN BURR, WHO IS THE
8 EXECUTIVE DIRECTOR OF THE L.A. COUNTY FARM BUREAU; JOAN SMITH,
9 THE PRESIDENT AND MARY LANDOW AND ELIZABETH BITO, WHO IS THE
10 TREASURER OF CALIFORNIA FOR AGRICULTURE OF THE LOS ANGELES
11 COUNTY CHAPTER OF WOMEN FOR AGRICULTURE. SYLVIA BISHOP,
12 EXHIBIT REPRESENTATIVE FOR THE 48TH DISTRICT AGRICULTURAL
13 ASSOCIATION. THESE INDIVIDUALS BEFORE US THIS MORNING
14 REPRESENT THE FOUR FOUNDING ORGANIZATIONS OF AG DAY L.A.
15 FOUNDATION, WHICH WILL HOST THE 2005 AG DAY L.A. CELEBRATION
16 TOMORROW, MARCH 30TH, AT LOMA ALTA PARK IN ALTADENA,
17 CALIFORNIA. DURING THE EVENT, VARIOUS ASPECTS OF PRODUCTION,
18 AGRICULTURE AND SUPPORT SERVICES WILL BE PRESENTED TO MORE
19 THAN 1,400 FOURTH GRADE STUDENTS FROM THE PASADENA UNIFIED
20 SCHOOL DISTRICT TO ENHANCE THEIR KNOWLEDGE AND APPRECIATION OF
21 AGRICULTURE. THE BOARD ALSO URGES ALL CITIZENS TO ASSIST IN
22 EDUCATING OUR CHILDREN ABOUT THE AGRICULTURAL HERITAGE OF L.A.
23 COUNTY TO MAKE THEM BETTER INFORMED. IN FACT, WE'RE ONE OF THE
24 LARGEST PRODUCERS OF CARROTS IN OUR COUNTY AND THE ANTELOPE
25 VALLEY AS WELL, AS MANY OF THE CITRUS THAT WE GROW AND



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1 ALFALFA, THAT'S ALL PART OF OUR ECONOMY, SO LET ME MAKE THIS
2 PROCLAMATION TO OUR DIRECTOR. [APPLAUSE]

3

4 **KURT FLOREN:** THANK YOU, SUPERVISOR ANTONOVICH AND WE
5 APPRECIATE THE SUPPORT OF THE ENTIRE BOARD ON THIS. THE THEME
6 OF THIS EVENT IS AGRICULTURE BELONGS IN OUR KIDS' EDUCATIONAL
7 DIET. THIS IS A TEAMWORK EFFORT INCLUDING THE DEPARTMENT OF
8 AGRICULTURAL COMMISSIONER, WEIGHTS AND MEASURES, THE
9 CALIFORNIA WOMEN FOR AGRICULTURE, THE 48TH AGRICULTURAL
10 DISTRICT AS WELL AS THE L.A. COUNTY FARM BUREAU. MANY PEOPLE
11 DON'T REALIZE THAT THOUGH WE'RE A VERY URBAN COUNTY, WE STILL
12 PRODUCE A LOT OF AGRICULTURAL PRODUCTS, OVER \$300 MILLION PER
13 YEAR BUT IT'S VERY IMPORTANT THAT CHILDREN RECOGNIZE THAT NOT
14 ALL THE FOODS AND FIBERS THAT THEY GET COME FROM A GROCERY
15 STORE, THAT SOMEONE ACTUALLY HAS TO GROW IT. SO IT'S CRITICAL
16 THAT WE BRING THIS TO THEIR AWARENESS AND TO PRESERVE
17 AGRICULTURE IN THE FUTURE. SO WE CERTAINLY APPRECIATE THIS.
18 THANK YOU VERY MUCH. [APPLAUSE]

19

20 **SPEAKER:** AT THE LOS ANGELES COUNTY FARM BUREAU, WE BELIEVE
21 THAT BRINGING GREAT FIELD TRIPS TO OUR CHILDREN OF L.A. COUNTY
22 IS AN AMAZING THING. I KNOW, WITH BUDGET, AND THE KIDS DON'T
23 GET TO GO ON A LOT OF FIELD TRIPS, IT'S IMPORTANT THAT THINGS
24 THEY READ ABOUT IN BOOKS THEY GET TO DO HANDS ON. AND THE
25 PUBLIC AND ANYONE HERE IS INVITED. IT'S AMAZING TO SEE THE



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1 KIDS, YOU KNOW, WATCH A LAMB GETTING SHEARED OR SEE HOW BEES
2 ARE AND WATCH A LAMB GETTING SHEARED AND THEN SEE THE YARN GET
3 SPUN INTO YARN AND THEN KNOW THAT THIS IS WHERE THEIR CLOTHES
4 COME FROM SO THE KIDS GET TO SEE THINGS THEY READ IN BOOKS AND
5 WE APPRECIATE YOUR SUPPORT. THANK YOU. [APPLAUSE]

6

7 **SPEAKER:** WE ALSO HAVE T- SHIRTS THAT WE MADE, PRODUCED FOR
8 THIS EVENT AND WE'RE GOING TO PRESENT THESE TO THE
9 SUPERVISORS.

10

11 **SUP. ANTONOVICH:** TODAY, WE'RE GOING TO RECOGNIZE THE WILLIAM
12 S. HART SCHOOL DISTRICT PSYCHOLOGY DEPARTMENT FOR THEIR
13 DEDICATION TO THE STUDENTS THAT THEY SERVE. ACCORDING TO DR.
14 CHARLES ESLAN, FORMER DIRECTOR OF THE PSYCHOLOGICAL SERVICES
15 FOR L.A. UNIFIED SCHOOL DISTRICT, THE HART DISTRICT PSYCHOLOGY
16 DEPARTMENT IS AN INNOVATIVE MODEL OF EXCELLENCE. IN DESPITE OF
17 THE DISTRICT'S OVERWHELMING 2,200 PLUS TO ONE STUDENT TO
18 PSYCHOLOGIST RATIO, THE HART DISTRICT PSYCHOLOGIST SERVICE ALL
19 JUNIOR AND SENIOR HIGH SCHOOL STUDENTS IN THE SANTA CLARITA
20 VALLEY. THAT'S APPROXIMATELY 22,000 STUDENTS WHO ARE ATTENDING
21 EIGHT THROUGH 12. THE DISTRICT HAS A NUMBER OF PROGRAMS THAT
22 THE PSYCHOLOGISTS WORK WITH TO SERVICE THE COMPREHENSIVE NEEDS
23 OF STUDENTS IN OUR COMMUNITY. THE PROGRAMS ENTAIL WORKING WITH
24 STUDENTS WHO HAVE HIGH FUNCTIONING AND EMOTIONAL DISORDERS,
25 COGNITIVE DELAYS, AND OTHER TYPES OF VARIOUS DISABILITIES. THE



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1 PSYCHOLOGY DEPARTMENT STAFF IS DYNAMIC IN THAT THEY MOVE
2 BEYOND THE BOUNDARIES OF THEIR JOB DESCRIPTIONS BY COACHING
3 TENNIS, SPONSORING DANCE CLUBS, RUNNING PARENT SUPPORT GROUPS
4 IN THE EVENINGS, AMONG OTHER ACTIVITIES. THIS YEAR, MR.
5 CHRISTOPHER JONES, ONE OF THE HART PSYCHOLOGISTS, RECEIVED THE
6 OUTSTANDING SCHOOL PSYCHOLOGIST AWARD FROM THE CALIFORNIA
7 ASSOCIATION OF SCHOOL PSYCHOLOGISTS. THIS AWARD IS GIVEN TO
8 PSYCHOLOGISTS WHO PROVIDE OUTSTANDING SERVICE TO STUDENTS,
9 TEACHERS, ADMINISTRATORS, PARENTS, COMMUNITY AGENCIES AND
10 THEIR PROFESSION. I'M PLEASED TO HONOR MR. JONES AND ALL OF
11 THE HART DISTRICT SCHOOL PSYCHOLOGISTS TODAY FOR THEIR
12 OUTSTANDING WORK ON BEHALF OF OUR YOUNG PEOPLE. I'D ALSO LIKE
13 TO RECOGNIZE A GOOD FRIEND AND ONE OF MY APPOINTEES, RABBI
14 BERNARD COHEN AND HIS SON, MICAH, FOR THEIR ROLES IN MAKING
15 THIS PRESENTATION A REALITY AND THE RABBI AND HIS WIFE ARE IN
16 THE AUDIENCE AND THANK YOU FOR COMING DOWN. SO ACCEPTING THIS
17 SCROLL ON BEHALF OF THE SCHOOL DISTRICT IS LESLIE KUNNIO,
18 ASSISTANT SUPERINTENDENT FOR EDUCATIONAL SERVICES. HOW ARE
19 YOU? [APPLAUSE]

20

21 **LESLIE KUNNIO:** I'D LIKE TO THANK SUPERVISOR ANTONOVICH AND THE
22 BOARD FOR RECOGNIZING THE HARD WORK THAT WE DO UP IN THE SANTA
23 CLARITA VALLEY AND FOR THE SUPPORT AND THE WORK THAT WE DO
24 WITH THE STUDENTS IN THE LOS ANGELES COUNTY. I'D ALSO LIKE TO
25 THANK LESLIE KUNNIO AND THE ADMINISTRATION AT THE HART



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1 DISTRICT FOR SUPPORTING US IN THE WORK THAT WE DO TO WORK WITH
2 KIDS AND GO KIND OF OUTSIDE THE BOX AND TO HELP THE STUDENTS
3 IN OUR COMMUNITY. ALSO, I'D LIKE TO THANK MARTY LIEBERMAN, OUR
4 DIRECTOR OF SPECIAL EDUCATION, THAT BELIEVES IN THE US AND THE
5 WORK THAT WE DO TO HELP KIDS. AND, FINALLY, I'D LIKE TO THANK
6 THIS FINE GROUP OF PEOPLE BEHIND ME, THE PSYCHOLOGISTS I WORK
7 WITH. I'VE NEVER WORKED WITH A GROUP OF PEOPLE THAT ARE AS
8 DEDICATED OR AS HARD WORKING AS THESE INDIVIDUALS. THEY REALLY
9 DO GO ABOVE AND BEYOND THE CALL OF DUTY TO MAKE SURE THAT WE
10 HELP THE KIDS THAT WE WORK WITH. AND IT IS A PLEASURE TO COME
11 TO WORK AND BE WITH THEM EVERY DAY. [APPLAUSE]

12

13 **SUP. ANTONOVICH:** FIRST, CHRISTOPHER JONES. [APPLAUSE]

14

15 **SUP. ANTONOVICH:** THANK YOU. STEPHANIE CHUNG. SIMPA GUPA. WENDY
16 JONES. MARY MCGRATH. DAVE LABATT. LAURA RAMIREZ. IBONNI
17 SHIELDS. NOW WE'D LIKE TO RECOGNIZE AN INDIVIDUAL THAT I MET
18 ON MARTIN LUTHER KING DAY THIS PAST JANUARY, IN THE COVINA
19 PRESENTATION IN RECOGNITION OF MARTIN LUTHER KING DAY AND
20 THAT'S WHEN I SAW KENNETH WAYNE WOODS PERFORM A GREAT READING
21 OF MARTIN LUTHER KING, JR.'S "I HAVE A DREAM" SPEECH. KENNETH
22 IS A PASTOR, A SINGER, AND A ACTOR. HIS PERFORMANCES INCLUDE A
23 ROUSING REENACTMENT OF THE LEGENDARY, AS I SAID, "I HAVE A
24 DREAM" SPEECH. HE BEGAN HIS CAREER AS A SINGER, RECORDING WITH
25 RCA RECORDS AND CONTINUED HIS TRAINING IN OPERA AND CLASSICAL



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1 MUSIC UNDER THE TEACHING AND TRAINING OF ACTRESS LAUREN--
2 LORINE TUTTLE. KENNETH IMMERSED HIMSELF IN ACTING, APPEARING
3 IN STAGE PRODUCTIONS OF MESSAGE IN THE MUSIC WITH DELLA REESE
4 AND SIMPLETON OF THE UNEXPECTED AISLE, A GEORGE BERNARD SHAW
5 PRODUCTION. HIS NOTEWORTHY CAREERS INCLUDING STARRING AND CO-
6 STARRING ROLES IN BORN YESTERDAY, HALLELUJAH HORNSBY, JESUS
7 THE HEALER AND JESUS CHRIST SUPERSTAR, JUST TO NAME A FEW. HE
8 ALSO PERFORMED WITH THE NEXT LEVEL PRODUCTIONS IN COMING TO
9 AMERICA, I'LL BE HOME FOR CHRISTMAS AND ONE OF THE GREAT PLAYS
10 AND ONE OF MY FAVORITES THAT I'VE SEEN ABOUT 10 TIMES, AND
11 THAT'S JOSEPH AND THE AMAZING TECHNICOLOR DREAM COAT BY LLOYD
12 WEBBER AND GOD'S FAVORITE. HE RESIDES IN COVINA WITH HIS WIFE,
13 SHERRY, HIS SON, JEREMIAH AND DAUGHTER, GABRIELLE, WHO IS WITH
14 HIM TODAY. SO, AT THIS TIME, WE WOULD LIKE TO PRESENT TO
15 KENNETH THIS PROCLAMATION FOR HIS LEADERSHIP IN THE COMMUNITY
16 AND WE APPRECIATE HIS BEING A ROLE MODEL TO YOUNG AND OLD
17 ALIKE, NOT JUST IN OUR COUNTY BUT OUR STATE AND NATION. [
18 APPLAUSE]

19

20 **KENNETH WAYNE WOODS:** I REALLY APPRECIATE. I WAS DELIGHTFULLY
21 SURPRISED WHEN SUPERVISOR ANTONOVICH INVITED ME TO RECEIVE
22 THIS HONOR. I DIDN'T THINK THAT MY CAREER WAS EXTENSIVE ENOUGH
23 TO MERIT SUCH AN AWARD. THEN I THOUGHT THAT IT ISN'T THE
24 NUMBER OF YOUR EFFORTS BUT THE QUALITY IN YOUR EFFORTS THAT
25 BRINGS THE RECOGNITION. SO I APPRECIATE THIS AS BEING AN



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1 AFFIRMATION TO WHAT I HOPE TO ACCOMPLISH IN EVERYTHING I DO.

2 THANK YOU. [APPLAUSE]

3

4 **KENNETH WAYNE WOODS:** THIS IS MY DAUGHTER, GABRIELLE AND A GOOD
5 FRIEND, TYRA MASON. [APPLAUSE]

6

7 **SUP. ANTONOVICH:** AND NOW WE HAVE A LITTLE CAT, A DOMESTIC
8 NAMED PHOENIX, WHO IS EIGHT WEEKS OLD, LOOKING FOR A HOME. A
9 LITTLE CALICO. SO ANYBODY IN THE AUDIENCE WHO WOULD LIKE TO
10 ADOPT LITTLE PHOENIX OR YOU CAN CALL (562) 728-4644 IF YOU'RE
11 WATCHING ON TELEVISION AND LITTLE PHOENIX WILL BE YOUR RISING
12 SPURT OF JOY. [MEOWING]

13

14 **SUP. MOLINA, CHAIR:** IT'S MY PLEASURE THIS MORNING, I WASN'T
15 ABLE TO ATTEND THE LUNCHEON YESTERDAY, I'VE HAD A BIT OF FLU,
16 SUPERVISOR BURKE MADE THE PRESENTATION ON BEHALF OF THE BOARD
17 BUT WE HAVE SORT OF A BITTERSWEET OCCASION HERE BECAUSE WE'RE
18 SAYING GOOD-BYE TO SOMEONE WHO HAS SERVED OUR COUNTY SO VERY
19 WELL AND THAT IS GINGER BARNARD. SHE'S OUR DEPUTY CHIEF OF
20 PROTOCOL. AND IT IS TRUE THAT WE ARE GOING TO MISS HER
21 TREMENDOUSLY. SHE HAS DONE SO WELL WITH EVERY SINGLE ONE OF
22 US. FOR MANY YEARS, GINGER, ALONG WITH ALL OF HER COLLEAGUES
23 AND I WISH YOU WOULD JOIN US UP HERE, HAS PROVIDED THE BOARD
24 OF SUPERVISORS WITH VERY THOUGHTFUL GUIDANCE ON MATTERS OF
25 PROTOCOL. WE'VE ALL RELIED ON HER KNOWLEDGE AND EXPERTISE AND



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1 I WANT TO EXPRESS MY PERSONAL GRATITUDE TO GINGER FOR ALL OF
2 HER PATIENCE AND PROFESSIONALISM AND WISDOM AS WELL AS TO HOW
3 TO DEAL WITH EACH ONE OF THOSE ISSUES AND SHE WAS TERRIFIC.
4 GINGER'S IMPRESSIVE CAREER BEGAN WITH THE BUREAU OF PUBLIC
5 ASSISTANCE IN THE MID 1960S. SHE THEN MOVED ON TO THE C.A.O.'S
6 OFFICE IN 1974 AND EVENTUALLY BECOMING OUR COUNTY'S FIRST
7 DEPUTY CHIEF OF PROTOCOL IN 1982. FOR OVER 20 YEARS, WORKING
8 ALONGSIDE OUR CHIEF OF PROTOCOL, SANDRA OSMAN, AND WITH HER
9 DEDICATED AND COMMITTED PROTOCOL TEAM, GINGER PLANNED AND
10 COORDINATED COUNTLESS EVENTS TO HONOR FOREIGN DIGNITARIES,
11 INCLUDING PRIME MINISTERS, PRESIDENTS, EMPERORS, KINGS,
12 QUEENS, PRINCES AND PRINCESSES, JUST TO NAME A FEW. ALSO,
13 GINGER HAS CAPABLY SERVED AS OUR BOARD LIAISON TO THE LOS
14 ANGELES CONSULAR CORPS, WHICH IS COMPRISED OF OVER 93 NATIONS
15 AND HAS GRACIOUSLY REPRESENTED US AT LITERALLY THOUSANDS OF
16 CONSULAR CORPS EVENTS AND CELEBRATIONS. GINGER HAS ALSO
17 EVOLVED INTO A NATIONALLY RESPECTED PROTOCOL PROFESSIONAL AND,
18 IN 2004, SHE WAS ELECTED PRESIDENT OF PROTOCOL AND DIPLOMACY
19 INTERNATIONAL, OUR COUNTRY'S ONLY ASSOCIATION OF PROTOCOL
20 OFFICERS, WHICH IS RECOGNIZED BY THE UNITED STATES DEPARTMENT
21 OF STATE. ALL I CAN SAY IS, GINGER, WE CAN'T WISH YOU BETTER
22 THAN WELL. WE HOPE YOU ENJOY YOUR RETIREMENT. WE ARE SO
23 PLEASED WITH ALL THE EFFORT THAT YOU PUT INTO EVERY SINGLE
24 EVENT. WE KNOW THAT YOU'RE ALWAYS VERY DEDICATED. WE ALWAYS
25 THOUGHT IT WAS SUCH A WONDERFUL JOB BUT I'VE SEEN YOU HAVING



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1 TO WORK AT IT EVERY SINGLE DAY AND IT IS A TOUGH JOB, AND WE
2 APPRECIATE IT. I PARTICULARLY APPRECIATE YOUR GUIDANCE AND
3 YOUR WISDOM. CONGRATULATIONS. IT'S VERY DESERVED. [APPLAUSE]

4

5 **SUP. KNABE:** MADAM CHAIR? [APPLAUSE CONTINUES]

6

7 **SUP. KNABE:** MADAM CHAIR, I JUST WOULD ADD WHAT A PLEASURE IT'S
8 BEEN WORKING WITH GINGER. I KNOW EACH ONE OF US, AT SOME POINT
9 OR ANOTHER, WE GOT TO DO SOME FUN THINGS AND SHE ALSO DRAGGED
10 US OUT IN THE MIDDLE OF THE NIGHT TO GO GREET PEOPLE OUT AT
11 THE AIRPORT BUT ALWAYS A TRUE PROFESSIONAL AND SHE ALWAYS DID
12 EVERYTHING WITH CLASS. YOU'RE JUST A CLASS ACT. AND I WAS JUST
13 RECENTLY AT A HOMELAND SECURITY MEETING BACK IN CHARLOTTE,
14 NORTH CAROLINA, AND THE PROTOCOL OFFICER COMES ON UP AND SAYS,
15 "SUPERVISOR KNABE, I HAVE A GOOD FRIEND," AND STARTS TALKING
16 ABOUT YOUR RELATIONSHIP BACK THERE, SO IT'S NOT ONLY HERE
17 LOCALLY AND ALL THAT YOU'VE DONE FOR ALL OF US BUT NATIONALLY
18 AS WELL, TOO, AND JUST WISH YOU BOTH THE VERY, VERY BEST IN
19 YOUR RETIREMENT. I KNOW YOU'RE GOING TO KEEP BUSY BUT JUST
20 THANKS FOR ALL YOU'VE DONE FOR NOT ONLY US BUT ALL THE
21 CITIZENS OF THIS GREAT COUNTY.

22

23 **SUP. ANTONOVICH:** I ALSO WANT TO JOIN IN IN CONGRATULATING
24 GINGER ON A JOB WELL DONE. AS THE CREATOR OF THE DEPARTMENT OF
25 PROTOCOL, GINGER'S BEEN THERE FROM, REALLY, THE BEGINNING AND



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1 HAS DONE A SUPERB JOB IN ASSISTING IN THE VARIOUS FOREIGN
2 COUNTRIES THAT ARE REPRESENTED IN L.A. COUNTY. WE HAVE ONE OF
3 THE LARGEST DELEGATION OF FOREIGN GOVERNMENTS IN L.A. COUNTY
4 THAN ANY PLACE IN THE WORLD AND GINGER HAS BEEN-- WITH THE
5 ABILITY OF MAKING THE AMBASSADORS AND CONSUL-GENERALS VERY
6 COMFORTABLE AND ACCOMMODATING THEM AND THEIR NEEDS IN LOS
7 ANGELES COUNTY DURING THEIR STAY, HAS BEEN-- AND CHRIS AND THE
8 OTHERS AND SANDY, RICK, LET'S SAY BECAUSE OF HER LEADERSHIP,
9 SHE'S BEEN RECOGNIZED NATIONALLY FOR HER ABILITIES IN THE
10 PROTOCOL FIELD AND IT'S BEEN A REAL ASSET TO OUR COUNTY
11 BECAUSE WE DO HAVE EVERY PERSON FROM AROUND THE WORLD HAVING
12 SOME DESCENDANT LIVING IN THIS COUNTY OF OURS AND HAVING THE
13 ABILITY TO MAKE THEIR REPRESENTATIVES FROM THEIR FOREIGN LANDS
14 COMFORTABLE AND ACCOMMODATE THEM TAKES A SPECIAL TALENT, WHICH
15 SHE HAS. CHRIS ALONG HAS BEEN THERE HELPING US AS WELL. SO
16 THANK YOU AND WE WILL MISS YOU. AND WE APPRECIATE YOUR
17 LEADERSHIP AND SERVICE.

18

19 **SUP. MOLINA, CHAIR:** THANK YOU, SUPERVISOR. SUPERVISOR BURKE?

20

21 **SUP. BURKE:** YES. IT WAS MY PLEASURE TO ATTEND THE LUNCHEON
22 YESTERDAY AND IT WAS SO IMPRESSIVE. IT WAS VERY BEFITTING OF A
23 VERY GRACIOUS AND ELEGANT LADY AND A PERSON WHO HAS REALLY
24 SERVED THE COUNTY OF LOS ANGELES IN A WAY THAT HAS GIVEN US
25 THE KIND OF PRESTIGE INTERNATIONALLY THAT WE DESERVE BECAUSE



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1 SHE WAS ABLE TO MAKE SURE EVERYTHING WAS JUST RIGHT. AND I
2 WANT TO SAY HOW MUCH I'VE APPRECIATED, OF COURSE, ALL OF US--
3 NONE OF US LIKE TO GO OUT TO THOSE AIRPORTS AT NIGHT BUT IT'S
4 IMPORTANT FOR YOU TO EMPHASIZE TO US THAT WE SHOULD GO AND TO
5 GET US OUT THERE AND TO GO TO SOME OF THESE EVENTS WHERE IT'S
6 VERY NECESSARY FOR LOS ANGELES COUNTY TO BE RECOGNIZED AS AN
7 ENTITY AND I THINK THAT'S ONE OF THE THINGS THAT YOU HAVE
8 DONE. YOU'VE MADE IT POSSIBLE FOR PEOPLE TO REALIZE THAT THERE
9 IS A LOS ANGELES CITY BUT THERE'S ALSO A LOS ANGELES COUNTY
10 THAT'S MADE UP OF 10 MILLION PEOPLE. AND CONGRATULATIONS TO
11 YOU FOR ALL YOUR SERVICE AND BEST OF LUCK FOR THE FUTURE.

12

13 **SUP. YAROSLAVSKY:** MADAM CHAIR, I JUST WANT TO ADD MY THANK YOU
14 TO GINGER. I'VE WORKED WITH A NUMBER OF PROTOCOL OFFICERS WHEN
15 I WAS AT THE CITY AND, OF COURSE, HERE WITH GINGER AND THERE'S
16 NOBODY WHO COMES CLOSE TO HER COMPETENCE AND HER GRACE AND HER
17 EFFECTIVENESS. SHE'S BEEN A REAL ASSET TO THIS COUNTY IN WAYS
18 THAT MOST PEOPLE WILL NEVER APPRECIATE AND REALLY THE FIVE OF
19 US GET THE BENEFIT OF A LOT OF HER EXPERTISE BUT I HAVE MY ONE
20 STORY, WHICH I WAS REALLY DEBATING WHEN THE PRESIDENT OF CHINA
21 WAS COMING IN BACK IN 1998 OR WHENEVER IT WAS AND I WAS
22 CHAIRMAN OF THE BOARD AND I REALLY WASN'T SURE I WANTED TO GO
23 DOWN TO THE AIRPORT AND GREET HIM BECAUSE OF SOME HUMAN RIGHTS
24 ISSUES. I ACTUALLY STOPPED ON LATHA HARRAH BOULEVARD ON MY WAY
25 TO THE AIRPORT AND I TOOK A LOOK AT GINGER'S BRIEFING PAPER.



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1 AND IT SAID HE SPOKE RUSSIAN, HE STUDIED RUSSIAN, STUDIED IN
2 THE SOVIET UNION AND HE SPOKE FLUENT RUSSIAN AND I SAID, ALL
3 RIGHT, MUST BE A SIGN. SO I WENT DOWN THERE. WHEN THE
4 PRESIDENT OF CHINA WALKED OFF THE AIRPLANE, WE ENDED UP
5 CONDUCTING ABOUT A 45-SECOND CONVERSATION IN RUSSIAN. THAT
6 WAS-- MY PARENTS WOULD BE TURNING IN THEIR GRAVES IF THEY-- OR
7 AWAKENING FROM THEIR GRAVES. BUT IT'S THAT KIND OF DETAIL THAT
8 MADE THESE VISITS SO SPECIAL FOR US AND, HOPEFULLY, FOR SOME
9 OF THE DIGNITARIES WHO YOU BROUGHT INTO OUR OFFICES AND WE MET
10 AT THE AIRPORT AND OTHER PLACES, IS THE HUMAN TOUCH. AND
11 THAT'S-- YOU NEVER LOST SIGHT OF THE LITTLE DETAILS THAT MAKE
12 A VISIT MEMORABLE AND I'M GOING TO MISS THAT BECAUSE I HOPE WE
13 CAN FIND-- THE PERSON WHO TAKES YOUR SHOES CAN FIND THE
14 ABILITY TO STEP INTO YOUR SHOES BUT I'VE BEEN AROUND TOO LONG
15 AND I'VE NOT FOUND ANYBODY LIKE YOU YET AND I DON'T THINK IT'S
16 GOING TO BE EASY TO REPLACE YOU BUT THANK YOU FOR 40 YEARS OF
17 SERVICE IS INCREDIBLE AND YOU DON'T LOOK LIKE YOU STARTED MORE
18 THAN FIVE YEARS AGO. SO CONGRATULATIONS.

19

20 **SUP. MOLINA, CHAIR:** GINGER, DO YOU WANT TO SHARE A FEW WORDS?
21 FROM THE VERY CLASSY LADY, AS WE SAID.

22

23 **GINGER BARNARD:** WELL, I DON'T KNOW IF I CAN KEEP THIS
24 TOGETHER. THANK YOU TO THE BOARD FOR ALL OF YOUR SUPPORT
25 BECAUSE THE PROTOCOL OFFICE COULD NOT EXCEL IF WE DIDN'T HAVE



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1 THE SUPPORT OF THE BOARD OF SUPERVISORS AND THAT IS SOMETHING
2 THAT WE REALLY APPRECIATE BECAUSE YOU'VE GIVEN US THE TOOLS TO
3 DO OUR JOB AND TO, HOPEFULLY, MAKE THE COUNTY SHINE AND
4 INCREASE THE VISIBILITY OF THE BOARD. BUT, AS I SAID, IT TAKES
5 THE COMMITMENT ON YOUR PART TO GIVE ADEQUATE STAFF AND
6 EVERYTHING ELSE THAT GOES WITH RUNNING AN OFFICE. AND, FOR
7 THAT, WE APPRECIATE-- WE REALLY APPRECIATE THAT. NOW, I DON'T
8 DO THIS JOB BY MYSELF AND I'M A LAME DUCK SO I COULD ONLY GET
9 ONE OF MY STAFF TO COME UP HERE, THE OTHER REFUSED, SITTING IN
10 THE AUDIENCE. CHRIS, COME HERE. CHRIS HAS BEEN MY RIGHT AND MY
11 LEFT HAND FOR THE LAST 15 YEARS AND, AS A TEAM, WE ALSO HAVE
12 SANDY TORRES IN THE AUDIENCE, WHO I TOLD HER I WAS GOING TO
13 MAKE HER STAND UP BECAUSE SHE WOULDN'T COME UP HERE. COME ON,
14 SANDY, STAND UP. [APPLAUSE]

15

16 **GINGER BARNARD:** AND CINDY MENDOZA, THE OTHER PART OF OUR TEAM,
17 IS IN TRAINING THIS MORNING AND THEN JIM TOLNOY, OUR STUDENT
18 WORKER, IS IN SCHOOL TODAY. BUT, ANYWAY, IT'S A TEAM EFFORT,
19 AND WE REALLY-- IT'S BEEN A LOT OF FUN. I FEEL VERY FORTUNATE
20 TO HAVE A JOB THAT I'VE ALWAYS LOVED TO GET UP AND COME TO.
21 I'M GOING TO MISS IT, I GUESS, BUT I'M LEAVING ON SUNDAY FOR A
22 BIG TRIP, SO, AS LESS TOLNOY SAID, THAT MEANS I CAN'T COME
23 BACK IN THE OFFICE AND DO MORE CLEANING UP. BUT, ANYWAY, I
24 JUST WANT TO THANK YOU AND THANKS TO SANDY OSSMAN, WHO IS OUR
25 VOLUNTEER CHIEF OF PROTOCOL AND WITHOUT MARGARET CARR, THE



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1 FIRST VOLUNTEER CHIEF AND WITHOUT SANDY AND HER HUSBAND,
2 SHELL, THEY REALLY HELPED THIS OFFICE GET ESTABLISHED WHEN WE
3 WERE UP AGAINST ALL ODDS BECAUSE THE CITY WAS VERY VISIBLE BUT
4 THE COUNTY WAS NOT. AND IT'S THANKS TO MARGARET CARR AND TO
5 SANDY OSSMAN AND THEIR CONNECTIONS IN THE COMMUNITY, THE
6 BUSINESS COMMUNITY AND THE SOCIAL AND CULTURAL COMMUNITY THAT
7 REALLY LAUNCHED THIS OFFICE AND HAS ALLOWED IT TO GROW TO WHAT
8 IT BECAME TODAY. AND, ANYWAY, THANK YOU VERY MUCH. AND I ALSO
9 WANT-- MY HUSBAND, JOHN, IS HERE AND I REALLY COULDN'T HAVE
10 DONE THIS FOR 22 YEARS IF HE HASN'T BEEN WILLING TO GO TO ALL
11 THE EVENING EVENTS WITH ME BUT THEN HE DOES LIKE TO EAT AND HE
12 HAS TO EAT SOMEWHERE AND, IF I'M AT AN EVENT, HE MIGHT AS WELL
13 COME ALONG. BUT, ANYWAY, I COULDN'T-- I REALLY COULDN'T HAVE
14 DONE THIS FOR ALL THE WELL, PROBABLY THOUSANDS OF EVENTS I'VE
15 ATTENDED AFTER HOURS OR AFTER THE NINE TO SIX HOURS. ANYWAY,
16 THANK YOU FOR YOUR SUPPORT BECAUSE I COULDN'T HAVE DONE IT
17 WITHOUT YOU AND THANK YOU TO ALL OF YOU, TO THE BOARD OFFICES,
18 TO THE COUNTY DEPARTMENTS, WHO ARE ALWAYS SO WILLING TO MEET
19 WITH THE VISITORS. I MEAN, THIS IS REALLY A GREAT
20 ORGANIZATION, THE COUNTY OF LOS ANGELES, THANK YOU. [APPLAUSE
21]

22

23 **GINGER BARNARD:** I FORGOT MY BOSS, MY DIRECT BOSS, DAVID
24 JANSSEN, WHO IS ACTUALLY AN EXTRAORDINARY EMCEE AND HE'S
25 REALLY-- I THINK JAY LENO SHOULD WORRY BECAUSE YOU GIVE MR.



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1 JANSSEN A MICROPHONE AND I'LL TELL YOU, HE'LL GIVE JAY LENO A
2 RUN FOR HIS MONEY. AND ALSO THANKS TO SHARON BUNN, WHO I
3 DIRECTLY REPORT TO. WELL, I REPORT TO ALL FIVE SUPERVISORS AND
4 DAVID AND SHARON. WE HAVE A LOT OF BOSSES BUT IT ALL WORKS. [
5 APPLAUSE]

6

7 **SUP. MOLINA, CHAIR:** NEXT I'M JOINED BY SOMEONE THAT IS-- HAS
8 BEEN A PLEASURE TO WORK WITH FOR A NUMBER OF YEARS. COME ON
9 UP. CRISTINA CRUZ-MADRID HAS BEEN A FRIEND AND A COLLEAGUE OF
10 MINE FOR A NUMBER OF YEARS. SHE HAS SERVED AND JUST RECENTLY
11 RETIRED FROM PUBLIC OFFICE. CRISTINA WAS FIRST ELECTED TO
12 OFFICE IN 1997 AND WAS RE-ELECTED THREE TIMES AND WAS THE
13 FIRST WOMAN TO EVER SERVE AS THE MAYOR OF THE CITY OF AZUSA.
14 SHE JOINED THE FIRST DISTRICT STAFF LAST YEAR AS MY FIELD
15 DIRECTOR BRINGING WITH HER A WEALTH OF TALENT AND EXPERIENCE.
16 CRISTINA, WE KNOW HER AS TRULY A RENAISSANCE WOMAN WHO
17 BALANCES MANY ROLES, AS ELECTED OFFICIAL, AS A MOTHER, AS AN
18 ATTORNEY AND DOES SO WITH THOUGHTFULNESS AND GRACE. DURING HER
19 TENURE WITH THE CITY OF AZUSA, CRISTINA ENSURED THAT VITAL
20 SERVICES, SUCH AS INCLUSION, LIVABILITY AND EXPANDING GREEN
21 SPACE BECAME A PART OF THE PUBLIC DIALOGUE, NOT ONLY IN AZUSA,
22 BUT THROUGHOUT THE SAN GABRIEL VALLEY. AS A RIVERS AND
23 MOUNTAINS CONSERVANCY BOARD MEMBER, HER COMMITMENT TO GREEN
24 AND OPEN SPACE ENHANCED LOS ANGELES COUNTY REGIONAL BIKE TRAIL
25 FROM AZUSA FOOTHILLS ALL THE WAY TO SEAL BEACH. AS MAYOR,



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1 CRISTINA CULTIVATED CREATIVE PARTNERSHIPS BETWEEN LOCAL
2 GOVERNMENT ENTITIES, THE SPIRIT OF COOPERATION, AS EVIDENCED
3 THROUGH OUR SUCCESSES IN ENSURING THAT THE AZUSA HEALTH
4 CENTER, ONCE WE HAD TO CLOSE AND THE DEPARTMENT OF HEALTH
5 SERVICES IS NOW OPEN AND IS THRIVING AND CONTINUING TO PROVIDE
6 HEALTHCARE SERVICES TO THE ENTIRE COMMUNITY OF AZUSA. WE WANT
7 TO ACKNOWLEDGE CRISTINA'S YEARS OF SERVICE AND DEDICATION AS A
8 LEADER IN THE SAN GABRIEL VALLEY. WE'RE PLEASED THAT SHE'S
9 JOINING MY STAFF BUT WE ALSO WANT TO THANK HER FOR THE
10 LEADERSHIP THAT SHE PROVIDED, NOT ONLY TO HER COMMUNITY BUT TO
11 ALL OF THE RESIDENTS IN SAN GABRIEL VALLEY AND WE CONGRATULATE
12 HER FOR AN OUTSTANDING TENURE AS MAYOR. CONGRATULATIONS. [
13 APPLAUSE]

14

15 **CRISTINA CRUZ-MADRID:** THANK YOU, BOSS. YEAH, I DID, I BROUGHT
16 MY MOM. HERE'S MY MOM, CAROLINE CRUZ, WITH ME WHO WANTED TO
17 MEET THE BOARD SUPERVISORS, WANTS TO MEET YVONNE AND ZEV AND
18 ALL THE OTHER MEMBERS THAT DETERMINE THE FUTURE OF L.A.
19 COUNTY. MY OLDEST SON, JOAQUIN. MY FIRST BORN, SHEILA, WHO IS
20 ALSO ON THE SCHOOL BOARD IN THE CITY OF AZUSA AND MY CAMPAIGN
21 FRIENDS ARE HERE, MY BEST GIRLFRIENDS WALKING IN, RUTH ALCADE,
22 RIGHT ON TIME, AND I HAVE DIANA OFFAN AND NINA MINAS THAT HAVE
23 BEEN WITH ME, CLOSE FRIENDS AND HELPED ME IN GETTING ELECTED,
24 AND MAKING A DIFFERENCE IN AZUSA. I WANT TO THANK THE FIRST
25 DISTRICT STAFF THAT HAS BEEN SO WARM AND EMBRACING AND THE



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1 WONDERFUL WELCOME I'VE GOTTEN FROM YOU, SUPERVISOR, AND THE
2 GREAT TEAM OF PEOPLE THAT I WORK WITH IN THE EL MONTE OFFICE,
3 IN THE EAST L.A. OFFICE AND HERE AT THE HALL AND ALSO THE
4 ENTIRE BOARD OF SUPERVISORS COMMUNITY, WHICH IS A VERY, VERY
5 SPECIAL PLACE TO WORK, A VERY SPECIAL CULTURE. THANK YOU FOR
6 THE WARM EMBRACE AND THE OPPORTUNITY TO BE OF SERVICE AND WORK
7 WITH ALL OF YOU TO CREATE A BETTER LOS ANGELES. AND I DO WANT
8 TO, AT THIS POINT, JUST A FEW MINUTES TO ACKNOWLEDGE THAT I'M
9 ONLY PART OF A BIG STORY, LIKE ALL OF US ARE PART OF BIG
10 STORIES AND PART OF THAT STORY IS MY PARENTS, WHO WERE BORN
11 HERE IN THE SAN GABRIEL VALLEY BUT WHO GREW UP IN THE 1920S
12 DURING A PERIOD OF RACISM AND DISCRIMINATION. SO MY PARENTS
13 HAD TO GO TO SEGREGATED SCHOOLS AND, WHEN THEY WENT TO SWIM IN
14 THE POOL, IT WAS ONLY THE DAY BEFORE THEY WERE GOING TO EMPTY
15 OUT THE POOL. AND WHEN, AS YOUNG PEOPLE, IF THEY WANTED TO GO
16 TO THE MOVIE HOUSE, THEY COULD ONLY GO TO THE MOVIE HOUSE AND
17 SIT IN THE MEXICAN SECTION. BUT THAT'S ALL CHANGED. MY FATHER
18 RAN FOR THE CITY COUNCIL IN THE CITY OF AZUSA AND WAS DEFEATED
19 AND HE RAN AGAIN AND HE WAS DEFEATED AGAIN BY ONE VOTE AND HE
20 RAN AGAIN AND HE WON. AND HE SERVED FOR 12 YEARS, THREE TERMS,
21 ON THE AZUSA CITY COUNCIL. SO MY STEPPING INTO AZUSA
22 LEADERSHIP IS REALLY QUITE EASY BECAUSE MY PARENTS, WHO WERE
23 THE ONES THAT WERE THE GREAT REVOLUTIONARIES AND GREAT
24 RADICALS IN THE CITY OF AZUSA. AND, TO THEM, I WANT TO
25 ACKNOWLEDGE THEM FOR WHAT THEY'VE DONE, THE LEADERSHIP THAT



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1 THEY'VE CREATED AND THE LEGACY THEY HAVE CREATED. AND TO BE A
2 PART OF A GROUP OF PEOPLE LIKE YOU THAT ARE ALSO HERE ON THE
3 CUTTING EDGE MAKING THE WORLD A BETTER PLACE. SO THANK YOU ALL
4 AND I LOOK FORWARD TO LOTS OF FUN AND EXCITEMENT HERE AT THE
5 BOARD OF SUPERVISORS. THANK YOU, SUPERVISOR. [APPLAUSE]

6

7 **SUP. MOLINA, CHAIR:** MICHAEL, YOUR SPECIALS FIRST. OH, MS.
8 BURKE HAS A PRESENTATION. I APOLOGIZE.

9

10 **SUP. BURKE:** I'D LIKE TO CALL THE DIRECTOR OF PARKS AND
11 RECREATION FORWARD, RUSS GUINEY. PARKS AND RECREATION HAS
12 RECOGNIZED AND RESPONDED TO PROBLEMS OF CHILDHOOD AND ADULT
13 OBESITY BY ESTABLISHING A PILOT HEALTHY PARKS PROGRAM. THE
14 PROGRAM MISSION IS TO EDUCATE CHILDREN AND FAMILIES ON HOW
15 OBESITY CAN LEAD TO HEART DISEASE, DIABETES, CANCER AND OTHER
16 CHRONIC DISEASES AND HOW THEY CAN AVOID OR OVERCOME OBESITY
17 THROUGH PROPER NUTRITION AND PHYSICAL FITNESS. THE PILOT
18 PROGRAM HAS PROVEN TO BE VERY SUCCESSFUL AND IT'S NOW BEEN
19 EXPANDED TO ALL COUNTY PARKS. EACH PARK NOW HAS A HEALTHY
20 COMPONENT INCLUDED IN ALL OF ITS ACTIVITIES. PROVIDING AN
21 ENVIRONMENT CONDUCIVE TO HEALTHY CHILDREN HAS BEEN SHOWN TO
22 LEAD TO BETTER SCHOOL ATTENDANCE, IMPROVED BEHAVIOR, LOWER
23 INCIDENTS OF ILLNESS AND INCREASED ATTENTION SPAN. I'M VERY
24 PLEASED THAT THE BOARD OF SUPERVISORS HAS APPROVED A
25 PROCLAMATION PROCLAIMING APRIL HEALTHY PARKS MONTH IN THE



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1 COUNTY OF LOS ANGELES. I URGE INCORPORATED CITIES IN LOS
2 ANGELES COUNTY TO PARTICIPATE IN THIS COUNTYWIDE EFFORT. I
3 ALSO ENCOURAGE ALL RESIDENTS TO ATTEND ACTIVITIES THAT WILL BE
4 SCHEDULED IN APRIL THROUGHOUT THE REMAINDER OF THE YEAR AND
5 THROUGHOUT THE REMAINDER OF THE YEAR AT PARKS THROUGHOUT THE
6 COUNTY AND, WITH THIS CONCERTED EFFORT, CERTAINLY WE CAN HAVE
7 AN IMPACT ON CHILDHOOD OBESITY AND IT COULD LEAD TO A LONGER
8 LIFE SPAN FOR SO MANY PEOPLE. I HAPPENED TO SEE ON T.V. THIS
9 MORNING THAT THEY'RE COMING OUT WITH EVEN BIGGER HAMBURGERS
10 AND BIGGER BREAKFAST BURGERS WITH ALL KINDS OF SAUSAGE AND
11 BACON AND LOTS OF EGGS AND ALL THESE THINGS, ALL OF WHICH
12 INDIVIDUALLY ARE PROBABLY VERY GOOD BUT, AT ONE TIME...

13

14 **SUP. KNABE:** I WAS GOING TO SAY, THERE'S SOMETHING WRONG WITH
15 THAT? [LAUGHTER]

16

17 **SUP. BURKE:** ONE MEAL, IT'S NOT TOO GREAT. BUT, SOMEHOW, WE
18 HAVE TO GET OVER TO YOUNG PEOPLE THAT THEY HAVE TO START
19 EATING HEALTHY AT A VERY YOUNG AGE. AND SO I'M VERY PLEASED TO
20 PROCLAIM HEALTHY PARKS MONTH AND I'D LIKE TO PRESENT THIS TO
21 YOU, RUSS, AND YOU CAN INTRODUCE SOME OF THE PEOPLE WE HAVE
22 HERE WITH YOU.

23

24 **SUP. KNABE:** WE CAN JUST EAT THOSE BIG SANDWICHES IN A PARK AND
25 WE'LL BE HEALTHY. [LIGHT LAUGHTER]



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1
2 **RUSS GUINEY:** THANK YOU VERY MUCH, SUPERVISOR. UNFORTUNATELY,
3 WE ARE FACING A CRISIS IN OUR COMMUNITIES. IN SOME OF OUR
4 COMMUNITIES, OVER 30% OF THE YOUNG PEOPLE ARE OBESE, ANOTHER
5 30% ARE OVERWEIGHT. THIS IS INDEED A CRISIS IN THE FOOD THAT
6 WE EAT AND THE EXERCISE THAT WE DON'T PARTICIPATE IN AND WE'RE
7 TRYING TO TURN THAT AROUND. THREE YEARS AGO, THE COUNTY PARKS
8 DEPARTMENT ORGANIZED THE FIRST PARK SUMMIT FOR LOS ANGELES
9 COUNTY. WE INVITED THE 88 CITIES TO COME, ALONG WITH OTHER
10 PARK AND RECREATION PROVIDERS AND TALK ABOUT THE ISSUES FACING
11 US AS A PROFESSION. WE AGREED THAT THE HEALTH CRISIS AND
12 MAKING OUR PARKS MORE HEALTHY AND RAISING AWARENESS IN OUR
13 COMMUNITIES WAS THE PROJECT WE WANT TO TAKE ON AND OUR CITIES
14 HAVE JOINED TOGETHER WITH US, ALONG WITH OUR HEALTHCARE
15 PROVIDERS. AND I HAVE WITH US TODAY THE ASSISTANT DIRECTORS OF
16 OUR DEPARTMENT, ALSO OUR PARK COMMISSIONER FROM THE FIRST
17 DISTRICT, MR. SAL CASTRO IS HERE WITH US. AND REPRESENTING OUR
18 CITIES, WE HAVE THE DIRECTOR OF PARKS AND RECREATION FROM
19 GARDENA, KELLY FUJIO. WE HAVE OUR PARKS AND RECREATION
20 DIRECTOR FROM THE CITY OF LA MIRADA, TOM ROBINSON, ALONG WITH
21 HIS COMMUNITY SERVICES COORDINATOR, ROBERTA GONZALEZ. AND FROM
22 THE CITY OF SANTA CLARITA, PARKS AND RECREATION DIRECTOR, RICK
23 GOULD. AND WE ALSO HAVE OUR HEALTHCARE PROVIDERS, THE
24 DEPARTMENT OF HEALTH SERVICES FOR THE COUNTY HAS BEEN A VERY
25 STRONG SUPPORTER IN THIS PROGRAM AND JOANNA SYRIAN ANDERSON,



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1 AN ASSISTANT DIRECTOR AND IN CHARGE OF THE NUTRITION PROGRAM,
2 IS WITH US TODAY. AND OUR OTHER HEALTHCARE PROVIDERS AND
3 PEOPLE THAT-- AND ORGANIZATIONS THAT HELP, FIVE A DAY IS AN
4 IMPORTANT PROGRAM AND OUR PROJECT MANAGER, MARVIN ESPINOSA, IS
5 ALSO WITH US TODAY. AND I WANT TO INTRODUCE OR RECOGNIZE OUR
6 HEALTHY PARKS COORDINATOR, SUE GOODWIN, WHOSE HAS DONE A GREAT
7 JOB IN HELPING THE REST OF US IN OUR DEPARTMENT TO RAISE THIS
8 AWARENESS IN OUR COMMUNITY AND TO PROVIDE THE RECREATION
9 PROGRAMS AND THE GOOD NUTRITIONAL PROGRAMS IN OUR PARKS THAT
10 HELP TO MAKE FOR A HEALTHIER PARK COMMUNITY. SO THANK YOU VERY
11 MUCH, SUPERVISORS AND BOARD.

12

13 **SUP. BURKE:** THANK YOU VERY MUCH. MAYBE WE CAN GET A GROUP
14 SHOT. IS THAT POSSIBLE? IF WE GET-- PEOPLE KIND OF-- THAT
15 CONCLUDES MY PRESENTATIONS. SUPERVISOR ANTONOVICH?

16

17 **SUP. ANTONOVICH:** LET ME FIRST MAKE SOME ADJOURNMENT MOTIONS.
18 I'D LIKE TO MOVE THAT WE ADJOURN IN MEMORY OF HERMINIA
19 NAVARRO, WHO IS THE GRANDMOTHER OF MY SENIOR DEPUTY, SUSSY
20 NEMER, WHO PASSED AWAY AT THE AGE OF 94. SHE WAS RAISED IN
21 CUBA, WAS A SUCCESSFUL BUSINESSPERSON WITH HER FAMILY UNTIL
22 THE CASTRO REVOLUTION CAUSED DEATH AND DESTRUCTION AND LOSS OF
23 PROPERTY. SHE THEN MIGRATED TO PASADENA, WHICH SHE CALLED HOME
24 FOR OVER 30 YEARS. SO SHE LEAVES HER CHILDREN, HER
25 GRANDCHILDREN, HER GREAT GRANDCHILDREN. A GOOD FRIEND, A



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1 CLASSMATE AND COMMUNITY LEADER, BILL KING, PASSED AWAY THIS
2 PAST WEEK, WHO BRAVELY FOUGHT CANCER.

3

4 **SUP. KNABE:** I WANT TO BE ON THAT WITH YOU.

5

6 **SUP. ANTONOVICH:** BILL WAS AN HONEST LAWYER. HIS LAW FIRM WAS--
7 DID A GOOD JOB IN REPRESENTING THEIR CLIENTS. HE WAS INVOLVED
8 IN THE COMMUNITY OF GLENDALE WITH THE VARIOUS CHARITABLE
9 ORGANIZATIONS USING HIS HOME FOR A VENUE TO HELP RAISE THOSE
10 FUNDS FOR ALL OF THE NONPROFITS. HE WAS INVOLVED WITH THE
11 ANTIQUE CAR ASSOCIATION AS A COLLECTOR. HE LEAVES HIS WIFE,
12 LINDA, AND TWO CHILDREN BUT HE WAS A GOOD FRIEND, A FRIEND TO
13 MANY OF US, APPEARED AT VARIOUS EVENTS THAT WE WERE ALL
14 INVOLVED WITH. ALSO WAS A MEMBER OF THE REPUBLICAN STATE
15 CENTRAL COMMITTEE AND SERVED WITH RONALD REAGAN AND GOVERNOR--
16 AND THEN GOVERNOR REAGAN AND THEN PRESIDENT REAGAN AND THEN
17 WITH THE BUSH-- BOTH GEORGE, SR. AND JUNIOR. JACK DWAYNE
18 ABNEY, WHO PASSED AWAY AT THE AGE OF 57. BORN AND RAISED IN
19 ANTELOPE VALLEY, U.S. NAVY VETERAN IN VIETNAM. HE LEAVES HIS
20 PARENTS, JACK AND FAYE ABNEY, AND FAYE WAS A MEMBER OF THE
21 SCHOOL BOARD FOR MANY YEARS IN THE AREA. DAVID RICHARD BUREAL
22 FROM THE-- ALTADENA. HE WAS A RETIRED EMPLOYEE WITH THE U.S.
23 POSTAL SERVICE FOR 25 YEARS, WHERE HE RETIRED AS A SUPERVISOR
24 OF MAIL CARRIERS. HE COACHED FOOTBALL AT MOUNT CARMEL HIGH
25 SCHOOL, CRENSHAW HIGH SCHOOL, SANTA MONICA COLLEGE AND



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1 U.C.L.A. HE HAD A LOVE FOR LIFE, FAMILY, HIS CHURCH, SPORTS
2 AND CARS. SUE CUMMINGS, WHO WAS THE WIFE OF FORMER UNITED
3 STATES AMBASSADOR TO AUSTRIA, THEODORE CUMMINGS, WHO WAS PART
4 OF RONALD REAGAN'S KITCHEN CABINET. SHE PASSED AWAY ON MARCH
5 25TH. SHE WAS A GREAT PHILANTHROPIST, TOGETHER WITH HER
6 HUSBAND. THEY WORKED ON MANY CHARITABLE PROJECTS, INCLUDING
7 THE BUILDING OF CEDARS-SINAI MEDICAL CENTER, THE IDA B. MAYER
8 CUMMINGS HOME FOR THE AGED. SHE WAS ONE OF THE FOUNDERS OF THE
9 MUSIC CENTER, FOUNDER OF THE LOS ANGELES COUNTY MUSEUM OF ART
10 AND SHE TOOK GREAT PRIDE IN REPRESENTING HER COUNTRY AS THE
11 WIFE OF THE UNITED STATES AMBASSADOR. SHE WAS A PATRON TO THE
12 ARTS WHO STUDIED AND ENJOYED PAINTING AND SCULPTURING HERSELF.
13 ASHLEY HYLAND, A 14-YEAR-OLD WHO WAS TRAMPLED TO DEATH BY A
14 HORSE IN THE BACKYARD OF A FRIEND'S HOUSE IN PALMDALE. SHE WAS
15 A STUDENT AT JOE WALKER MIDDLE SCHOOL IN THE ANTELOPE VALLEY.
16 MILDRED FRANCIS JOHNSTON, WHO PASSED AWAY AT THE AGE OF 91.
17 SHE AND HER HUSBAND, THEY TOGETHER-- HER HUSBAND, EDDIE,
18 STARTED THE SUPPOSE YOU DRIVE TRUCK RENTAL IN GLENDALE 69
19 YEARS AGO WHERE SHE REMAINED AS TREASURER UNTIL SHE WAS 87
20 YEARS OLD. SHE WAS QUITE ACTIVE IN THE AUXILIARY, THE LIONS
21 CLUB, THE FRATERNAL ORDER OF THE EAGLES AND THE KIWANIS CLUB
22 OF GLENDALE. JUDGE EDWARD KAKITA, ACTIVE MEMBER OF THE LA
23 CANADA FLINTRIDGE COMMUNITY AND A DEDICATED MEMBER OF THE
24 JUDICIARY. HIS GREATEST CONTRIBUTION WAS TO ASPIRING ATTORNEYS
25 AS A FOUNDER AND DRIVING FORCE BEHIND THE JAPANESE AMERICAN



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1 BAR ASSOCIATION. HIS LEGACY WILL BE A STRONG INFLUENCE. HE HAD
2 ENCOURAGING YOUNG LAWYERS TO ACHIEVE THEIR GOALS. AS A CHILD,
3 HE AND HIS FAMILY ENDURED THE LIFE AT AN INTERMENT CAMP AND,
4 AFTER THE WAR, HE WENT ON TO GRADUATE FROM DORSEY HIGH SCHOOL,
5 THE UNIVERSITY OF SOUTHERN CALIFORNIA AND HE RECEIVED HIS LAW
6 DEGREE FROM HASTINGS COLLEGE OF LAW. WE SEND OUR BLESSINGS AND
7 PRAYERS TO HIS WIFE, DR. LENORE KAKITA AND SONS, GRANT, NEIL,
8 AND GARRETT. DR. LENORE KAKITA IS A DERMATOLOGIST IN LA CANADA
9 AND ALSO MY PERSONAL PHYSICIAN. AND ED WAS JUST A HAPPY, VERY
10 POSITIVE ORIENTED PERSON WHO BELIEVED IN HIS COMMUNITY, IN OUR
11 STATE AND IN OUR NATION. GARY MONTAPERT, RETIRED JOURNEYMAN
12 ELEVATOR MECHANIC FOR 35 YEARS AND A COLLECTOR OF ANTIQUES
13 THROUGHOUT HIS LIFE. A GRADUATE OF JOHN MARSHALL HIGH SCHOOL,
14 WAS A U.S. COAST GUARD VETERAN AND SURVIVED BY HIS WIFE,
15 DOROTHY AND HIS SONS, DIRK AND TAIT. AND FATHER ANTHONY.
16 JOSEPH STENSON. FOR 30 YEARS, HE WAS A TEACHER, GOLF AND
17 BASKETBALL COACH FOR RICHMOND UNIFIED SCHOOL DISTRICT, LATER
18 WORKED AT DI ANZA AND PINOLE VALLEY HIGH SCHOOLS AS AN
19 ADMINISTRATOR, DEAN AND FINISHED HIS CAREER AS PRINCIPAL AT
20 JUAN CRESPI JUNIOR HIGH SCHOOL. DR. CHARLES ROBERT STEVENS. HE
21 WAS ADMINISTRATOR OF THE L.A. UNIFIED SCHOOL DISTRICT FOR OVER
22 57 YEARS. AND BONNIE VARNER, WHO WAS KILLED IN A TRAGIC
23 ACCIDENT IN PALMDALE ON MARCH 15TH. SO THOSE ARE MY
24 ADJOURNMENTS. SO MOVED.

25



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1 **SUP. MOLINA, CHAIR:** SO ORDERED ON THOSE ADJOURNMENTS.

2

3 **SUP. ANTONOVICH:** ITEM NUMBER 34.

4

5 **C.A.O. JANSSEN:** MADAM CHAIR? MADAM CHAIR? SUPERVISOR MOLINA,
6 BEFORE YOU START ON THE ITEMS, COULD I ASK THAT THE CLOSED
7 SESSION ITEMS BE CONTINUED TO NEXT WEEK?

8

9 **SUP. MOLINA, CHAIR:** ALL RIGHT. IF THERE'S NO OBJECTION...

10

11 **SUP. ANTONOVICH:** ALL OF THEM?

12

13 **C.A.O. JANSSEN:** ALL OF THEM.

14

15 **SUP. ANTONOVICH:** SO THERE'S NO EXECUTIVE SESSION?

16

17 **C.A.O. JANSSEN:** RIGHT, NO CLOSED SESSION.

18

19 **SUP. ANTONOVICH:** WHAT ABOUT THE...

20

21 **C.A.O. JANSSEN:** THERE ISN'T ANYTHING THAT CAN'T WAIT, WE
22 THINK, UNTIL NEXT WEEK.

23

24 **SUP. MOLINA, CHAIR:** I WON'T BE ABLE TO STAY.

25



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1 **SUP. ANTONOVICH:** OH, OKAY. NO PROBLEM.

2

3 **SUP. MOLINA, CHAIR:** SO IF THERE'S NO OBJECTION, WE'LL POSTPONE
4 ALL CLOSED SESSION ITEMS, WHICH IS CS-1 THROUGH CS-5. MOVED BY
5 SUPERVISOR YAROSLAVSKY, SECONDED BY SUPERVISOR BURKE. IF
6 THERE'S NO OBJECTION, SO ORDERED. THOSE ITEMS ARE CONTINUED.
7 WE'D ALSO LIKE TO CORRECT AGENDA ITEM NUMBER 4. IT WAS
8 ERRONEOUSLY HELD SO IF WE COULD HAVE A MOTION, MOVED BY
9 SUPERVISOR KNABE...

10

11 **SUP. ANTONOVICH:** WHICH ONE IS THAT?

12

13 **SUP. KNABE:** WHAT ITEM WAS THAT?

14

15 **SUP. MOLINA, CHAIR:** IT WAS THE ONE THAT WE THOUGHT YOUR OFFICE
16 HAD HELD IT BUT IT WAS HELD ERRONEOUSLY, SO IF THERE'S NO
17 OBJECTION, WE WILL MOVE THAT ITEM. MOVED BY SUPERVISOR KNABE,
18 SECONDED BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO
19 ORDERED ON THAT. ALL RIGHT.

20

21 **SUP. ANTONOVICH:** 34.

22

23 **SUP. MOLINA, CHAIR:** ITEM NUMBER 34. IT WAS HELD FOR A MEMBER
24 OF THE PUBLIC. MISS AUTRY, YVONNE MICHELLE AUTRY, IF SHE'D
25 JOIN US, PLEASE. PLEASE PROCEED, MISS AUTRY.



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1

2 **YVONNE MICHELLE AUTRY:** THANK YOU, SUPERVISOR MOLINA. I HAD
3 REQUESTED TO ADDRESS AGENDA ITEM 34 AS WELL AS ITEM 85-D. MAY
4 I ADDRESS THEM SEPARATELY OR DO I HAVE TO COMBINE THEM?

5

6 **SUP. MOLINA, CHAIR:** I'M SORRY?

7

8 **YVONNE MICHELLE AUTRY:** I HAD ALSO REQUESTED TO RESPOND TO
9 AGENDA ITEM 85-D. DID YOU HAVE A RECORD OF THAT REQUEST?

10

11 **SUP. MOLINA, CHAIR:** YOU CAN SPEAK TO THAT ITEM NOW AS WELL.

12

13 **YVONNE MICHELLE AUTRY:** OKAY. JUST FOR THE RECORD, MY NAME IS
14 YVONNE MICHELLE AUTRY. FIRST, I'D LIKE TO ADDRESS AGENDA ITEM
15 34 REGARDING CHILDREN AND FAMILY SERVICES. IT'S BEEN AWHILE
16 SINCE I'VE SPOKEN. I'M GOING TO SCHOOL. AGAIN, FOR THE RECORD,
17 I'D LIKE TO ENCOURAGE-- WELL, FOR THE RECORD, I AM A MOTHER OF
18 A 3-1/2-YEAR-OLD CHRISTIAN, MERRITT AUTRY HOLLOWAY, AND I'D
19 LIKE TO STATE FOR THE RECORD THAT I'M NOT WHAT HAS BEEN STATED
20 INCORRECTLY IN THE PETITION PETITION. I'M NOT A DRUG ADDICT,
21 I'M NOT A PROSTITUTE, I'M NOT A ALCOHOLIC, I DON'T SMOKE, I
22 DON'T DO DRUGS, I'M NOT HOMOSEXUAL, NOR HAVE I EVER BEEN ANY
23 OF THESE. I'M NOT HOMELESS, I'M NOT A TERRORIST AND I'VE BEEN
24 FALSELY ACCUSED OF THESE AND MANY OTHER FALSE ALLEGATIONS. I
25 SAY THIS IN MY OWN DEFENSE FOR THE RECORD AND ALSO FOR OTHER



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1 PARENTS WHO HAVE BEEN FALSELY INCRIMINATED IN THIS EFFORT TO
2 DIVIDE, I THINK, MANY FAMILIES, NOT JUST AFRICAN-AMERICAN
3 FAMILIES. ALSO, I'D LIKE TO, FOR THE RECORD, ENCOURAGE YOU,
4 BECAUSE I SEEM TO BE THE ONLY ONE SPEAKING REGARDING THIS
5 ISSUE OF FAMILY REUNIFICATION, IF YOU COULD FOCUS YOUR
6 ATTENTION AND FUNDING TOWARDS REUNIFYING THE FAMILIES AGAIN,
7 ESPECIALLY FOR LATINO FAMILIES, LATINO PARENTS, BLACK FAMILIES
8 AND CAUCASIAN PARENTS. THE MONEYS THAT THE FEDERAL GOVERNMENT
9 ALLOCATES SHOULD BE USED TO REUNIFY CHILDREN WITH THEIR
10 BIOLOGICAL FAMILIES WHEN POSSIBLE, ESPECIALLY WHEN THE PARENTS
11 ARE IN COMPLIANCE AND WHEN THEY HAVE COMPLETED THEIR PARENTING
12 CLASSES, WHEN THEY ARE IN COMPLIANCE, THEN THE CHILDREN SHOULD
13 BE RETURNED TO THE PARENT, IF POSSIBLE OR TO NUCLEAR FAMILY
14 MEMBERS OR EXTENDED FAMILY MEMBERS. THAT SHOULD BE THE MAIN
15 GOAL. FAMILY REUNIFICATION, NOT TO DISSOLVE OR NOT TO DIVIDE
16 THE FAMILIES BECAUSE THAT IS MODERN DAY APARTHEID AND A LOT OF
17 THESE YOUNG CHILDREN, AGAIN, EVEN ACCORDING TO TROY ANDERSON'S
18 SURVEYS, A LOT OF THE-- THE MAJORITY OF THE CHILDREN IN THE
19 FOSTER CARE SYSTEMS BECOME HOMELESS OR UNEMPLOYED. I EVEN HAVE
20 INFORMATION THAT MANY OF THEM ARE USED IN THE MILITARY, THE
21 LEVELS OR THE NUMBERS OF CHILDREN THAT BECOME LEGAL SLAVES,
22 SLAVES, THAT MEANS THAT THEY GO INTO THE PRISON INDUSTRIAL
23 COMPLEX, IS ALARMLINGLY HIGH. SOME ARE USED AS SEX SLAVES,
24 OKAY? AND THEN MANY OTHERS ARE STILL CORRUPTED OR LOST TO THE
25 SYSTEM. NOW, REGARDING THE GANG TRUTHS, I'D LIKE TO SAY THAT



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1 WE ARE ALL INNOCENT UNTIL PROVEN GUILTY. THERE'S BEEN AN
2 INCREASE IN THE NUMBERS OF POLICE BRUTALITY-- I MEAN,
3 ALARMING, HIGH NUMBERS, INCREASED REPORTS OF POLICE BRUTALITY
4 AND STILL A LOT OF THESE POLICEMEN ARE NOT PROSECUTED AND I
5 THINK THAT-- I DON'T KNOW IF IT'S RACISM, WHITE SUPREMACY,
6 CLASSICISM. AGAIN, I WANT IT ON THE RECORD THAT THE POLICE
7 OFFICERS SHOULD BE COUNSELED PRIOR TO THEIR RELEASE,
8 ESPECIALLY IN AFRICAN-AMERICAN COMMUNITIES AND LATINO
9 COMMUNITIES AND THEY SHOULD BE PROSECUTED AND THEY SHOULD NOT
10 BE PAID AND THEY SHOULD BE PUT IN JAIL IF THEY ARE GUILTY OF
11 COMMITTING ANY TYPE OF POLICE BRUTALITY, AND ESPECIALLY WHEN
12 CHILDREN ARE MURDERED. WE'RE INNOCENT UNTIL PROVEN GUILTY AND
13 I JUST WANTED THAT ON THE RECORD, ESPECIALLY WITH THIS ANTI-
14 TERRORIST ACT. GANG BANGERS ARE LABELED TERRORISTS AND, WITH
15 THIS INCREASE IN CONSERVATISM, FASCISM, AND THE HOMELAND
16 SECURITY ACT, AGAIN, I WANT THAT ON THE RECORD SO THAT,
17 HOPEFULLY, YOU'LL TAKE IT INTO CONSIDERATION.

18

19 **SUP. MOLINA, CHAIR:** THANK YOU SO MUCH, MISS AUTRY. WE
20 APPRECIATE IT. ON ITEM NUMBER 34, MOVED BY SUPERVISOR
21 ANTONOVICH, SECONDED BY SUPERVISOR KNABE. IF THERE'S NO
22 OBJECTION, SO ORDERED. ON NUMBER 85-D, MOVED BY SUPERVISOR
23 KNABE, SECONDED BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION,
24 SO ORDERED.

25



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1 **SUP. ANTONOVICH:** ITEM NUMBER 48.

2

3 **SUP. MOLINA, CHAIR:** 48. MR. BAXTER?

4

5 **PETER BAXTER:** SORRY TO HOLD YOU UP. MADAM CHAIR, MEMBERS OF
6 YOUR HONORABLE BOARD, MR. JANSSEN, LADIES AND GENTLEMEN, MY
7 NAME IS PETER BAXTER AND I LIVE IN LOS ANGELES. IT IS
8 RESPECTFULLY SUBMITTED THAT THIS AGENDA ITEM IS TO ACCEPT
9 COMPLETED CONSTRUCTION WORK, WHICH IS DEPENDENT UPON THE
10 KNOWLEDGE AND EXPERIENCE OF CIVIL ENGINEERS. THE ADOPTION OF
11 THIS AGENDA ITEM BY YOUR HONORABLE BOARD IS A PUBLIC NOTICE TO
12 ALL THAT YOU RELY UPON THE KNOWLEDGE AND EXPERIENCE OF CIVIL
13 ENGINEERS TO CONDUCT THE USUAL BUSINESS OF THE COUNTY OF LOS
14 ANGELES. THE RESPONSIBILITY IN THE TECHNICAL PROBLEM OF
15 FIGHTING FIRE IN HIGH-RISE BUILDINGS, LIKE THE TWIN 24 HOURS
16 ON 9/11 IN MANHATTAN, IS OF AN ENGINEERING NATURE. THE TWIN
17 TOWERS OF MANHATTAN BURNED TO THE GROUND ON 9/11 WITHIN ABOUT
18 ONE HOUR OF TIME AND AT A LOSS OF LIFE TO ABOUT 3,000 VICTIMS.
19 IF NONFLAMMABLE GAS OF STEAM WERE TO BE FLOWN TO THE SITE OF
20 SUCH A FIRE AND PUMPED INTO-- EXCUSE ME. I'D JUST LIKE TO TAKE
21 A DRINK. THANK YOU. IF THE NONFLAMMABLE GAS OF STEAM WERE TO
22 BE FLOWN TO THE SITE OF SUCH A TOWER-- OF SUCH A FIRE AND
23 PUMPED INTO THE OPENINGS IN THE WALLS OF THE TWIN TOWERS FROM
24 WHICH OPENINGS CLOUDS OF SMOKE WERE BILLOWING FROM THE FIRE,
25 THE QUESTION ARISES, WOULD THE FIRE IN SUCH A STRUCTURE GO OUT



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1 WERE STEAM TO BE PUMPED INTO THE FIRE SITE AT A PRESSURE WHICH
2 IS GREATER THAN THE ATMOSPHERIC PRESSURE AT THE FIRE SITE?
3 SUCH A QUESTION IS BASIC TO THE KNOWLEDGE AND EXPERIENCE OF
4 CIVIL ENGINEERING AS A STUDY WITH A PARTICULARITY THAT IS
5 LIKELY NOT SO SPECIFIC AND RELATED TO THE KNOWLEDGE AND
6 EXPERIENCE OF PROFESSIONAL FIREFIGHTERS. THIS IS AN
7 ENGINEERING QUESTION RATHER THAN A QUESTION THAT IS OF AN
8 OPERATIONAL FIRE FIGHTING NATURE. ALL OF WHICH IS RESPECTFULLY
9 SUBMITTED. I THINK, IN TERMS OF THE AIR CONDITIONING HERE IN
10 THIS BUILDING, THE AIR CONDITIONING, WHEN YOU ENTER THE
11 BUILDING, FOR EXAMPLE, AND THE DOORS OPEN, YOU CAN FEEL THE
12 ATMOSPHERE FROM INSIDE THE BUILDING COMING OUT TO MEET YOU BUT
13 THAT'S A DIFFERENCE BETWEEN THE ATMOSPHERE, GENERALLY
14 SPEAKING, AND THE ATMOSPHERE WITHIN THE BUILDING, WHICH IS
15 CONTROLLED. AND THAT'S THE POSITION I'M SPEAKING ABOUT IN
16 TERMS OF FIGHTING FIRE. IT'S A CONTROL OF VARIOUS ATMOSPHERES
17 AND THEY'RE COMPETING WITH EACH OTHER AND IF WE COMPETE WITH
18 THE ATMOSPHERE IN THE TWIN TOWERS, FOR EXAMPLE, WHERE THAT
19 ATMOSPHERE ALLOWS OXYGEN TO COME INTO THE BUILDING AND COMPETE
20 WITH THAT AND DENY THAT ENTRY OF OXYGEN, THAT'S WHAT I'M
21 TALKING ABOUT.

22

23 **SUP. MOLINA, CHAIR:** WE UNDERSTAND THAT.

24



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1 **PETER BAXTER:** AND I WOULD LIKE FOR SOMEBODY TO SPEAK ABOUT IT
2 FROM THE FIRE DEPARTMENT OR FROM THE PUBLIC WORKS. THANK YOU
3 KINDLY, MADAM PRESIDENT.

4

5 **SUP. MOLINA, CHAIR:** THANK YOU SO MUCH, MR. BAXTER. ON THAT
6 ITEM, MOVED BY SUPERVISOR ANTONOVICH, SECONDED BY SUPERVISOR
7 YAROSLAVSKY. IF THERE'S NO OBJECTION, SO ORDERED.

8

9 **SUP. ANTONOVICH:** ITEM NUMBER 2.

10

11 **SUP. MOLINA, CHAIR:** ITEM NUMBER 2.

12

13 **SUP. ANTONOVICH:** THIS IS THE AMENDMENT TO THE CIVIL SERVICE
14 COMMISSION ORDINANCE, WHICH WAS DRAFTED BY COUNTY COUNSEL.
15 WHAT IT DOES, IT ALLOWS THE CIVIL SERVICE COMMISSION TO
16 PARTICIPATE IN THE SELECTION OF THE EXECUTIVE DIRECTOR UNDER
17 THE LANGUAGE DRAFTED BY COUNTY COUNSEL. THE COMMISSION,
18 CURRENT LANGUAGE, THE CURRENT ORDINANCE, THE COMMISSION CANNOT
19 PARTICIPATE IN THAT PROCESS. IN ADDITION, THIS ORDINANCE WILL
20 ALLOW THE COMMISSION TO PROVIDE COMMENTS DURING THE
21 PERFORMANCE EVALUATIONS DONE ON THE EXECUTIVE DIRECTOR. PAST
22 EVALUATIONS HAVE ONLY BEEN DONE BY EXECUTIVE OFFICE WITHOUT
23 CIVIL SERVICE INPUT. THERE HAS BEEN SOME CONCERN RELATIVE TO
24 APPOINTING UP TO THREE. IF THEY WANT TO MAKE THAT, THE POINT
25 TO THREE OR WHATEVER BUT THAT LANGUAGE IS THE CURRENT LANGUAGE



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1 THAT'S USED FOR THE HUMAN RESOURCE-- I SHOULD SAY THE HUMAN
2 RELATIONS COMMISSION. COUNTY COUNSEL PUT THAT LANGUAGE IN,
3 WHICH IS IDENTICAL TO THE APPOINTING AUTHORITY FOR THE HUMAN
4 RELATIONS COMMISSION. BUT THIS WOULD ALLOW THE COMMISSION TO
5 HAVE INPUT IN THE EVALUATION OF THEIR DIRECTOR.

6

7 **SUP. MOLINA, CHAIR:** A SPEAKER SORT OF JUMPED THE GUN HERE.
8 VICTOR MANRIQUE, IF YOU'D PLEASE JOIN US AND LYLE FULKS, BUT
9 YOU'LL HAVE TO WAIT. SUPERVISOR YAROSLAVSKY WOULD LIKE TO
10 ADDRESS THIS ISSUE.

11

12 **SUP. YAROSLAVSKY:** WELL, I HAVE NO PROBLEM, MADAM CHAIR,
13 PROVIDING INPUT. THE PROBLEM IS THAT THAT'S NOT WHAT THIS
14 ORDINANCE IS LIMITED TO. AS I UNDERSTAND, UNLESS IT'S BEEN
15 CHANGED SINCE LAST WEEK, THE ORDINANCE REQUIRES OR PROVIDES
16 THAT THE CIVIL SERVICE COMMISSION PROVIDES THE EXECUTIVE
17 OFFICER OR THE BOARD'S EXECUTIVE OFFICER WITH UP TO THREE
18 NAMES, ISN'T IT? MR. FORTNER, IS THAT WHAT THE ORDINANCE
19 PROVIDES FOR CURRENTLY, I MEAN, PROPOSED?

20

21 **RAY FORTNER:** MADAM CHAIR, MEMBERS OF THE BOARD, THAT IS WHAT
22 IS IN THE PROPOSED LANGUAGE AT THIS POINT.

23

24 **SUP. YAROSLAVSKY:** THAT'S WHAT'S IN THE PROPOSED LANGUAGE. AND
25 THAT MEANS THAT, IF THE CIVIL SERVICE COMMISSION PROVIDES MISS



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1 LUKENS WITH ONE NAME, BECAUSE THE ORDINANCE SAYS UP TO THREE
2 NAMES, THEN SHE IS STUCK WITH THAT NAME, ISN'T SHE? SO,
3 ESSENTIALLY, THE CIVIL SERVICE COMMISSION WOULD BE SELECTING
4 THE EXECUTIVE DIRECTOR OF THE CIVIL SERVICE COMMISSION?

5

6 **RAY FORTNER:** WELL, THE LANGUAGE OF THE ORDINANCE WOULD BE
7 SUBJECT TO A LITTLE INTERPRETATION. IT...

8

9 **SUP. YAROSLAVSKY:** NO, IT WOULDN'T, NOT THE WAY I READ IT.

10

11 **RAY FORTNER:** IT CERTAINLY DOES LEND ITSELF TO THAT
12 CONSTRUCTION BUT THE ORDINANCE WOULD NOT REMOVE FROM THE
13 APPOINTING AUTHORITY THE ULTIMATE...

14

15 **SUP. MOLINA, CHAIR:** WOULD YOU BE IN FAVOR OF CHANGING IT TO BE
16 CLARIFIED?

17

18 **SUP. YAROSLAVSKY:** NO, I'LL TELL YOU WHAT I WAS GOING TO
19 PROPOSE. WHAT I WAS GOING TO PROPOSE IS THAT THAT WHOLE
20 PORTION THAT DEALT WITH SUBMITTING NAMES TO THE EXECUTIVE
21 OFFICER BE DELETED AND THAT, IF-- AND I HAVEN'T READ THE WHOLE
22 THING...

23

24 **SUP. KNABE:** I HAVE AN AMENDMENT.

25



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1 **SUP. YAROSLAVSKY:** IS THAT WHAT YOU'RE GOING TO PROPOSE?

2

3 **SUP. KNABE:** MM HM.

4

5 **SUP. YAROSLAVSKY:** WELL, THEN I'LL WAIT AND SEE WHAT YOUR
6 AMENDMENT IS. I DON'T MIND INPUT, I DON'T MIND THEM
7 PARTICIPATING IN THE PERFORMANCE EVALUATION, THAT'S PERFECTLY
8 LEGITIMATE, BUT THIS IS NOT AS MR. ANTONOVICH HAS DESCRIBED IT
9 IS ALL I WANTED TO BE SURE. AND WHEN IT FIRST CAME ON THE
10 AGENDA, UNTIL YOU READ THE ACTUAL LANGUAGE OF THE ORDINANCE,
11 YOU WOULDN'T HAVE KNOWN THAT THAT'S WHAT'S BEING PROPOSED, SO
12 LET ME JUST...

13

14 **SUP. KNABE:** IF YOU LOOK AT-- WHILE YOU'RE LOOKING, I'LL HAND
15 OUT MY AMENDMENT. I'M ELIMINATING "FROM A LIST OF QUALIFIED
16 CANDIDATES FORWARD" AND THEN IT WOULD READ, "WHENEVER A
17 VACANCY OCCURS IN THE POSITION OF EXECUTIVE OFFICER OF THE
18 COMMISSION, THE APPOINTING AUTHORITY SHALL SEEK INPUT FROM THE
19 COMMISSION RELATIVE TO THE JOB DESCRIPTION AND QUALIFICATIONS
20 REQUIRED OF A NEW EXECUTIVE OFFICER." THAT'S THE CHANGE,
21 BASICALLY.

22

23 **SUP. YAROSLAVSKY:** THAT'S EXCELLENT. I'LL SECOND IT.

24



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1 **SUP. ANTONOVICH:** THEN THAT'S FINE. BUT LET ME ASK, THEN,
2 PERHAPS COUNTY COUNSEL OUGHT TO LOOK AT THE HUMAN RELATIONS
3 COMMISSION LANGUAGE AS WELL, WHICH HE USED IN THIS ONE FOR
4 FUTURE AMENDMENT IN THE FUTURE.

5

6 **RAY FORTNER:** WE CAN DO THAT, SUPERVISOR ANTONOVICH.

7

8 **SUP. YAROSLAVSKY:** WHAT'S THAT LANGUAGE?

9

10 **SUP. ANTONOVICH:** THE SAME-- THAT'S THE LANGUAGE THAT YOU'RE
11 ELIMINATING FROM THIS ORDINANCE.

12

13 **RAY FORTNER:** THE HUMAN RELATIONS COMMISSION IS CONSTRUCTED A
14 LITTLE BIT DIFFERENTLY IN THAT YOUR-- THE MEMBERS OF YOUR
15 BOARD APPOINT THE COMMISSION ITSELF AND SO THAT THE CIVIL
16 SERVICE COMMISSION IS NOT AN ADVISORY COMMISSION AS THAT ONE
17 IS.

18

19 **SUP. ANTONOVICH:** THAT'S FINE.

20

21 **RAY FORTNER:** WE WILL REDO THAT LANGUAGE, TOO.

22

23 **SUP. MOLINA, CHAIR:** ALL RIGHT, THAT AMENDMENT IS BEFORE US.

24 ALL RIGHT. BUT WE HAVE TWO SPEAKERS THAT WISH TO ADDRESS US ON
25 THIS. MR. MANRIQUE AND MR. FULKS.



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1

2 **VICTOR MANRIQUE:** THANK YOU, MADAM CHAIR AND MEMBERS OF THE

3 BOARD OF SUPERVISORS. MY NAME IS VICTOR MANRIQUE AND I'VE BEEN

4 APPEARING BEFORE YOUR CIVIL SERVICE FOR ABOUT 15 YEARS AND

5 HAVE HANDLED HUNDREDS OF CASES, BOTH TO TRIAL AND SETTLEMENT.

6 I'VE REPRESENTED MANY LABOR ORGANIZATIONS AND I APPRECIATE

7 VERY MUCH SUPERVISOR YAROSLAVSKY'S CONCERNS, WHICH WERE WHAT

8 PROMPTED US TO COME FORWARD. THIS MORNING, I'M REPRESENTING

9 THE LOS ANGELES COUNTY CHICANO EMPLOYEES ASSOCIATION TO

10 EXPRESS ITS CONCERN THAT THE COMMISSION EXECUTIVE OFFICER HAS

11 BEEN A POSITION THAT HAS BEEN FILLED BY PART-TIME PERSON FOR

12 THE LAST SEVERAL MONTHS AND, PRIOR TO THAT, WAS FILLED BY A

13 PERSON WHO ALSO HELD THE EXECUTIVE OFFICER POSITION FOR IRCOM,

14 SO THERE WAS A SPLIT OF FUNCTIONS OF THE PRIOR COMMISSIONER

15 FOR MANY YEARS. PRIOR TO CURRENT COMMISSION, EXECUTIVE

16 OFFICERS, MR. THORNTONTON, THE PRIOR ONE WAS MR. BUDKOM, WHO

17 HELD AND CONTINUES TO HOLD THE IRCOM COMMISSION HAT. I BELIEVE

18 THAT WHAT WAS PROMPTING THE COMMISSIONERS TO COME FORWARD WITH

19 THIS SORT OF CHANGE WAS A NEED FOR A STRONGER EXECUTIVE

20 OFFICER BUT I BELIEVE THAT IF-- ONCE A FULL-TIME EXECUTIVE

21 OFFICER IS HIRED THAT IS FOCUSED ON THE COMMISSION, THAT THAT

22 SHOULD TAKE CARE OF THE CONCERNS. AND THE CONCERNS THAT WE

23 HAVE IS THAT THE COMMISSIONERS-- MY REAL CONCERN WAS THAT THE

24 COMMISSION WAS SEEKING NOT SO MUCH A STRONG EXECUTIVE OFFICER

25 AS A COMPLIANT ONE AND I BELIEVE THAT THERE HAVE BEEN CHANGES



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1 IN THE WAY IN WHICH THE COMMISSION HAS FUNCTIONED IN USING ITS
2 EXECUTIVE OFFICER IN FASHIONS THAT I THINK ARE UNFAIR TO
3 EMPLOYEES. AND THE VERY SMALL CHECK THAT YOU HAVE IN THE
4 SYSTEM AT THIS POINT IS A REVIEW BY THE BOARD'S PERSONNEL
5 OFFICE FOR THE HIRING. I BELIEVE-- I'M NOT OPPOSED TO THE
6 INPUT BY THE COMMISSIONERS, BUT THIS PROPOSAL AND THE
7 AMENDMENT, AND I'D LIKE AN OPPORTUNITY TO REVIEW THAT
8 AMENDMENT, BUT THE CONCERN, GRAVE CONCERN THAT WE HAVE IS THAT
9 THIS PARTICULAR COMMISSION HAS USED ITS EXECUTIVE OFFICER IN
10 WAYS TO COMMUNICATE TO HEARING OFFICERS THAT I BELIEVE GO
11 BEYOND ITS ROLE AS A COMMISSION AND BECOME ADVOCATES FOR THE
12 DEPARTMENTAL POSITIONS. AND THE MORE YOU EMPOWER THIS
13 COMMISSION TO CONTROL ITS EXECUTIVE OFFICER, THE LESS-- THE
14 ONLY CHECK, SMALL CHECK THAT THIS BOARD HAS TO SUBMIT A FULL-
15 TIME CIVIL SERVANT TO PART-TIME ROTATING POLITICAL APPOINTEES
16 IS NOT A WISE MOVE. AND SO WE HOPE THAT THE PROCESS, UNDER THE
17 NEW LANGUAGE, WHICH I'M NOT OPPOSED TO THE AMENDMENT THAT WAS
18 JUST OFFERED, BUT THAT THE ACTUAL PROCESS WORKS OUT IN A WAY
19 IN WHICH THE COMMISSIONERS ARE NOT DE FACTO MAKING THIS
20 SELECTION AND DETERMINATION. BECAUSE, IF THAT HAPPENS, IF THE
21 PRACTICE DEVELOPS UNDER THIS LANGUAGE WHERE THE EXECUTIVE
22 OFFICER IS COMPLETELY UNDER THE CONTROL OF ITS COMMISSION, IT
23 WOULD BE A LOSS OF A MINIMAL CHECK ON THE INTEGRITY OF THE
24 CIVIL SERVICE PROCESS. IT SHOULD BE A POSITION THAT CIVIL
25 SERVANTS ASPIRE TO HOLD, NOT RUN AWAY FROM BECAUSE OF THE



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1 POLITICAL WINDS THAT THEY WOULD BE SUBJECT TO WHEN THEY'RE
2 FULLY CONTROLLED BY THE COMMISSION. AND I HAVE HAD THE
3 PLEASURE TO WORK WITH MANY GENERATIONS OF YOUR COMMISSIONERS
4 AND YOUR EXECUTIVE OFFICERS BUT I STRONGLY URGE THE BOARD TO
5 CAREFULLY MODIFY THIS LANGUAGE IF YOU FEEL SUCH A NEED BUT THE
6 ORIGINAL LANGUAGE ALREADY PERMITS THIS COMMISSION TO HAVE
7 INPUT IN THE PERFORMANCE MANAGEMENT OF ITS EXECUTIVE OFFICER.
8 THERE IS, IN FACT, NO PRESSING NEED TO GO BEYOND THE CURRENT
9 LANGUAGE AND THE COMMISSION HAS ALWAYS HAD A ROLE IN THE
10 ULTIMATE HIRING. SO I WOULD SUBMIT THAT, IN ADDITION TO
11 CLARIFYING THE IRCOM POSITION, WHICH WAS-- APPEARED TO BE
12 ELIMINATED BY THIS PROPOSAL FROM THE LANGUAGE, THE ORIGINAL
13 LANGUAGE COVERS BOTH THE IRCOM COMMISSION AND THE CIVIL
14 SERVICE COMMISSION AND THIS PROPOSAL, THE DRAFT THAT I HAD,
15 ELIMINATED REFERENCE TO THE IRCOM POSITION, SO THERE'S A GAP
16 THERE BUT WE HOPE THAT YOU WILL CRAFT VERY NARROWLY THE
17 COMMISSIONER'S CONTROL OVER ITS EXECUTIVE OFFICER. IT IS THE
18 ONLY CIVIL SERVANT THAT-- RESPONSIBLE WITH FAIRNESS AND
19 IMPARTIALITY THAT THE COMMISSION IS CHARGED WITH. THANK YOU
20 VERY MUCH.

21

22 **SUP. MOLINA, CHAIR:** THANK YOU. MR. FULKS?

23

24 **LYLE FULKS:** GOOD MORNING, MADAM CHAIR AND SUPERVISORS. MY NAME
25 IS LYLE FULKS. I'M THE CIVIL SERVICE ADVOCATE WITH LOCAL 660,



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1 SERVICE EMPLOYEES INTERNATIONAL. THANK YOU FOR THIS
2 OPPORTUNITY TO SPEAK TO YOU. I'M HERE TO SPEAK ABOUT THE
3 PROPOSED ORDINANCE CHANGE RELATED TO THE STAFF AND EXECUTIVE
4 DIRECTOR OF THE CIVIL SERVICE COMMISSION. WE ARE DEEPLY
5 CONCERNED THAT THE INTEGRITY OF THE CIVIL SERVICE PROCESS AND
6 THE STRUCTURAL PROTECTIONS OF ITS FOUNDING PRINCIPALS IS BEING
7 UNDERMINED. BY INVESTING IN AUTHORITY TO HIRE AND-- SUCH
8 CRITICAL POSITIONS AS THE EXECUTIVE DIRECTOR AND THE STAFF BY
9 NON-EMPLOYEES WHO ARE NOT ELECTED OR EVEN FULL-TIME, THIS
10 JEOPARDIZES THE ENTIRE CIVIL SERVICE PROCESS BY REMOVING
11 ACCOUNTABILITY. IN ADDITION, THIS PROPOSAL MAKES THE EXECUTIVE
12 DIRECTOR BEHOLDEN TO THE COMMISSIONERS THAT ARE CURRENTLY
13 SEATED IN A WAY THAT THREATENS THE STAFF'S AUTONOMY AND
14 CREATES CONFLICTS OF INTEREST. IT IS IN ALL OUR INTERESTS THAT
15 FAIRNESS, IMPARTIALITY AND INTEGRITY BE PRESERVED. LOCAL 660
16 ASKS THAT YOU VOTE DOWN THE PROPOSAL IN ITS ORIGINAL FORM.
17 THANK YOU.

18

19 **SUP. MOLINA, CHAIR:** THANK YOU, GENTLEMEN. ALL RIGHT. THE ITEM
20 IS BEFORE US AS AMENDED.

21

22 **SUP. YAROSLAVSKY:** CAN I JUST ASK ONE QUESTION OF MR. KNABE, IF
23 HE WOULD CONSIDER ADDING INTO THIS MOTION THAT THE EXECUTIVE
24 OFFICER MAY BE AUTHORIZED TO-- NEVER MIND. NEVER MIND. I
25 THINK-- DOES THIS LANGUAGE-- IS YOUR INTENT OF THIS LANGUAGE,



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1 WOULD THE EXECUTIVE OFFICER BE IN A POSITION TO INCLUDE ONE OR
2 TWO MEMBERS OF THE COMMISSION IN AN INTERVIEW PANEL IF SHE
3 CHOSE TO SET UP A PROCESS OF THAT KIND? THAT WOULD BE
4 CONSIDERATION-- THAT WOULD BE SOLICITATION OF INPUT, RIGHT?
5 THAT WOULD BE SEEKING INPUT?

6

7 **SUP. KNABE:** I MEAN, IF YOU NEED TO BE SPECIFIC, I MEAN, THAT
8 WAS MY INTENT WAS THAT THEY BE AN ACTIVE PART OF THAT PROCESS,
9 YOU KNOW, IF YOU WANT TO SAY ONE OR UP TO TWO, I MEAN, BUT I
10 THINK THE LANGUAGE IS CLEAR ENOUGH AS LONG AS...

11

12 **SUP. YAROSLAVSKY:** I THINK IT IS, TOO. I MEAN, I THINK IT WOULD
13 BE UP TO THE EXECUTIVE OFFICER BUT SHE CAN-- BUT THIS
14 AUTHORIZES HER TO DO THAT. ACTUALLY, SHE COULD HAVE DONE IT
15 WITHOUT ANYTHING BUT THIS IS-- I JUST WANT TO UNDERSTAND YOUR
16 INTENT AND IF THAT'S WHAT IT IS, THAT'S FINE WITH ME. I'M NOT
17 GOING TO MAKE ANY AMENDMENT CHANGES.

18

19 **SUP. MOLINA, CHAIR:** ALL RIGHT. SO THERE'S NO OBJECTION TO THE
20 AMENDMENT?

21

22 **SUP. YAROSLAVSKY:** NO, NOT ME.

23



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1 **SUP. MOLINA, CHAIR:** ALL RIGHT. AS AMENDED, MOVED BY SUPERVISOR
2 ANTONOVICH, SECONDED BY SUPERVISOR KNABE. IF THERE'S NO
3 OBJECTION, SO ORDERED ON THAT ITEM.

4

5 **SUP. ANTONOVICH:** 85-A.

6

7 **SUP. MOLINA, CHAIR:** 85-A.

8

9 **SUP. ANTONOVICH:** COULD WE HAVE DR. GARTHWAITE.

10

11 **SUP. ANTONOVICH:** IF WE COULD ASK DR. GARTHWAITE TO JOIN US. WE
12 HAVE A SET ITEM AT 11:00. MIKE, DO YOU MIND IF WE TAKE UP THE
13 SET ITEM?

14

15 **SUP. ANTONOVICH:** NO, THAT'S FINE.

16

17 **SUP. MOLINA, CHAIR:** OKAY. LET'S TAKE UP THE SET ITEM, WHICH IS
18 S-1.

19

20 **SUP. ANTONOVICH:** HE'S GOING TO COME UP ANYWAY, SO...

21

22 **RAY FORTNER, COUNSEL:** MADAM CHAIR, WHILE THAT ITEM IS COMING
23 UP, THE SAME ITEM THAT JUST PASSED WAS ITEM-- INCLUDES ITEM
24 81-A AND WE WILL INTERLINEATE THE ORDINANCE THAT'S BEFORE THE



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1 BOARD TODAY TO INCLUDE THE LANGUAGE THAT WAS ADOPTED. SO THAT
2 WILL JUST COME BACK FOR ADOPTION NEXT WEEK.

3

4 **SUP. MOLINA, CHAIR:** ALL RIGHT. ALL RIGHT. SO THAT WAS THE
5 FIRST READING, BASICALLY. ALL RIGHT.

6

7 **SUP. KNABE:** DR. GARTHWAITE.

8

9 **SUP. MOLINA, CHAIR:** MISS ROBERTSON. THIS IS ON S-1.

10

11 **KAE ROBERTSON:** WE'RE HERE TO PROPOSE THE FINAL NOMINEES FOR
12 THE HOSPITAL ADVISORY BOARD FOR KING DREW FOR REVIEW AND
13 APPROVAL. THE FINAL FOUR MEMBERS WE'RE RECOMMENDING ARE DIANA
14 BONTA, A NURSE WITH KAISER PERMANENTE SOUTHERN CALIFORNIA
15 REGION AND WITH PUBLIC HEALTH BACKGROUND. ALSO, SYLVIA DREW
16 IVIE, WHO HAS EXPERIENCE AS EXECUTIVE DIRECTOR OF A MINORITY
17 PRIMARY CARE CLINIC AND KNOWLEDGE OF THE COMMUNITY NEEDS AND
18 KNOWLEDGE OF HEALTHCARE PUBLIC POLICY. ROGER E. SEEVER,
19 HOSPITAL C.E.O. FOR HENRY MAYO NEWHALL MEMORIAL HOSPITAL. HE
20 ALSO HAS EXPERIENCE AS A C.O.O. AND C.F.O. FOR HOSPITALS. AND
21 THE LAST ONE IS JAMES YOSHIKIO, C.E.O. AND C.F.O. EXPERIENCE.
22 HE IS CURRENTLY THE PRESIDENT AND C.E.O. OF CITRUS VALLEY
23 HEALTH PARTNERS.

24



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1 **SUP. MOLINA, CHAIR:** ALL RIGHT. SO THESE ARE THE FINAL SLATE.

2 ALL RIGHT.

3

4 **SUP. ANTONOVICH:** LET ME ASK A QUESTION.

5

6 **SUP. MOLINA, CHAIR:** ALL RIGHT.

7

8 **SUP. ANTONOVICH:** WHY WOULD YOU WANT A PERSON FROM A NON-
9 MEDICAL BACKGROUND FOR THAT POSITION? I'M REFERRING TO A
10 PERSON WITH PUBLIC RELATIONS, PUBLIC AFFAIRS. WOULD YOU NOT,
11 AS YOU HAVE WITH THE OTHER INDIVIDUALS, YOU HAVE A C.E.O. FOR
12 A HOSPITAL, YOU HAVE ANOTHER C.E.O. FROM A HOSPITAL. WOULD YOU
13 NOT WANT TO HAVE SOMEBODY WITH A MEDICAL BACKGROUND INSTEAD OF
14 A PUBLIC AFFAIRS OFFICER?

15

16 **KAE ROBERTSON:** SHE IS A NURSE. SHE'S A NURSE.

17

18 **SUP. ANTONOVICH:** PARDON?

19

20 **KAE ROBERTSON:** SHE IS A NURSE.

21

22 **SUP. ANTONOVICH:** SHE'S A NURSE?

23

24 **KAE ROBERTSON:** YES.

25



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1 **SUP. ANTONOVICH:** OKAY.

2

3 **SUP. MOLINA, CHAIR:** AND SHE WAS A DIRECTOR.

4

5 **KAE ROBERTSON:** SHE'S A REGISTERED NURSE.

6

7 **SUP. ANTONOVICH:** OKAY. I'M SORRY.

8

9 **SUP. YAROSLAVSKY:** WHO ARE YOU TALKING ABOUT?

10

11 **SUP. MOLINA, CHAIR:** DIANA BONTE. SHE WAS A...

12

13 **SUP. YAROSLAVSKY:** SHE WAS THE DIRECTOR OF HEALTH FOR THE STATE
14 OF CALIFORNIA AND FOR LONG BEACH.

15

16 **SUP. ANTONOVICH:** BUT, NO, AS LONG AS THEY HAVE A MEDICAL
17 BACKGROUND IS WHAT I'M TALKING ABOUT. THAT'S GOOD. I
18 UNDERSTAND. I'M SEEING IT RIGHT NOW. OKAY.

19

20 **SUP. MOLINA, CHAIR:** ANY OTHER QUESTIONS? ALL RIGHT. THE SLATE
21 IS BEFORE US.

22

23 **SUP. YAROSLAVSKY:** MOVE IT.

24



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1 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED
2 BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED ON
3 THAT. THEN THAT COMPLETES THE SLATE. WE LOOK FORWARD TO GOOD
4 WORK. THANK YOU. WHY DON'T YOU STAY ON UP HERE BECAUSE I
5 GUESS-- WELL, AT LEAST DR. GARTHWAITE FOR ITEM NUMBER 85-A?

6

7 **SUP. ANTONOVICH:** 85-A AND THEN I WANT TO-- NAVIGANT CAN STAY,
8 WE'LL DO 3 AFTER THAT. I HAVE SOME QUESTIONS. BUT ON 85-A, DR.
9 GARTHWAITE. THIS WAS THE PRICE WATERHOUSE AUDIT. THE AUDIT
10 STATES THAT THE COUNTY SERVICE VOLUME AND UTILIZATION DATA
11 SUGGESTS THAT THE DEPARTMENT HAS NOT SUBSTANTIALLY CHANGED ITS
12 OWN FACILITY INFRASTRUCTURE THAT DRIVES COSTS AND FINANCIAL
13 VIABILITY, PARTICULARLY AS IT RELATES TO INPATIENT HOSPITALS
14 THAT ARE GENERALLY BELIEVED TO BE THE PRINCIPAL DRIVER OF
15 COST. SINCE THE ORIGINAL 11-15 WAIVER IN 1995, WHAT HAS THE
16 DEPARTMENT DONE TO CHANGE ITS OWN FACILITY INFRASTRUCTURE THAT
17 IS INCREASING COSTS AND FINANCIAL VIABILITY AS IT RELATES TO
18 INPATIENT HOSPITALS?

19

20 **DR. THOMAS GARTHWAITE:** WELL, IN ADDITION TO THE SIGNIFICANT
21 REENGINEERING EFFORTS THAT WERE UNDERTAKEN BEFORE I ARRIVED ON
22 THE SCENE, WE'VE CONTINUED TO RESTRUCTURE OUR OUTPATIENT
23 TREATMENT PROGRAMS. WE'VE, I THINK, RESTRUCTURED THE
24 PUBLIC/PRIVATE PARTNERSHIP PROGRAM TO TAKE ON STRATEGIC
25 PARTNERS, WHICH WE THINK ARE DOING A MUCH BETTER JOB AT



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1 MANAGING OUTPATIENTS AND PREVENTING THEM FROM HAVING TO COME
2 INTO THE HOSPITAL. I THINK ONE OF THE REASONS THAT WE HAVEN'T
3 MOVED DRAMATICALLY IN THE DIRECTION THAT PRICE WATERHOUSE
4 SUGGESTED WE MIGHT-- WELL, ACTUALLY, I THINK THERE TWO PRIMARY
5 REASONS. ONE PRIMARY REASON IS THAT THE WAIVER HAD, AS ONE OF
6 ITS PROVISIONS, THAT THE INCENTIVE FOR INPATIENT CARE, THE
7 RULES THAT INCENTIVIZE INPATIENT CARE WOULD BE CHANGE. THAT
8 WAS NEVER ACCOMPLISHED, AND THAT WAS A SIGNIFICANT PART OF THE
9 PREVIOUS WAIVER AND THAT WAS NOT ACCOMPLISHED. THE SECOND
10 THING IS THAT, AS LONG AS WE OPERATE FOUR LARGE OPEN EMERGENCY
11 ROOMS, WE WILL CONTINUE TO BE SWAMPED, WE BELIEVE, WITH
12 PATIENTS WHO DON'T HAVE INSURANCE AND WILL BE MANDATED TO
13 PROVIDE THEIR CARE, MUCH OF WHICH IS ON AN EMERGENCY AND
14 INPATIENT BASIS, MUCH MORE THAN WE WOULD LIKE IN A MORE
15 IDEALIZED SYSTEM WITH FEWER UNINSURED PATIENTS.

16

17 **SUP. ANTONOVICH:** IN 1995, THE ORIGINAL 11-15 WAIVER REQUIRED
18 OUR COUNTY DEPARTMENT TO PLACE MORE PATIENTS IN OUTPATIENT
19 SETTINGS AND TO ESTABLISH MANAGED CARE COMPONENTS, YET THIS
20 HAS NOT BEEN DONE. SO WHAT IS NOW BEING DONE AT EACH OF THE
21 COUNTY HOSPITALS AND CLINICS TO MANAGE PATIENT CARE VERSUS
22 TREATING PATIENTS ON A CASE-BY-CASE BASIS?

23

24 **FRED LEAF:** WELL, ACTUALLY, THE GOALS, AS STIPULATED IN BOTH
25 WAIVERS, HAVE BEEN DETERMINED TO HAVE BEEN MET IN TERMS OF THE



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1 INCREASE IN OUTPATIENT VISITS AND OUR INCREASE IN OUR
2 OUTPATIENT PROGRAMS.

3

4 **SUP. ANTONOVICH:** SO YOU'RE DISAGREEING WITH THE AUDIT REPORT
5 ON THAT?

6

7 **FRED LEAF:** WELL, THE AUDIT FOUND US IN COMPLIANCE IN THAT AREA
8 WITH THE OUTPATIENT-- OUR OUTPATIENT REQUIREMENT, VISIT
9 REQUIREMENT.

10

11 **SUP. ANTONOVICH:** THE AUDIT STATES THAT DR. GARTHWAITE'S APRIL
12 3RD REPORT TO THE BOARD INDICATED THAT THE COUNTY'S DEPARTMENT
13 OVERALL NET COSTS IN TREATING UNDOCUMENTED IMMIGRANTS IS
14 APPROXIMATELY \$340 MILLION A YEAR. FURTHER, THEY ESTIMATED
15 THIS A POTENTIAL NET SAVINGS OF BETWEEN 1308 MILLION AND 138
16 MILLION COULD HAVE BEEN ACHIEVED IN FISCAL YEAR '02/'03 FROM
17 DISCONTINUING NON-EMERGENCY SERVICES TO THESE INDIVIDUALS.
18 WHAT IS BEING DONE TO ADDRESS THESE PATIENTS THAT ARE NOT
19 MANDATED TO BE SERVED UNDER SECTION 17000?

20

21 **DR. THOMAS GARTHWAITE:** WE CONTINUE TO, I THINK, FOLLOW WHAT
22 HAS BEEN A LONGSTANDING BOARD POLICY. KEEP IN MIND THAT, IF--
23 A SIGNIFICANT NUMBER OF THOSE INDIVIDUALS WILL SHOW UP IN OUR
24 EMERGENCY ROOMS AND, WHEN THEY DO SHOW UP IN OUR EMERGENCY
25 ROOMS, THEY ARE MANDATED PATIENTS, EVEN THOUGH, FROM A



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1 POPULATION BASE, IF YOU LOOK, THEY'RE NOT MANDATED UNDER
2 SECTION 17000. ANYONE WHO MAKES IT TO ANY OPEN EMERGENCY ROOM
3 IN THE UNITED STATES IS A MANDATED PATIENT AT THAT TIME. I
4 THINK THAT'S A KEY AND IMPORTANT THING TO KEEP IN MIND.
5 FURTHER, IF WE DON'T PROVIDE ANY OTHER SERVICES, I MEAN
6 NONEMERGENT SERVICES TO PEOPLE WITH CHRONIC DISEASE, THEN
7 THERE'S AN OVERWHELMING LIKELIHOOD THEY WILL END UP ACUTELY
8 ILL. IF THEY DON'T MANAGE ASTHMA, THEY WILL COME IN WITH
9 ASTHMATIC ATTACKS TO OUR EMERGENCY ROOMS AND WE WILL HAVE TO
10 THEN TREAT THEM AT THAT TIME. SO IT IS A VERY DIFFICULT
11 PREMISE TO SAY THAT WE CANNOT PROVIDE ANY SERVICES TO THOSE
12 INDIVIDUALS. THEY WILL END UP IN OUR EMERGENCY ROOMS AND WE
13 WILL BE TREATING THEM.

14

15 **SUP. ANTONOVICH:** HOW DO THE OTHER COUNTIES DO IT THAT ARE
16 COMPLYING? I MEAN, WHY ARE WE THE ONLY COUNTY THAT'S NOT
17 COMPLYING?

18

19 **DR. THOMAS GARTHWAITE:** OH, I DON'T THINK WE'RE THE ONLY COUNTY
20 THAT'S NOT COMPLIANT.

21

22 **SUP. ANTONOVICH:** WELL, THE OTHER COUNTIES ARE ENFORCING THAT
23 PROVISION OF THE LAW AND WE'RE GOING BEYOND THAT. FINDINGS IN
24 THE STATE AUDIT REVEALED NEARLY FIVE TIMES AS MANY NONMANDATED
25 USERS ARE BEING TREATED THAN IS REQUIRED BY STATE LAW. SO THE



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1 QUESTION IS, THE OTHER COUNTIES ARE ABLE TO MAKE A LIMIT. WHAT
2 ARE WE DOING?

3

4 **DR. THOMAS GARTHWAITE:** WELL, SOME HOSPITALS-- SOME COUNTIES
5 AVOID SOME OF THE CARE BY NOT RUNNING A SAFETY NET SYSTEM, SO
6 THEY DON'T HAVE AN OPEN EMERGENCY ROOM AND THEY REQUIRE, FOR
7 HOSPITALS, FOR INSTANCE, THAT A NON-COUNTY HOSPITAL SAW
8 SOMEONE WHO WAS UNCOVERED, WHO WAS UNDOCUMENTED, THEY WOULD
9 HAVE TO THEN TRY TO GET MONEY FROM THE COUNTY AND THE COUNTY
10 MIGHT REQUIRE THAT THEY SHOW EVIDENCE OF BEING DOCUMENTED IN
11 ORDER TO GET THAT MONEY. SO THEY AVOID IT BY NOT HAVING A
12 HOSPITAL.

13

14 **FRED LEAF:** IT SHOULD BE NOTED IS THAT THE REPORT ASSUMES THE
15 MOST CONSERVATIVE INTERPRETATION OF MANDATED, WHICH WOULD MEAN
16 THAT WE WOULD TREAT BASICALLY NO UNINSURED PATIENTS EXCEPT FOR
17 THE VERY, VERY LIMITED POPULATION, BASICALLY THE G.R.
18 POPULATION. SO THAT 4.7 TIMES INCLUDES THE ELIMINATION OF ALL
19 UNINSURED, PRETTY MUCH.

20

21 **SUP. ANTONOVICH:** BUT WE MAKE AGREEMENTS TO THE FEDERAL AND
22 STATE GOVERNMENT RELATIVE TO ADDITIONAL FUNDS FROM WAIVERS,
23 AND THEN WE CONTINUE TO SPEND MORE THAN WE OUGHT TO. THIS IS
24 THEIR REPORT ON PAGE 14. AS YOU CAN SEE, THE SURPLUS ENDS UP
25 SURPASSING THE DEFICIT...



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1

2 **FRED LEAF:** RIGHT.

3

4 **SUP. ANTONOVICH:** ...ON THAT AND YOU'RE PROJECTING A 1.4-
5 BILLION-DOLLAR DEFICIT IN TWO YEARS SO, ON ONE HAND, IT
6 APPEARS YOU'RE TELLING THE FEDERAL AND STATE GOVERNMENTS THAT
7 YOU'RE GOING TO PUT IN THESE COST CONTROLS. THEN, ON THE OTHER
8 HAND, YOU CONTINUE TO FUND NONMANDATED PROGRAMS. SO, I MEAN,
9 YOU'RE IN A-- YOU'RE ECONOMICALLY RUNNING A BANKRUPT SYSTEM
10 AND YOUR GOOD GRACES OF ASKING FOR ADDITIONAL REVENUES UNDER
11 THE GUISE OF REFORM IS NOT BEING TRUTHFUL.

12

13 **FRED LEAF:** WELL, THE PROBLEM-- ONE OF THE PROBLEMS...

14

15 **C.A.O. JANSSEN:** SUPERVISOR MOLINA, SUPERVISOR ANTONOVICH, YOU
16 KNOW, ONE COULD MAKE A PRETTY GOOD ARGUMENT THE FEDERAL
17 GOVERNMENT IS RESPONSIBLE FOR THE BORDERS. THEY'RE RESPONSIBLE
18 FOR CONTROLLING THE BORDERS. THAT'S A FEDERAL RESPONSIBILITY,
19 IT'S NOT A LOCAL RESPONSIBILITY. THEY ALSO HAVE AN OBLIGATION,
20 ONE WOULD ASSUME, TO REIMBURSE THE COSTS OF NOT CONTROLLING
21 THOSE BORDERS. HENCE, S.C.A.A.P. S.C.A.A.P. IS FEDERAL FUNDS
22 TO REIMBURSE FOR INCARCERATION OF ILLEGAL ALIENS IN OUR LOCAL
23 JAILS. UNFORTUNATELY, THAT IS A DECLINING REVENUE SOURCE, HAS
24 BEEN FOR SEVERAL YEARS AND NOT ONE THAT OUR CURRENT PRESIDENT
25 SUPPORTS AT ALL. SECONDLY, THERE HAVE BEEN ATTEMPTS OVER THE



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1 PAST TO GET FEDERAL DOLLARS ON THE MEDICAL SIDE AND THE \$350
2 MILLION IS ARGUABLY A FEDERAL RESPONSIBILITY. NOW, WE COULD
3 ARGUE, I THINK, THAT THE WAIVER, AT LEAST IN PART, RECOGNIZED
4 THAT OBLIGATION AND THE \$250 MILLION A YEAR THAT WE RECEIVED
5 FOR A PERIOD OF ABOUT SEVEN YEARS COULD BE RELATED, IN PART,
6 TO THAT RESPONSIBILITY. UNFORTUNATELY, THAT WAIVER, ON JUNE
7 30TH, IS GONE. THE FEDERAL GOVERNMENT WILL BE REIMBURSING US
8 NOTHING FOR THE COST OF THEIR NOT CONTROLLING THE BORDERS. SO,
9 IN ADDITION TO THE MEDICAL REASONS THAT DR. GARTHWAITE
10 INDICATED, THE FEDERAL GOVERNMENT, I THINK, IS THE ONE THAT'S
11 NOT STEPPING UP TO THE PLATE HERE IN THE COST OF PROVIDING
12 HEALTHCARE AND INCARCERATION FOR UNDOCUMENTEDS.

13

14 **SUP. ANTONOVICH:** BUT THE QUESTION BEFORE US, OUR COUNTY,
15 UNLIKE OTHER COUNTIES, IS PROVIDING ADDITIONAL MEDICAL
16 SERVICES THAT ARE NOT REQUIRED AND, WHEN WE ASK THE FEDERAL
17 GOVERNMENT TO REIMBURSE US FOR THOSE, WE ARE NOT DOING WHAT
18 THE OTHER COUNTIES ARE ATTEMPTING TO DO TO LIMIT SPENDING
19 BECAUSE SECTION 17000 ONLY MANDATES SERVICES TO LEGAL
20 RESIDENTS OR THOSE THAT ARE HERE LEGALLY.

21

22 **C.A.O. JANSSEN:** I BELIEVE, SUPERVISOR, THAT YOU CERTAINLY ARE
23 TALKING ABOUT ORANGE AND SAN DIEGO COUNTY AND I KNOW, FROM
24 EXPERIENCE, THAT THE WAY THAT SAN DIEGO COUNTY AND ORANGE
25 COUNTY AVOID ANY OBLIGATION OR RESPONSIBILITY IS BY NOT HAVING



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1 THEIR OWN HOSPITAL SYSTEM, THEY DO NOT HAVE EMERGENCY ROOMS,
2 AND, DURING THE FIRST 15 YEARS IN SAN DIEGO, THEY'RE SELLING
3 THEIR HOSPITAL TO THE STATE OF CALIFORNIA, THEY DID, IN FACT,
4 REIMBURSE THE HOSPITAL FOR THE COST OF INDIGENT, UNDOCUMENTED
5 CARE. IT WAS WHEN THEY RENEWED THE AGREEMENT THAT THEY SIMPLY
6 REFUSED TO DO SO ANY MORE. SO, IF WE CLOSED OUR EMERGENCY
7 ROOMS, THE FOUR OF THEM, WHICH I CERTAINLY IMAGINE WE COULD
8 DO, WE COULD ALSO AVOID THAT COST. BUT I DON'T THINK THAT'S
9 EVER BEEN THE INTENT OF THE BOARD OF SUPERVISORS AND, WERE WE
10 TO DO THAT, IT WOULD COLLAPSE THE HEALTHCARE SYSTEM IN LOS
11 ANGELES.

12

13 **SUP. ANTONOVICH:** WELL, PAGE 10 OF THE-- INDICATES THAT THE
14 HEALTH DEPARTMENT COULD HAVE AN ESTIMATED POTENTIAL NET
15 SAVINGS OF BETWEEN 130 AND \$138 MILLION COULD HAVE BEEN
16 ACHIEVED IN THAT FISCAL YEAR '02/'03 BY DISCONTINUING
17 NONEMERGENCY SERVICES TO THOSE WHO ARE NOT HERE LEGALLY ONE
18 WAY OR THE OTHER. THAT'S WHAT THE AUDIT IS REVEALING. AND,
19 AGAIN, OTHER COUNTIES ARE NOT PICKING UP THOSE COSTS BECAUSE
20 THEY LIMIT THOSE SERVICES AND, WHILE WE MAY WANT TO BE THE HMO
21 TO THE WORLD, THE ECONOMICS INDICATE THAT WE HAVE A PROBLEM IN
22 COMPLYING WITH THAT DESIRE WITH THE ABILITY TO FUND THAT TYPE
23 OF SERVICE WITHOUT IMPLEMENTING A DESTRUCTION OF PUBLIC
24 SAFETY, LIBRARIES AND OTHER VITAL SERVICES. SO, I MEAN,
25 THERE'S ONLY SO MANY DOLLARS TO GO AROUND AND, WHEN THOSE



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1 DOLLARS ARE LIMITED, WE HAVE TO MAKE SOME TOUGH CHOICES AND
2 THAT MEANS, IN THIS CASE, WHAT THE DEPARTMENT HAS NOT BEEN
3 DOING IS LIMITING THOSE SERVICES. ON PAGE-- THE PRICE
4 WATERHOUSE FOUND THE DEPARTMENT TO BE IN NONCOMPLIANCE WITH
5 THE FEDERALLY QUALIFIED HEALTH CLINIC STATUS. I WAS INFORMED
6 THAT THE DEPARTMENT SENT A LETTER TO THE STATE ABOUT NOT
7 APPLYING FOR THIS ON TIME. DID THE DEPARTMENT EVERY VERBALLY
8 SPEAK TO ANYONE AT THE STATE REGARDING THEIR CONCERN AT THE
9 FEDERAL HEALTH CLINIC NOT HAVING BEEN GUIDELINES READY FOR THE
10 COUNTIES TO SUBMIT THE APPLICATION?

11

12 **FRED LEAF:** YES. WE-- THE DEPARTMENT HAD NUMEROUS DISCUSSIONS
13 ON THIS SUBJECT. AND I NOTIFIED THE STATE, YOU KNOW, FORMALLY
14 THAT, BECAUSE OF THE-- WE WERE WAG FOR THOSE GUIDELINES TO
15 APPLY UNDER THE SECTION WE WERE APPLYING UNDER, WE WOULD NOT
16 SUBMIT THEM BY DECEMBER 1ST. THAT WAS PART OF OUR WORK PLAN,
17 BY THE WAY, IT WASN'T PART OF A OFFICIAL REQUIREMENT UNDER THE
18 WAIVER. WE NOTIFIED THEM THAT WAS CHANGING. ONCE WE RECEIVED
19 THE GUIDELINES, WE DID SUBMIT AND WE RECEIVED A REJECTION ON
20 THAT ONE APPLICATION. BUT WE HAVE TALKED TO STATE ON THIS AND
21 THEY HAVE YET TO EVALUATE BOTH THESE AREAS OF-- WHERE THIS--
22 PRICE WATERHOUSE FOUND US OUT OF COMPLIANCE. THEY HAVE NOT HAD
23 THE LEGAL REVIEW OF THE DETERMINATION OR THE FACTS AND THEY
24 THEMSELVES HAVE NOT REVIEWED THE ADMINISTRATIVE ARGUMENTS
25 WE'VE MADE AS TO WHY WE DON'T BELIEVE WE ARE IN NONCOMPLIANCE.



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1

2 **DR. THOMAS GARTHWAITE:** I ALSO MET WITH THE HEAD OF H.R.S.A.,
3 THE FEDERAL AGENCY THAT ADMINISTERS THESE GRANTS TO DISCUSS
4 OUR CONCERNS ABOUT THE STRUCTURE THAT WE WOULD NEED TO COMPLY.

5

6 **SUP. ANTONOVICH:** DID THE DEPARTMENT-- THEY WERE FOUND BY PRICE
7 WATERHOUSE TO BE IN NONCOMPLIANCE OF MEDI-CAL ENROLLEES WHO
8 WERE CALWORKS RECIPIENTS. DID THE DEPARTMENT COUNT MEDI-CAL
9 ENROLLEES AT THE TIME ENTERING INTO CALWORKS AND, LATER, DID
10 THE DEPARTMENT COUNT THE CALWORKS RECIPIENTS WHO WERE DENIED
11 MEDI-CAL AGAIN AFTER ELIGIBILITY WAS DETERMINED? I GUESS
12 THAT'S FOR BRYCE.

13

14 **BRYCE YOKOMIZO:** SUPERVISOR, WE DID COUNT THOSE THAT WERE
15 FORMALLY CALWORKS RECIPIENTS AS PART OF THE OVERALL MEDI-CAL
16 COUNT. THOSE PROVISIONS ARE SET FORTH IN OUR INTERAGENCY
17 AGREEMENT AND THOSE ARE TOTALLY ALLOWED BY THE AGREEMENT.

18

19 **SUP. ANTONOVICH:** THOSE ARE MY QUESTIONS ON THE PRICE
20 WATERHOUSE AUDIT.

21

22 **SUP. MOLINA, CHAIR:** SUPERVISOR YAROSLAVSKY.

23

24 **SUP. YAROSLAVSKY:** MADAM CHAIR, A LOT HAS BEEN MADE OF THIS
25 AUDIT AND I THINK WE NEED TO PUT THIS IN SOME PERSPECTIVE AND



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1 I APPRECIATE YOUR REPORT AND I WANT TO GO THROUGH IT WITH YOU
2 POINT BY POINT, DR. GARTHWAITE, SINCE WE'RE GOING TO HAVE--
3 SINCE WE'RE HAVING A PUBLIC DISCUSSION OF IT, WE OUGHT TO LAY
4 IT OUT. THIS AUDIT HAS BEEN USED BY SOME OF THE COUNTY'S
5 CRITICS IN VARIOUS VENUES TO SAY, "AHA, I TOLD YOU SO, THE
6 COUNTY IS SCREWING UP, IT'S TERRIBLE, PRICE WATERHOUSE
7 COOPERS, ONE OF THE BIG, WHAT IS IT NOW, BIG FOUR, BIG THREE,
8 BIG ONE, BIG ZERO, AS FAR AS I'M CONCERNED, THAT THE
9 PRICEWATERHOUSE PEOPLE HAVE IDENTIFIED ALL THESE PROBLEMS AND
10 THE COUNTY HAS PERPETRATED A FRAUD ON THE FEDERAL GOVERNMENT
11 AND THE STATE, ET CETERA, ET CETERA." THAT'S BASICALLY THE
12 MESSAGE. SOME LEGISLATORS HAVE BEEN SALIVATING AT THE
13 OPPORTUNITY TO POUND US ON THIS. AND, FRANKLY, WHAT'S
14 HAPPENING-- WHAT APPEARS TO ME TO HAVE HAPPENED IS WHAT'S
15 HAPPENED SO OFTEN WHEN NOVICES GET IN THE MIDDLE OF A VERY
16 HIGHLY TECHNICAL AREA AND APPLY GENERIC FORMULAS, GENERIC
17 DEFINITIONS, YOU KNOW, THEY AUDIT THE LOS ANGELES COUNTY
18 HEALTH DEPARTMENT LIKE THEY'RE AUDITING GENERAL MOTORS, LIKE
19 THEY'RE AUDITING U.S. STEEL, YOU KNOW, AND IT'S ALMOST FORMULA
20 DRIVEN, LIKE THERE'S NO CRITICAL THINKING AND CERTAINLY NO
21 LEVEL OF SOPHISTICATION THAT IS REQUIRED TO ANALYZE THE
22 ARCANE, THE PATENTLY ARCANE HEALTHCARE FINANCE SYSTEM THAT WE
23 ALL LIVE WITH IN THIS COUNTRY AND THOSE OF US WHO ARE IN THE
24 HEALTH BUSINESS AND THIS COUNTY IS. AND, IF THERE'S ONE COMMON



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1 THEME TO THIS PRICE WATERHOUSE COOPERS AUDIT, WHO PAID FOR
2 THIS AUDIT? THE STATE? HOW MUCH DID THEY PAY FOR IT?

3

4 **FRED LEAF:** WE ESTIMATE-- WE DON'T HAVE THE EXACT FIGURE, BUT
5 IT WAS BETWEEN 10 AND \$16 MILLION.

6

7 **SUP. YAROSLAVSKY:** 10 AND \$16 MILLION?

8

9 **C.A.O. JANSSEN:** IT WAS ORIGINALLY GOING TO BE EXTENDED AND BE
10 30 SOME MILLION.

11

12 **SUP. YAROSLAVSKY:** YOU KNOW HOW MANY CLINICS WE COULD FUND FOR
13 10 OR \$16 MILLION? SO THEY GOT SOMEWHERE BETWEEN A 10 AND 16-
14 MILLION-DOLLAR PRODUCT THAT IS APPARENTLY FLAWED ON ITS FACE,
15 ON SOME OF ITS BASIC FINDINGS AND I THINK YOU'VE REBUTTED THEM
16 QUITE CLEARLY. SO HERE WE ARE WITH A-- EVEN THE STATE OF
17 CALIFORNIA, IF WHAT I'VE READ IN THE PRESS ACCOUNTS, HAVE SAID
18 THAT, ON THE THINGS THAT PRICE WATERHOUSE COOPERS HAVE, QUOTE,
19 UNQUOTE FOUND THAT THE COUNTY WAS DEFICIENT IN, THEY'RE NOT
20 SURE THEY'RE GOING TO SANCTION US AND I SUSPECT THAT THEY'RE
21 NOT SURE THEY'RE GOING TO SANCTION US BECAUSE THEY THEMSELVES
22 WANT TO HEAR FROM US. THEY HAVE A LITTLE BIT MORE EXPERIENCE
23 UP THERE IN THE STATE DEPARTMENT OF HEALTH SERVICES ON THE
24 ARCANE FINANCING SYSTEM OF HEALTHCARE IN THIS COUNTRY. SO
25 THEY'RE GOING TO PUT THEIR OWN EXPERIENCE, I ASSUME, TO THE



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1 TEST, TO COMPARE THEIR KNOWLEDGE BASE WITH WHAT PRICE
2 WATERHOUSE COOPERS HAS DONE. AND SO THE ONLY PEOPLE WHO HAVE
3 INDICTED, PROSECUTED, CONVICTED AND ARE SEEKING TO HANG US IS
4 THE AUDITOR WHO GOT 10 TO \$16 MILLION. AND I GUESS IT WOULD BE
5 PRETTY DIFFICULT, I KNOW HOW THESE CONSULTANTS WORK, WE ALL
6 DO, BE PRETTY HARD TO COME TO THE STATE AFTER HAVING BILKED
7 THEM FOR 10 TO \$16 MILLION AND SAY "EVERYTHING'S FINE". THAT
8 WOULD BE A PRETTY-- WE HAVE A WORD FOR IT IN MY OFFICE BUT I
9 CAN'T REPEAT IT IN OPEN SESSION. BUT IT'S A BAD DAY FOR A
10 CONSULTANT TO SPEND THAT KIND OF MONEY AND FIND NOTHING WRONG.
11 SO LET'S GO THROUGH IT. THEY MADE 10 FINDINGS OR 10 AREAS THAT
12 THEY WERE LOOKING AT, IS THAT CORRECT, DR. GARTHWAITE?

13

14 **DR. THOMAS GARTHWAITE:** YES.

15

16 **SUP. YAROSLAVSKY:** OKAY. THE FIRST THING THEY WANTED TO TEST IS
17 WHETHER WE MET OUR GOALS OF THREE MILLION OUTPATIENT VISITS,
18 CORRECT?

19

20 **DR. THOMAS GARTHWAITE:** RIGHT.

21

22 **SUP. YAROSLAVSKY:** WHAT DID THEY FIND?

23

24 **DR. THOMAS GARTHWAITE:** THEY FOUND WE HAD.

25



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1 **SUP. YAROSLAVSKY:** THEY FOUND WHAT?

2

3 **DR. THOMAS GARTHWAITE:** THAT WE HAD MET THAT REQUIREMENT.

4

5 **SUP. YAROSLAVSKY:** THAT WE HAVE MET IT. OKAY. AND THAT WAS A
6 POTENTIALLY SANCTIONABLE ITEM BUT CAN'T SANCTION US IF WE'RE
7 MEETING OUR GOALS. THE NEXT ITEM WAS CLINICAL RESOURCE
8 MANAGEMENT. WHAT DID THEY FIND ON THAT?

9

10 **DR. THOMAS GARTHWAITE:** THEY FOUND US TO BE IN COMPLIANCE.

11

12 **SUP. YAROSLAVSKY:** THEY FOUND US TO BE IN COMPLIANCE. THE THIRD
13 AREA, IMPLEMENTATION OF ELIGIBILITY PROCESSES FOR HEALTH
14 COVERAGE. WHAT DID THEY FIND ON THAT?

15

16 **DR. THOMAS GARTHWAITE:** THEY FOUND THAT WE HAD IMPLEMENTED A
17 COMPREHENSIVE PROCESS FOR DETERMINING ELIGIBILITY.

18

19 **SUP. YAROSLAVSKY:** SO WE WERE IN COMPLIANCE?

20

21 **DR. THOMAS GARTHWAITE:** CORRECT.

22

23 **SUP. YAROSLAVSKY:** SO FAR, 3-FOR-3. OUTPATIENT REDUCED COST
24 SIMPLIFICATION APPLICATION PROCESS. WHAT DID THEY FIND ON
25 THAT? WHAT WAS YOUR COMMENT ON IT?



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1

DR. THOMAS GARTHWAITE: WELL, THEY FOUND THAT WE'RE LARGELY
COMPLIANT. THEIR CONCERN WAS THAT THESE 22 NEW EMPLOYEES WERE
PREVIOUSLY EMPLOYED BY THE COUNTY. THE FACT OF THE MATTER IS
THAT INDIVIDUALS WHO WERE WORKING IN THE COUNTY MOVED INTO
THESE POSITIONS AND THEN WE FILLED THE POSITIONS BEHIND THEM
BECAUSE WE THOUGHT IT WAS IMPORTANT TO GET THIS WAIVER JOB
DONE QUICKLY WITH EXPERIENCED INDIVIDUALS AND WE FILLED IN
THEIR POSITIONS BEHIND THEM. AND THEY HAD A LOT OF TROUBLE
WITH THAT, BEING NEW EMPLOYEES. WELL, THEY WERE NEW TO THESE
JOBS AND THERE WERE NEW EMPLOYEES TAKING THE PLACE OF THESE
INDIVIDUALS THAT MOVED IN AND IT ALLOWED US TO ACTUALLY MOVE
FORWARD ON THE WAIVER GOALS MORE QUICKLY.

14

SUP. YAROSLAVSKY: BUT IN TERMS OF THE SPIRIT OF THE OUTPATIENT
REDUCED COST SIMPLIFICATION APPLICATION PROCESS...

17

DR. THOMAS GARTHWAITE: WE PUT THE PROCESS IN PLACE. WE MET...

19

SUP. YAROSLAVSKY: THE PROCESS WAS PUT IN PLACE.

21

DR. THOMAS GARTHWAITE: YES.

23

SUP. YAROSLAVSKY: AND THEIR ONLY GRIPE WAS SOME TECHNICALITY
OF WHICH WORKER DID IT?

25



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1

2 **DR. THOMAS GARTHWAITE:** RIGHT, AND I TRUTHFULLY THINK A
3 MISGUIDED GRIPE.

4

5 **SUP. YAROSLAVSKY:** ALL RIGHT. THEN THE FIFTH ITEM WAS
6 MONITORING OF THE PRIVATE/PUBLIC PARTNERSHIPS, THE PRIVATE--
7 THE CLINICS THAT WE EXPANDED AFTER THE 1995 WAIVER WAS PUT IN
8 PLACE. WHAT DID THEY FIND ON THAT?

9

10 **DR. THOMAS GARTHWAITE:** THEY FOUND WE MET THE REQUIREMENTS.

11

12 **SUP. YAROSLAVSKY:** SO 5-FOR-5 WITH AN ASTERISK, I GUESS YOU
13 WOULD SAY, IF YOU WANT TO QUIBBLE ABOUT THE 22 POSITIONS. SO
14 NOW THE SIXTH ITEM, ACHIEVING FEDERALLY QUALIFIED HEALTH
15 CENTER STATUS, F.Q.H.C. STATUS. WHAT'S THE STORY ON THAT? THEY
16 FOUND US NOT IN COMPLIANCE, RIGHT?

17

18 **DR. THOMAS GARTHWAITE:** WELL, THEY FOUND THAT WE HAD SUBMITTED
19 OUR WORK PLAN LATE, THAT WE HAD NOTIFIED THE STATE THAT WE
20 PLANNED TO DO THAT BECAUSE THE RULES BEING PUBLISHED BY THE
21 FEDERAL BODY IN WASHINGTON THAT WE WERE APPLYING TO HAD NOT
22 BEEN RELEASED YET. AS SOON AS THEY WERE RELEASED, WE ADAPTED
23 OUR APPLICATION AND SENT THAT IN ON TIME AND WE HEARD, I
24 THINK, JUST A FEW DAYS AFTER THE DEADLINE OF DETERMINING
25 WHETHER OR NOT WE COULD GET F.Q.H.C. STATUS, WE HEARD BACK.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY:** AND WE HEARD BACK THAT WE WEREN'T GOING TO
3 GET IT?

4

5 **DR. THOMAS GARTHWAITE:** RIGHT. RIGHT.

6

7 **SUP. YAROSLAVSKY:** THEY NEVER WERE INTERESTED IN DOING THIS
8 BUT, ANYWAY, LEAVING THAT ASIDE. IF WE HAD MET THE ORIGINAL
9 TIMELINE, IT WOULD HAVE BEEN A POINTLESS EFFORT, IS THAT
10 CORRECT? BECAUSE THE GUIDELINES WERE-- HAD NOT BEEN FINALIZED?

11

12 **DR. THOMAS GARTHWAITE:** WE COULD NOT HAVE FOLLOWED THE
13 GUIDELINES BEING ISSUED BUT...

14

15 **SUP. YAROSLAVSKY:** COULDN'T FOLLOW GUIDELINES THAT HADN'T BEEN
16 ISSUED YET.

17

18 **DR. THOMAS GARTHWAITE:** RIGHT. ISSUED BY THE DEPARTMENT THAT
19 WERE REVIEWING THE APPLICATION. IT WOULD HAVE BEEN A FUTILE
20 ATTEMPT.

21

22 **SUP. YAROSLAVSKY:** SO IT WASN'T THE COUNTY OF LOS ANGELES
23 HEALTH DEPARTMENT'S FAULT THAT IT DIDN'T SUBMIT IT IN 2002, IF
24 THAT WAS THE YEAR, BECAUSE THE GUIDELINES WEREN'T PREPARED



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 UNTIL 2003. THE MINUTE THE GUIDELINES WERE PUT FORWARD, THE
2 APPLICATION WAS PUT IN?

3

4 **DR. THOMAS GARTHWAITE:** THAT'S CORRECT.

5

6 **SUP. YAROSLAVSKY:** BUT THEY FOUND THAT WE WERE OUT OF
7 COMPLIANCE BECAUSE OF THAT?

8

9 **DR. THOMAS GARTHWAITE:** CORRECT.

10

11 **SUP. YAROSLAVSKY:** I FEEL GOOD ABOUT MY 10 MILLION TO 16
12 MILLION GOING TO THESE CONSULTANTS. THEY'RE WONDERFUL. THE
13 NEXT ITEM WAS AUSTERITY PROGRAM AND COUNTY FINANCIAL
14 COMMITMENTS. TELL US ABOUT THAT ONE.

15

16 **DR. THOMAS GARTHWAITE:** THEY CONCLUDED THAT WE HAD COMMITTED
17 THE FUNDING AMOUNTS REQUIRED UNDER THE WAIVER. THEY DID NOT
18 REACH A CLEAR CONCLUSION ABOUT AUSTERITY MEASURES. IT IS IN A
19 VERY COMPLEX SYSTEM WHERE A THOUSAND THINGS CHANGE DAILY TO
20 POINT TO A SPECIFIC ACTION TO SHOW THAT THAT IS THE CAUSE OF A
21 PARTICULAR DOLLAR AMOUNT IN A BUDGET GOING UP OR DOWN AND I
22 THINK THAT-- I KNOW THAT PLAGUED US IN THE V-8 TO SHOW THAT
23 THE THINGS WE HAD DONE HAD LED TO SAVINGS, THE SPECIFIC THING
24 WE DID LED TO THE SPECIFIC SAVINGS WE WERE ABLE TO SHOW.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY:** DO YOU KNOW IF THEY TALKED TO THE SERVICE
2 EMPLOYEES INTERNATIONAL UNION WHO REPRESENTS MOST OF THE
3 HEALTH DEPARTMENT'S EMPLOYEES ABOUT WHETHER THEY WERE
4 AUSTERITY PROBLEMS TAKING PLACE IN THE SYSTEM?

5

6 **DR. THOMAS GARTHWAITE:** I DON'T KNOW. DID THEY?

7

8 **FRED LEAF:** NO.

9

10 **SUP. YAROSLAVSKY:** PROBABLY DIDN'T TALK TO THEM.

11

12 **DR. THOMAS GARTHWAITE:** RIGHT.

13

14 **FRED LEAF:** WE DON'T THINK THEY DID.

15

16 **SUP. YAROSLAVSKY:** THAT MIGHT HAVE BEEN ILLUMINATING.

17

18 **DR. THOMAS GARTHWAITE:** RIGHT.

19

20 **SUP. YAROSLAVSKY:** BUT IT PROBABLY WOULD HAVE COST US ANOTHER
21 \$10 MILLION. THE NEXT ITEM WAS THE DEPARTMENT WIDE CHARGE
22 DESCRIPTION MASTER ITEMIZED DATA COLLECTION. WHAT DID THEY
23 FIND ON THAT?

24



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 **DR. THOMAS GARTHWAITE:** THEY FOUND US TO BE IN COMPLIANCE WITH
2 THE WAIVER REQUIREMENT.

3

4 **SUP. YAROSLAVSKY:** AND THEN THE NINTH ITEM-- THE LAST ITEM, I
5 GUESS I SKIPPED ONE SOMEWHERE BUT-- DID I SKIP ONE?

6

7 **C.A.O. JANSSEN:** IT'S ON THE PREVIOUS PAGE, INCREASING MEDI-
8 CAL.

9

10 **SUP. YAROSLAVSKY:** LET'S GO BACK. I DIDN'T WANT TO SKIP ONE.
11 INCREASING MEDI-CAL CERTIFIED ELIGIBLES.

12

13 **BRYCE YOKOMIZO:** SUPERVISOR, ON THE ISSUE OF THE MEDI-CAL
14 ELIGIBLES, WE EXCEEDED THE TARGETS THAT WERE OUTLINED IN THE
15 AGREEMENT. THE AUDITORS FROM PRICE WATERHOUSE, UPON REVIEW OF
16 THE CASES, SAID THAT THERE WAS LACKING DOCUMENTATION IN SOME
17 OF THOSE CASES AND, FOR THAT REASON, THEY DISALLOWED THOSE
18 CASES. THERE WERE ALSO INSTANCES WHERE THEY SAID CALWORKS
19 PARTICIPANTS WHO USED TO BE ON CALWORKS WERE NOT ELIGIBLE TO
20 BE COUNTED IN TO MEET THIS TARGET AMOUNT IN THE NEW MEDI-CAL
21 PROGRAM ONCE THEY LEFT CALWORKS. WELL, THAT'S SIMPLY
22 INCONSISTENT WITH THE WAIVER REQUIREMENTS THAT ARE CONTAINED
23 IN THE AGREEMENT.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY:** IN CONNECTION WITH THIS ITEM, DID THEY ALSO
2 APPLY AN ERROR RATE? PRICE WATERHOUSE ALSO APPLY AN ERROR RATE
3 TO THEIR ANALYSIS?

4

5 **BRYCE YOKOMIZO:** THEIR ANALYSIS WAS-- INCLUDED AN ERROR RATE
6 BUT IT WAS BASED ON COMPLETION OF DOCUMENTS THAT WERE ACTUALLY
7 CONTAINED IN THE CASE RECORDS.

8

9 **SUP. YAROSLAVSKY:** WAS THAT ERROR RATE CONSISTENT WITH THE SAME
10 KIND OF ERROR RATE METHODOLOGY USED BY THE STATE WHEN THEY
11 AUDITED OUR SYSTEM?

12

13 **BRYCE YOKOMIZO:** SUPERVISOR, NO, IT WAS NOT CONSISTENT. THEIR
14 ERROR RATE CAME UP CLOSE TO ABOUT 40%. THE STATE, ON THE OTHER
15 HAND, TOLD US THAT, WHERE OUR COMPLIANCE RATE WAS ANYWHERE
16 BETWEEN 80 AND 88% SO THERE'S A WIDE SWING THERE.

17

18 **SUP. YAROSLAVSKY:** DID THE STATE AND PRICE WATERHOUSE USE
19 DIFFERENT METHODOLOGIES TO DETERMINE THE ERROR RATE? OR
20 DIFFERENT ASSUMPTIONS?

21

22 **BRYCE YOKOMIZO:** I WOULD ASSUME THAT THE METHODOLOGIES WOULD BE
23 SIMILAR BUT THERE'S A GREAT DISPARITY IN WHAT THE STATE FOUND
24 VERSUS WHAT THE AUDITORS FOUND.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY:** WELL, COULD IT BE THAT THE STATE WAS ASLEEP
2 AT THE SWITCH AND DIDN'T SEE ALL OF OUR INCOMPETENTS OR WHAT'S
3 THE STORY?

4

5 **BRYCE YOKOMIZO:** SUPERVISOR, I WOULDN'T BE ABLE TO SPEAK TO
6 THEIR COMPETENCE IN THE MATTER BUT I WOULD...

7

8 **SUP. YAROSLAVSKY:** IT'S A RHETORICAL QUESTION. I'M JUST ASKING
9 WHETHER...

10

11 **BRYCE YOKOMIZO:** BUT THERE CERTAIN WAS A DISPARITY.

12

13 **SUP. YAROSLAVSKY:** ...WHETHER THERE'S SOMETHING THAT THE PRICE
14 WATERHOUSE AUDITORS FOUND THAT THE STATE DIDN'T FIND OR
15 WHETHER THERE WAS SOME METHODOLOGY DIFFERENCE THAT RESULTED IN
16 A 40% DISPARITY.

17

18 **FRED LEAF:** THEY DID NOT MAKE AN ATTEMPT TO, BY THE WAY, TO
19 RECONCILE THAT. THAT'S WHY WE DON'T...

20

21 **SUP. YAROSLAVSKY:** THEY MADE-- PRICE WATERHOUSE MADE NO ATTEMPT
22 TO RECONCILE?

23

24 **FRED LEAF:** DID NOT MAKE AN ATTEMPT TO RECONCILE.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY:** BUT THE STATE HAD FOUND US TO BE IN GOOD
2 SHAPE?

3

4 **FRED LEAF:** CORRECT.

5

6 **SUP. YAROSLAVSKY:** AND PRICE WATERHOUSE FOUND US TO BE NOT IN
7 GOOD SHAPE AND THERE'S BEEN NO EFFORT TO RECONCILE THOSE TWO
8 FINDINGS. AND WERE THOSE TWO FINDINGS MADE AT AROUND THE SAME
9 TIME, WITHIN A YEAR OR SO OF ONE ANOTHER? COUPLE YEARS?

10

11 **BRYCE YOKOMIZO:** YES, THEY WERE FOR THE SAME PERIOD OF TIME.

12

13 **SUP. YAROSLAVSKY:** FOR THE SAME YEAR? OKAY. AND THE LAST ITEM
14 WAS FINANCIAL VIABILITY. WHAT DID THEY FIND ON THAT?

15

16 **DR. THOMAS GARTHWAITE:** WELL, THEY SAID IT WAS OUTSIDE THE
17 SCOPE OF THE WAIVER BUT THEY...

18

19 **SUP. YAROSLAVSKY:** BUT THEY DECIDED TO LOOK AT IT ANYWAY?

20

21 **DR. THOMAS GARTHWAITE:** THEY DECIDED TO LOOK AT IT ANYWAY
22 AND...

23

24 **SUP. YAROSLAVSKY:** WELL, THEY HAD TO SPEND THE 10 TO 16 MILLION
25 IN SOME FASHION SO...



The Meeting Transcript of
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1

2 **DR. THOMAS GARTHWAITE:** AND AS MUCH AS I LIKE TO THINK ALL OF
3 MY QUOTES IN THE PAPER ARE EXACTLY WHAT I SAID, THEY USED, AS
4 A SOURCE OF SOME OF THIS BOARD'S OPINION, YOUR QUOTES IN THE
5 NEWSPAPER AS TO WHETHER OR NOT OUR FINANCIAL VIABILITY AND OUR
6 AUDITING AND FINANCIAL BUDGET PROJECTIONS ARE GOOD OR NOT.

7

8 **SUP. YAROSLAVSKY:** WELL, I DON'T THINK YOU HAVE TO PAY \$10
9 MILLION TO A CONSULTANT TO KNOW THAT WE HAVE A FINANCIAL
10 VIABILITY PROBLEM IN OUR COUNTY HEALTH SYSTEM. THAT'S A MATTER
11 OF PUBLIC RECORD AND YOU DON'T NEED A MASTER'S DEGREE IN
12 BUSINESS MANAGEMENT TO FIGURE THAT OUT. AND APPARENTLY A
13 MASTER'S DEGREE IN BUSINESS MANAGEMENT WOULDN'T BE VERY
14 HELPFUL IN FIGURING THIS DEPARTMENT OUT. SO IT WAS BEYOND THE
15 SCOPE OF WHAT THEY WERE SUPPOSED TO LOOK AT, IT'S BEYOND THE
16 SCOPE OF THE WAIVER, BECAUSE THEY WERE LOOKING AT THE WAIVER,
17 WITH OUR COMPLIANCE WITH THE WAIVER, IS THAT CORRECT? SO LET
18 ME ASK YOU SOMETHING. ABOUT THERE ANYTHING ELSE IN THIS AUDIT
19 THAT PRICE WATERHOUSE COOPERS DID OTHER THAN TOO LOOK AT THESE
20 10 AREAS? IS THIS IT?

21

22 **FRED LEAF:** THIS IS A 2,000, YOU KNOW, PAGE REPORT,
23 APPROXIMATELY, 1,500, 2,000 PAGES, SO THERE ARE A LOT OF
24 THINGS IN THAT BUT, BASICALLY, THE SUM OF WHICH ARE CONTAINED
25 HERE.



**The Meeting Transcript of
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1

2 **SUP. YAROSLAVSKY:** I'M TALKING ABOUT AREAS, THE MACRO AREAS.
3 ARE THESE THE AREAS THAT...

4

5 **DR. THOMAS GARTHWAITE:** RIGHT.

6

7 **SUP. YAROSLAVSKY:** IS THERE ANY OTHER FATAL FLAW IN OUR
8 OPERATIONS THAT ARE CONTAINED IN THOSE 2,000 PAGES THAT ARE
9 NOT DISCUSSED IN YOUR LETTER OR IS ALL THE DIRTY LINEN, THE
10 BIG DIRTY LINEN, THE REAL DIRTY LINEN CONTAINED IN HERE?

11

12 **FRED LEAF:** THE MOST SIGNIFICANT.

13

14 **DR. THOMAS GARTHWAITE:** YEAH, I THINK THE MOST SIGNIFICANT
15 FINDINGS. WE SPENT LITERALLY HUNDREDS OF STAFF HOURS MEETING
16 WITH THEM, PROVIDING DATA, QUESTIONING THEM, PROVIDING THEM
17 OUR RESPONSES AND I FRANKLY WAS SURPRISED THAT-- I THOUGHT
18 MANY OF OUR RESPONSES HAD MERIT AND WERE NOT INCORPORATED IN
19 THE FINAL AUDIT BUT THAT'S ALWAYS GOING TO BE, PROBABLY, THE
20 VIEW OF THE DEPARTMENT WHEN THERE'S THIS KIND OF AN AUDIT.

21

22 **SUP. YAROSLAVSKY:** WELL, LOOK, THERE'S-- I'LL JUST WRAP UP,
23 THERE'S A REASONABLE PEOPLE COULD LOOK AT A SET OF FACTS AND
24 COME TO DIFFERENT CONCLUSIONS BUT THIS IS NOT A-- THIS IS NOT
25 WORTH 10 TO \$16 MILLION OF TAXPAYER MONEY. THIS IS NOT A



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1 SMOKING GUN THAT'S BEEN DESCRIBED IN VARIOUS CORRIDORS OF
2 GOVERNMENT IN THE LAST FEW MONTHS. THIS ISN'T THE SMOKING GUN
3 THAT SOME LEGISLATORS HAVE BEEN DEMANDING GET RELEASED BECAUSE
4 IT'S GOING TO LAY BARE, YOU KNOW, THIS WHOLE COUNTY HEALTH
5 SYSTEM INCOMPETENCE, ET CETERA, IT'S JUST NOT-- YOU KNOW,
6 FINANCIAL INCOMPETENCE. THAT'S JUST NOT WHAT'S CONTAINED IN
7 THIS AUDIT. WE HAVE PROBLEMS. THERE'S NO QUESTION ABOUT THAT
8 THAT WE HAVE PROBLEMS. WE HAVE FINANCIAL PROBLEMS AND I WOULD
9 SAY THAT, OVER THE LAST DECADE SINCE I'VE BEEN HERE, YOU KNOW,
10 IF YOU HAD TOLD ANY ONE OF US WHO WERE SITTING AT THIS TABLE
11 10 YEARS AGO THAT, 10 YEARS FROM NOW, THIS IS THE SITUATION
12 YOU'LL BE IN FINANCIALLY, I THINK WE WOULD HAVE BEEN PRETTY
13 PLEASED TO KNOW THAT WE HAD 10 YEARS OF STABILITY. OF COURSE,
14 YOU NEVER HAVE 10 YEARS OF STABILITY ANY MORE THAN YOU CAN
15 KNOW WHEN YOU'RE GOING TO DROP DEAD. YOU KNOW, YOU PLAN,
16 YOU'VE GOT TO LIVE EVERY DAY IN THIS HEALTHCARE FINANCING
17 BUSINESS LIKE IT'S YOUR LAST BECAUSE IT COULD BE YOUR LAST.
18 WITH FEDERAL POLICIES CHANGING AND STATE POLICIES IN FLUX WITH
19 OUR OWN SITUATION IN FLUX, WITH HOSPITALS IN TROUBLE AND WHAT
20 HAVE YOU, THERE ARE ALMOST AN INFINITE NUMBER OF FACTORS THAT
21 CAN GO INTO WHETHER WE CAN COMPLY WITH THE WAIVER OR WHETHER
22 WE'RE GOING TO BE ABLE TO BE FINANCIALLY STABLE. BUT, BY THEIR
23 OWN 10 TO \$16 MILLION AUDIT, THEY HAVE SAID THAT WE HAVE
24 LARGELY COMPLIED WITH THE WAIVER AND WHERE THEY HAVE FOUND
25 FAULT WITH US, THERE IS MORE THAN AN HONEST DIFFERENCE OF



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1 OPINION AND I THINK YOU HAVE A RESPONSE AND I'M NOT GOING TO
2 STAND BY EVERY RESPONSE YOU MAKE BECAUSE I'M NOT KNOWLEDGEABLE
3 ENOUGH TO KNOW. BUT THIS IS RIDICULOUS AND I THINK EVERYBODY
4 WHO'S BEEN INVOLVED IN THIS HAS TO REALIZE, UP IN SACRAMENTO
5 AND I'M SURE PRICE WATERHOUSE UNDERSTANDS THAT THEY'VE GOT
6 SOME EGG ON THEIR FACE ON THIS BECAUSE TO SPEND THIS KIND OF
7 MONEY AND TO TAKE THIS KIND OF TIME TO PRODUCE THIS KIND OF
8 RESULT AND THEN TRY TO TRASH THE ONE AREA WHERE WE HAVE PULLED
9 RABBITS OUT OF THE HAT YEAR AFTER YEAR, THANKS TO SOME GOOD
10 WORK BY THE BOARD, BY THE STAFF, YOUR STAFF, BY OUR PARTNERS
11 IN WASHINGTON AND SOMETIMES OUR PARTNERS IN SACRAMENTO, IT'S
12 BEEN A TEAM EFFORT UNDER REPUBLICAN AND DEMOCRATIC
13 ADMINISTRATIONS TO TRY TO KEEP THIS HEALTH SYSTEM AFLOAT AND
14 TO COME OUT WITH THIS KIND OF STUFF IS-- I JUST THINK THAT-- I
15 THOUGHT IT WOULD BE USEFUL TO PUT IT IN SOME PERSPECTIVE AND
16 WE NEED NOT BE DEFENSIVE ABOUT THIS. I THINK OTHERS HAVE
17 SOMETHING TO BE DEFENSIVE ABOUT WHEN THEY SPEND THIS KIND OF
18 MONEY TO GET THIS KIND OF A RESULT. AND I HAVE NO PROBLEM WITH
19 AUDITS, I DON'T THINK ANYBODY IN YOUR DEPARTMENT HAS EVER-- I
20 MEAN, WE GET AUDITED-- THE HEALTH DEPARTMENT GETS AUDITED BY
21 THE FEDERAL GOVERNMENT, BY THE STATE GOVERNMENT, BY PRIVATE
22 CONSULTANTS, BY INSPECTORS GENERAL, BY-- YOU NAME IT. I MEAN,
23 THIS IS THE MOST AUDITED DEPARTMENT OUTSIDE OF CITY HALL, LOS
24 ANGELES CITY HALL, AND I THINK YOU-- I THINK YOU'VE HELD UP
25 PRETTY WELL ON THIS ONE. YOU DON'T ALWAYS HOLD UP WELL UNDER



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1 THESE REVIEWS BUT, ON THIS ONE, YOU HAVE AND I THINK THAT THIS
2 OUGHT TO BE-- I WANTED TO MAKE SURE THAT THAT DISCUSSION TOOK
3 PLACE. I JUST WANT TO SAY ON THE-- I THINK MR. JANSSEN SPOKE
4 TO THE ISSUE OF THE-- OF WHO WE TREAT BUT I THINK IT'S BEEN
5 PRETTY MUCH KIND OF A CONVENTIONAL VIEW IN OUR SOCIETY, I
6 DON'T WANT TO REPEAT IT AGAIN, THAT WHEN-- WE DON'T POLICE THE
7 BORDERS AND-- BUT ONCE WE HAVE PEOPLE INSIDE OUR BORDERS, I'M
8 FRANKLY NOT INTERESTED IN WHERE THEY COME FROM. IF THEY'RE
9 CARRYING TUBERCULOSIS, IF THEY'RE CARRYING SOME OTHER KIND OF
10 COMMUNICABLE DISEASE, IT'S IN EVERYBODY'S INTERESTS TO TAKE
11 CARE OF THEM. SOMEHOW, THEY'VE GOT TO BE TAKEN CARE OF AND WE
12 NEED TO BE REIMBURSED FOR IT, AS WE HAVE FOUGHT TO GET
13 REIMBURSED FOR INCARCERATING UNDOCUMENTED PERSONS IN OUR
14 PRISONS, WE NEED TO MAKE SURE WE GET FULLY REIMBURSED, WHICH
15 WE ARE NOT, FOR THE SERVICE THAT IS PROVIDED STATEWIDE, AND I
16 SUSPECT NATIONWIDE FOR THAT VERY SERVICE. BUT I WAS FOND OF
17 SAYING, WHEN WE WERE CAMPAIGNING FOR MEASURE B A FEW YEARS AGO
18 AND I SAY IT TO EVERY HOMEOWNER GROUP, EVERY CITIZENS GROUP IN
19 MY DISTRICT, THAT, UP UNTIL A COUPLE OF YEARS AGO AND MAYBE
20 EVEN NOW, CLOSE TO 50% OF THE KIDS IN THE L.A. UNIFIED SCHOOL
21 DISTRICT ARE UNINSURED. NOW MY SON WENT-- BOTH MY KIDS, MY
22 DAUGHTER AND MY SON, WENT TO PUBLIC SCHOOLS IN THE L.A.
23 UNIFIED SCHOOL SYSTEM, PROUD OF IT, TURNED OUT PRETTY NICE,
24 PRETTY WELL. BUT I USED TO SAY THAT, IF MY KIDS, WHO ARE
25 INSURED, THANKS TO THE GENEROSITY OF THE EMPLOYER THAT I



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1 WORKED FOR, THE COUNTY OF LOS ANGELES, WE ALL HAVE HEALTH
2 INSURANCE BUT THE ODDS ARE THAT THE KIDS SITTING ON EITHER
3 SIDE OF MY SON OR DAUGHTER DID NOT HAVE HEALTH INSURANCE. SO
4 I'M CONCERNED THAT THE KID SITTING ON EITHER SIDE OF MY SON OR
5 DAUGHTER OR ON LITTLE MIKE'S CLASSROOM OR THAT THEY DON'T COME
6 HOME AND BRING SOME DISEASE THAT THEY'VE CAUGHT BECAUSE SOME
7 KID SITTING IN THEIR CLASS DID NOT HAVE THE QUALITY OF
8 HEALTHCARE OR EVEN ACCESS TO ANY HEALTHCARE. THAT'S JUST
9 COMMON SENSE AND EVEN PRESIDENT BUSH HAS SPOKEN TO THAT AND
10 PRESIDENT CLINTON SPOKE TO THAT. THIS IS NOT A PARTISAN ISSUE.
11 NOW, POLICING THE BORDERS IS ANOTHER STORY AND I THINK WE ALL
12 SHARE SOME DISAPPOINTMENT IN THAT. AND, UNFORTUNATELY,
13 CALIFORNIA AND SOME OTHER STATES HAVE BORNE A DISPROPORTIONATE
14 SHARE OF THAT RESPONSIBILITY AND THAT'S SOMETHING WE TRY TO
15 ADDRESS IN OUR LEGISLATIVE PROGRAM AND IN OUR CONTACTS WITH
16 OUR PARTNERS IN WASHINGTON. BUT THAT'S REALLY NOT WHAT'S
17 DRIVING OUR HEALTH SYSTEM YEAR IN AND YEAR OUT. WHAT'S DRIVING
18 OUR HEALTH SYSTEM'S FINANCES YEAR IN AND YEAR OUT ARE BACK ROW
19 ISSUES LIKE MEDI-CAL AND INTERGOVERNMENTAL TRANSFERS AND MEDI-
20 CAL REIMBURSEMENT RATES AND POLICIES THAT ARE PROMULGATED IN
21 WASHINGTON AND IN SACRAMENTO THAT, YOU KNOW, ONE STROKE OF THE
22 PEN CAN MOVE HUNDREDS OF MILLIONS OF DOLLARS FOR THIS COUNTY
23 ALONE, NOT TO MENTION OTHER COUNTIES IN THE PRIVATE SECTOR.
24 THAT'S WHAT-- IF WE KNEW THAT THEY WOULD LEAVE US ALONE FOR A
25 DECADE, WE COULD HANDLE EVERYTHING ELSE. OUR PROBLEM IS WE



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1 NEVER KNOW, AT ANY GIVEN MORNING, WHO IS DREAMING UP SOME
2 STROKE OF THE PEN IN SOME BUREAUCRATIC HALL IN WASHINGTON OR
3 SACRAMENTO. SO, MADAM CHAIR, I JUST WANTED TO LAY THIS OUT AS
4 MUCH AS POSSIBLE BECAUSE THERE'S BEEN A LOT OF TALK ABOUT IT
5 AND A LOT OF SPECULATION ABOUT IT. BUT I THINK, ON THIS ONE,
6 SOMEBODY HAS TO EXPLAIN WHY THEY SPENT SO MUCH MONEY ON THE
7 AUDIT.

8

9 **SUP. MOLINA, CHAIR:** ALL RIGHT.

10

11 **FRED LEAF:** MADAM CHAIR, I WOULD LIKE TO MAKE A POINT OF
12 INFORMATION HERE ON THE COST OF THE AUDIT. I RECEIVED A NOTE
13 THAT THE L.A.O., LEGISLATIVE ANALYST'S OFFICE, HAD BEEN QUOTED
14 AS SAYING THE AUDIT COST AROUND \$7 MILLION, SO THERE'S VARYING
15 NUMBERS OUT THERE. I JUST WANTED TO MAKE THAT CLEAR.

16

17 **SUP. MOLINA, CHAIR:** ALL RIGHT. MS. BURKE?

18

19 **SUP. BURKE:** YEAH, WELL, I'D LIKE TO GET BACK-- FIRST, LET ME
20 JUST REMIND EVERYONE ABOUT THAT AUDIT COST. I THINK YOU
21 REMEMBER THAT WE TOOK A POSITION LEGISLATIVELY AS IT RELATED
22 TO THE BUDGET AT THE TIME THAT THIS AUDIT WAS FIRST
23 AUTHORIZED, THAT THE \$26 MILLION THAT WAS PUT INTO THE BUDGET
24 FOR THIS AUDIT WAS NOT VERY WELL ADVISED, THAT IT WAS MONEY
25 THAT COULD HAVE BEEN USED FOR SOMETHING ELSE. BUT THAT 26



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1 MILLION WAS APPROVED FOR THIS AUDIT. NOW, OBVIOUSLY, PRICE
2 WATERHOUSE, THE PEOPLE THAT THEY UTILIZED DID NOT NECESSARILY
3 HAVE THE FULL BACKGROUND AND EXPERTISE IN SOME OF THESE VERY
4 COMPLEX THINGS AND I WOULDN'T EVEN BEGIN TO SAY THAT I
5 UNDERSTAND ALL OF THEM. BUT SOME OF THEM WERE VERY OBVIOUS AND
6 THAT'S F.Q.H.C. WE KNEW, AT THE TIME, NOT ONLY DID THE FEDERAL
7 GOVERNMENT KNOW BUT WE HAD DISCUSSIONS WITH THE STATE ON THE
8 F.Q.H.C. THAT, FIRST OF ALL, THE REQUIREMENT OF THE GOVERNING
9 BOARD BEING A MAJORITY OF CONSUMERS WAS SOMETHING THAT WE
10 COULD NOT MEET. SO THERE WOULD BE NECESSARY TO CHANGE THE
11 REQUIREMENTS ON AN F.Q.H.C. IN ORDER FOR ANY GOVERNMENTAL
12 ENTITY TO BE ABLE TO MEET IT. AND, AS I UNDERSTAND, AND I HAVE
13 TALKED TO AT LEAST ONE PERSON WHO WAS IN CHARGE OF A
14 GOVERNMENTAL PROGRAM ON THE EAST COAST, THAT THEY HAD TO
15 ENGAGE IN ALL KINDS OF THINGS IN ORDER TO TRY TO GET THROUGH.
16 AND, ULTIMATELY, I GUESS, I MEAN, WE USED TO ASK FOR REPORTS
17 BACK ON THIS ALMOST EVERY FEW MONTHS, ON WHAT WAS HAPPENING
18 WITH OUR APPLICATION, WHAT WAS HAPPENING IN TERMS OF THE
19 CHANGE AS IT RELATED TO THOSE REQUIREMENTS BUT ULTIMATELY, I
20 GUESS, THESE REGULATIONS CAME OUT THAT MADE IT POSSIBLE FOR US
21 TO SOMEHOW MEET THESE REQUIREMENTS FOR AN F.Q.H.C. AT LEAST WE
22 HAVE ONE THAT'S BEEN APPROVED AND IS IT OUR HOPE THAT WE'RE
23 GOING TO GET THE OTHERS APPROVED?
24



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1 **FRED LEAF:** WE ARE STILL AWAITING FOR THAT RESPONSE ON THE
2 THREE TOP TENDERS WE APPLIED FOR.

3

4 **SUP. BURKE:** NOW, I FIND IT INCREDIBLE THAT THE STATE IS NOT
5 FOLLOWING THIS AND DOESN'T KNOW ABOUT IT OR CERTAINLY AUDITORS
6 WHO ARE BEING PAID THIS KIND OF MONEY. NOW, MY NEXT QUESTION
7 IS THAT MY UNDERSTANDING IS THAT THIS WAS FOR '02, THAT WE
8 HAVE AN ONGOING, CONTINUING AUDIT PROVISION IN THAT WAIVER.
9 NOW, PRICE WATERHOUSE HAS BEEN TERMINATED, THEIR CONTRACT'S
10 TERMINATED, RIGHT?

11

12 **FRED LEAF:** AS FAR AS WE KNOW, THE...

13

14 **SUP. BURKE:** THEY DIDN'T GET THE 26 MILLION. THERE'S STILL AN
15 ALLOCATION AUTHORIZATION THERE FOR MONEY FOR THE AUDIT TO GO
16 FORWARD.

17

18 **DR. THOMAS GARTHWAITE:** I THINK THEY CANCELED THE FUTURE YEARS
19 OF THE AUDIT AND THE WAIVER IS OVER IN A FEW MONTHS SO...

20

21 **SUP. BURKE:** IT'LL BE OVER IN A FEW MONTHS SO AS IT RELATES TO
22 THAT, IS THERE A CONTINUING WAIVER AUDIT REQUIREMENT AS IT
23 RELATES TO THE NEXT ONE? AND WHO'S GOING TO BE DOING THAT OR
24 WILL ANYONE BE DOING THAT?

25



**The Meeting Transcript of
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1 **DR. THOMAS GARTHWAITE:** I'M SURE THAT THIS WAS A REQUIREMENT OF
2 THE WAVER BUT IT WAS OPTION...

3

4 **SUP. BURKE:** NO, IT WAS NOT A REQUIREMENT BUT IT WAS AN
5 ALTERNATIVE. IT MAY BE AUDITED WAS THE EXACT. AND THE STATE
6 DETERMINED THAT THEY WERE GOING TO ALLOCATE \$26 MILLION WITH
7 THAT. NOW, MY QUESTION IS THIS: WHAT IS ON A CONTINUING BASIS?
8 WHERE ARE WE?

9

10 **FRED LEAF:** WELL, FIRST OF ALL, IT'S UNCLEAR WHETHER THE
11 ENGAGEMENT OF PRICE WATERHOUSE FOR ANY FUTURE REVIEWS IN THIS
12 AREA HAS BEEN ACTUALLY TERMINATED. I THINK THAT'S STILL OPEN,
13 YOU KNOW, FROM THE STATE STANDPOINT. THEY CAN MAKE A DECISION
14 TO HAVE ANOTHER REVIEW OF SOME KIND. BUT THIS WAIVER, THE
15 WAIVER THEY AUDITED ENDS, AS MR. JANSSEN SAID, JUNE 30, SO
16 IT'S JUST IN A COUPLE OF MONTHS HERE, SO THAT...

17

18 **SUP. BURKE:** ARE THEY STILL INVOLVED IN IT AT ALL, PRICE...

19

20 **FRED LEAF:** NO, THERE'S NO ACTIVITY ON THEIR PART AT THIS
21 POINT.

22

23 **SUP. BURKE:** ALL RIGHT. WELL, YOU KNOW, I THINK THAT, FIRST OF
24 ALL, OUR PUBLIC/PRIVATE PARTNERSHIPS, ALL OF THE ISSUES AS
25 RELATING TO THE PUBLIC/PRIVATE PARTNERSHIPS, THOSE



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1 PARTNERSHIPS HAVE DONE VERY, VERY WELL AND THEY HAVE BEEN AN
2 EXAMPLE OF HOW OTHERS WOULD USE IT IN OTHER PLACES. AND, OF
3 COURSE, MEETING THE QUALIFICATION FOR F.Q.H.C., IF WE CAN DO
4 THAT AND WE CAN GET ALL OF OUR CLINICS QUALIFIED, IT WOULD BE
5 CERTAINLY THE BEST OF ALL POSSIBLE WORLDS.

6

7 **FRED LEAF:** YES.

8

9 **SUP. BURKE:** AND CERTAINLY OUR PRIVATE PARTNERS, MOST OF THEM
10 HAVE MOVED FORWARD TO GET THE F.Q.H.C. BECAUSE THEY COULD,
11 BECAUSE THEY COULD GET THE GOVERNING BODY AND SET IT UP AS IT
12 WAS REQUIRED BY THE FEDERAL LEGISLATION. SO, YOU KNOW, I THINK
13 THAT THIS WAIVER, OBVIOUSLY, SOME OF THE THINGS THAT HAVE BEEN
14 RAISED OR ISSUES THAT HAVE BEEN RAISED ARE QUESTIONS THAT
15 COULD BE RAISED, BUT IT WAS SOMETHING THAT SAVED THE HEALTH
16 SYSTEM. AND I WOULD HOPE THAT NO ONE WOULD TRY TO POLITICIZE
17 THIS IN THE FUTURE IN ORDER FOR US TO MOVE FORWARD WITH
18 WHATEVER THIS NEW ONE WILL BE. I GUESS IT'S A NEW STATE WAIVER
19 THAT-- AND I WOULD HOPE THAT IT STILL PROVIDES US THE ABILITY
20 TO OPERATE THIS HEALTH SYSTEM. SO I ALSO HOPE THAT, SOMEHOW,
21 WE HAVE THE SUPPORT OF THE PEOPLE IN THE STATE HEALTH
22 DEPARTMENT IN MOVING FORWARD AND EVERYTHING I'VE HEARD WAS
23 THAT THEY HAVE BEEN VERY COOPERATIVE LATELY. BUT THIS AUDIT
24 ISSUE IS ONE THAT I HOPE DOESN'T STAND IN THE WAY OF US MOVING



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1 FORWARD WITH THE STATE WAIVER NOT BEING SUCH THAT IT CRIPPLES
2 US.

3

4 **DR. THOMAS GARTHWAITE:** WE WOULD AGREE.

5

6 **SUP. MOLINA, CHAIR:** ALL RIGHT. MR. KNABE?

7

8 **SUP. KNABE:** YES. ASSEMBLYMAN MARK WRIGLEY THOMAS WAS GOING TO
9 HOLD A HEARING ON THIS. ARE WE GOING TO BE IN ATTENDANCE TO
10 PRESENT OUR SIDE?

11

12 **FRED LEAF:** YES, REPRESENTATIVES FROM THE DEPARTMENT WILL BE
13 THERE AND THE C.A.O. AND THE C.A.O.

14

15 **SUP. KNABE:** AND THE C.A.O. I THINK IT'S IMPORTANT. I HAD A
16 CONVERSATION WITH MR. THOMAS AND HE ASSURED ME OF THE
17 DIRECTION BUT HIS ASSURANCE OF THE DIRECTION VERSUS HIS QUOTES
18 IN THE PAPER I THINK ARE TWO DIFFERENT SENSE OF DIRECTION
19 THERE. SO I THINK IT'S REALLY IMPORTANT THAT WE ARE PRESENT TO
20 MAKE SURE THAT WE PRESENT OUR SIDE. IF SOME OF THESE AUDIT
21 FINDINGS ARE UPHELD, DO WE HAVE ANY IDEA OF A POTENTIAL AMOUNT
22 OF SANCTIONS?

23



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1 **FRED LEAF:** THEY VARY AND IT'S DIFFICULT TO MAKE THAT
2 DETERMINATION, YOU KNOW, WITHOUT THE STATE'S REACTION TO IT
3 THEMSELVES BUT IT RANGES UNDER \$5 MILLION PROBABLY.

4

5 **SUP. KNABE:** I MEAN, THE POINT BEING, THOUGH, IF WE'RE
6 COMPLIANT, WE'RE EITHER COMPLIANT OR WE'RE NOT COMPLIANT, YOU
7 KNOW? SANCTIONS BASED ON THEM BECAUSE THEY DON'T LIKE THE WAY
8 WE DO SOMETHING TO ME IS PRETTY HARD TO FATHOM BUT I GUESS WE
9 DO HAVE TO GO THROUGH THAT. I MEAN, IT SORT OF RELATES AND I--
10 SUPERVISOR YAROSLAVSKY'S COMMENTS ABOUT THE DIFFICULTY OF
11 DOING AN AUDIT AND THEN HAVING TO JUSTIFY IT, I MEAN, WE'RE
12 HAVING THE SAME PROBLEM, I THINK, INTERNALLY WITH OUR OWN
13 AUDITOR-CONTROLLER AS IT RELATES TO CONTRACT CITIES. IF
14 THERE'S A LOT OF SCENARIOS OUT THERE THAT TAKE PLACE THAT YOU
15 CAN ALWAYS JUST GO THROUGH HARD, STRAIGHT NUMBERS AND NOT GIVE
16 ANYBODY CREDIT OR MAKE, YOU KNOW, SUBJECTIVE JUDGMENTS AND
17 WE'RE DOING THE SAME THING WITH CONTRACT CITIES. SO I THINK,
18 ONE, IT'S IMPORTANT THAT, YOU KNOW, ALL THESE ISSUES ARE
19 CONSIDERED BUT, MORE IMPORTANTLY, I THINK, AS IT RELATES TO
20 THE ASSEMBLYMAN'S HEARING SO THAT DOESN'T GO SIDEWAYS ON US,
21 THAT WE'RE THERE IN FORCE AND FORCEFUL ENOUGH TO PRESENT OUR
22 SIDE TO MAKE SURE THESE PEOPLE UNDERSTAND, UNDER THESE AREAS,
23 THAT WE WERE COMPLIANT.

24



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1 **DR. THOMAS GARTHWAITE:** AND WHERE THERE WERE LEGAL ISSUES, WE
2 DID HAVE COUNSEL REVIEW THESE AND WE FEEL WE'RE ON STRONG
3 GROUNDS, BOTH INTERNALLY AND EXTERNALLY.

4

5 **SUP. KNABE:** OKAY.

6

7 **SUP. MOLINA, CHAIR:** I'M TROUBLED BY THIS WAIVER AT A DIFFERENT
8 LEVEL THAN ANYONE ELSE AND I THINK YOU KNOW, DR. GARTHWAITE,
9 THAT I'VE BEEN CONCERNED. I DON'T KNOW. THIS SEEMS TO BE A
10 VERY POLITICAL AUDIT. IT CERTAINLY DIDN'T START UNDER GOVERNOR
11 SCHWARZENEGGER. IT STARTED UNDER GOVERNOR GRAY DAVIS. I THINK
12 THAT THERE'S BEEN A LOT OF REASONS THAT PEOPLE HAVE WENT
13 LOOKING TO SEE AS TO WHY NOT TO CONTINUE FUNDING US OR
14 ASSISTING US OR WHATEVER AND TRIED TO CREATE THE KIND OF
15 POLITICAL DOCUMENT THAT WOULD SAY THAT WE'RE INAPPROPRIATELY
16 FUNDING OUR DEPARTMENT OR NOT APPROPRIATELY MEETING THE GOALS
17 FOR WHATEVER FUTURE POLITICAL DISCUSSION AS TO HOW WE'RE GOING
18 TO MEET THE UNMET NEEDS IN ORDER TO PROVIDE FOR THE SAFETY
19 NET. BUT WHAT I'M MOST CONCERNED ABOUT IS HOW THIS DEPARTMENT
20 HANDLED THIS AUDIT WITH US. I DON'T APPRECIATE BEING NOTIFIED
21 ON DECEMBER THE 28TH, THE FIRST TIME OF THIS. I DON'T
22 APPRECIATE NOT GETTING THE NOTIFICATION. I KNOW YOU HAVE ALL
23 YOUR DEFENSIVE MEMOS AS WELL ABOUT YOU TALKING TO MY STAFF
24 ABOUT THIS BUT THAT'S INAPPROPRIATE AS WELL. THIS IS NOTHING
25 BUT DEFENSIVE. I THINK THAT YOU SHOULD TREAT US WITH THE KIND



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1 OF RESPECT, LET US KNOW WHAT'S GOING ON, AND TO BRING THIS UP,
2 EVERY PART OF YOUR MEMO, EVERY STEP OF THE WAY HAS BEEN
3 NOTHING BUT DEFENSIVE. I DON'T KNOW THAT THERE ISN'T AN
4 ASSEMBLY MEMBER OR A SENATOR THAT'S GOING TO STAND UP AND SHOW
5 US OF THE KIND OF IRREGULARITIES THAT WE HAVE PERPETRATED HERE
6 IF, IN FACT, I CAN'T PUT TOGETHER A DEFENSE BECAUSE ALL YOU'VE
7 GIVEN ME IS A DEFENSIVE MEMO, BEGINNING WITH THAT "THESE
8 AUDITORS WERE STUPID" OR JERKS OR WHATEVER OTHER WORDS WERE
9 USED. AND ALL I KNOW IS THAT I'M NOT GOING TO SIT HERE AND TRY
10 AND DEFEND AN AUDIT DONE BY THE STATE WHEN MY OWN DEPARTMENT
11 WILL NOT EDUCATE ME OR INFORM ME EXACTLY WHAT IS GOING ON AT
12 THE APPROPRIATE TIMES. I'VE SENT YOU A MEMO AND I'VE ASKED YOU
13 QUESTIONS DIRECTLY, CLEARLY, THAT I'D LIKE TO KNOW EXACTLY
14 WHAT THE FINDINGS WERE, NOT WITH ANY DEFENSIVE REMARKS, JUST
15 CLEARLY WHAT THE FINDINGS ARE. I DON'T THINK IT'S A TOUGH
16 QUESTION AND YOU'VE NOT RESPONDED.

17

18 **DR. THOMAS GARTHWAITE:** WELL, I CERTAINLY APOLOGIZE FOR NOT
19 GIVING YOU WHAT YOU NEED OR WANT AND CERTAINLY NOT OUR INTENT.
20 WE'VE TRIED TO TAKE...

21

22 **SUP. MOLINA, CHAIR:** THE QUESTIONS WERE CLEAR. WHAT WERE THE
23 CLEAR FINDINGS? NOT THE DEFENSIVENESS. I WANT TO KNOW WHAT
24 THEIR FINDINGS ARE.

25



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1 **DR. THOMAS GARTHWAITE:** WELL, AND I THINK WE TRIED TO LAY THAT
2 OUT AT SEVERAL DIFFERENT LAYERS. I THINK WE DID IT IN EXTREME
3 DETAIL WITH PRICE WATERHOUSE COOPERS AND THEN WE DID IT IN
4 LESS DETAIL WITH SECRETARY BELLSHAY IN OUR RESPONSE DIRECTLY
5 TO HER. AND THEN WE'VE TRIED, ON A COUPLE OF OCCASIONS...

6

7 **SUP. MOLINA, CHAIR:** BUT NEVER TO THIS BOARD. NEVER TO THIS
8 BOARD.

9

10 **DR. THOMAS GARTHWAITE:** WELL, YEAH. ALL I CAN SAY IS I THINK--
11 WE THINK WE'VE TRIED BUT WE OBVIOUSLY HAVEN'T TRIED HARD
12 ENOUGH. WE'LL TRY-- WE'LL CONTINUE TO...

13

14 **SUP. MOLINA, CHAIR:** I DON'T THINK IT'S A MATTER OF TRYING, DR.
15 GARTHWAITE. I THINK IT'S ABOUT BEING STRAIGHTFORWARD. WHAT
16 WERE THE FINDINGS EXACTLY? WHAT DEFICIENCIES DID THEY FIND?

17

18 **DR. THOMAS GARTHWAITE:** WELL, THIS IS A 2,000 PAGE REPORT.
19 THERE ARE THINGS THAT THEY ARE CRITICAL OF THROUGHOUT THIS
20 REPORT.

21

22 **SUP. MOLINA, CHAIR:** THAT'S WHAT I ASKED.

23

24 **DR. THOMAS GARTHWAITE:** RIGHT. YOU KNOW, I THINK THAT IF I HAD
25 TO SAY WHAT I THOUGHT WAS THE MOST VALID OF THEIR CRITICISMS,



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1 IT RELATES TO HOW WE TRACK AND MEASURE WORKLOAD IN THE
2 DEPARTMENT. SOMETHING THAT WE'VE MADE, I THINK, SIGNIFICANT
3 PROGRESS IN DOING A BETTER JOB. BUT THE YEARS THAT THEY LOOKED
4 AT, ESPECIALLY, WE HAD VERY LITTLE ABILITY TO PULL WORKLOAD
5 MEASURES UP. THEY CAME IN AS, I THINK, LARGELY NONPUBLIC
6 SECTOR AUDITORS AND EXPECTED TO FIND THE THINGS THAT YOU FIND
7 IN MOST HEALTHCARE SYSTEMS. SO YOU EXPECT TO FIND BILLABLE
8 CHARGES, C.P.T. CODES AND D.R.G.S AND THE THINGS THAT ARE--
9 THAT FORM THE BASIS FOR BILLING IN THE PRIVATE SECTOR. WE HAVE
10 A TRADITION...

11

12 **SUP. MOLINA, CHAIR:** THERE WE GO AGAIN. THEY WERE SUPPOSED TO
13 DO THIS BUT THEY DID THAT. I DON'T UNDERSTAND WHY YOU CAN'T
14 GIVE ME A STRAIGHTFORWARD-- WHAT WERE THE FINDINGS CLEARLY? SO
15 THEY'RE DEFICIENT IN DEALING WITH OUR HEALTHCARE SYSTEM. WHY
16 CAN'T YOU TELL ME, WHEN I GO UP TO SACRAMENTO, WHAT ARE THOSE
17 ASSEMBLY MEMBERS OR THOSE SENATORS GOING TO SAY TO ME ABOUT
18 THIS AUDIT? ISN'T IT POSSIBLE FOR YOU TO GIVE ME A
19 STRAIGHTFORWARD ANSWER ON THAT? BECAUSE I'M NOT GOING TO BE
20 ABLE-- I CAN STAND UP THERE AND BE DEFENSIVE AS MUCH AS I CAN
21 ABOUT ALL OF IT BUT I CERTAINLY WOULD LIKE TO BE ARMED WITH
22 WHAT EXACTLY WERE SOME OF THE CRITICAL FINDINGS HERE. I REALLY
23 WOULD APPRECIATE IT. I SENT YOU A MEMO. I'D LIKE YOU TO
24 OUTLINE THAT FOR ME. I DON'T THINK THAT'S ASKING YOU A TOUGH
25 QUESTION. BECAUSE THE DAY THAT YOU WANT ME TO DEFEND YOU, AND



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1 IF THIS AS POLITICAL AN AUDIT AS IT LOOKS LIKE IT'S GOING TO
2 BE, IT'LL BE HELD UP PRETTY REGULARLY. I'D LIKE TO KNOW WHAT
3 I'M GOING TO ARM MYSELF WITH AND I WOULD APPRECIATE MY OWN
4 DEPARTMENT GIVING ME THAT OPPORTUNITY TO AT LEAST KNOW EXACTLY
5 WHAT THE FINDINGS WERE WITHOUT ANY, YOU KNOW, PRECURSOR AS TO,
6 YOU KNOW, THE REASON IS THAT THEY DON'T DO THESE KINDS OF
7 AUDITS, THEY DON'T DO THIS KIND OF STUFF, THEY'RE NOT SMART
8 ENOUGH TO FIGURE THIS OUT. I'D APPRECIATE TO GIVE ME CLEARLY
9 WHAT THE FINDINGS WERE BECAUSE THAT'S ALL I WANT TO KNOW AND
10 THEN I'LL MAKE A DETERMINATION OR ASK YOU WHY IT DIDN'T WORK.

11

12 **DR. THOMAS GARTHWAITE:** I THINK IF SOMEONE IN SACRAMENTO IS
13 LOOKING HONESTLY AT THIS AUDIT...

14

15 **SUP. MOLINA, CHAIR:** THEY'RE NOT GOING TO LOOK AT IT HONESTLY.
16 WOULD YOU PLEASE LISTEN TO WHAT I SAID? IT SEEMS TO BE A
17 POLITICAL AUDIT, DOESN'T IT?

18

19 **DR. THOMAS GARTHWAITE:** RIGHT. WELL, I MEAN, IF YOU...

20

21 **SUP. MOLINA, CHAIR:** SO I'D LIKE YOU TO TELL ME EXACTLY WHAT
22 ARE SOME OF THE ISSUES THAT THEY'RE GOING TO HOLD UP, WITHOUT
23 BEING DEFENSIVE ABOUT IT AS TO THE ACTUAL FINDINGS. THEN I'D
24 LIKE TO HAVE THE ABILITY TO ASK YOU QUESTIONS ABOUT IT. I
25 THINK IT'S JUST A PARTNERSHIP THAT WE HAVE. YOU'RE THE



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1 DEPARTMENT, YOU GUYS HAVE ALL OF THAT INFORMATION. WE ARE THE
2 BOARD OF SUPERVISORS. AND IT'S NOT APPROPRIATE THAT, ON THE
3 LAST MOMENT OF THE LAST DAY WHEN IT'S GOING TO HIT THE PRESS,
4 IS WHEN WE GET THE BRIEFING ABOUT THIS AUDIT. IT'S TOTALLY
5 INAPPROPRIATE.

6

7 **FRED LEAF:** I AGREE.

8

9 **DR. THOMAS GARTHWAITE:** I'M NOT ARGUING WITH THAT. I DO BELIEVE
10 WE MADE ATTEMPTS TO BRIEF YOUR OFFICES. IT'S NOT-- I WOULD
11 PROMISE TO YOU THAT I WILL REDOUBLE MY EFFORTS TO COME
12 DIRECTLY TO THE BOARD MORE SPECIFICALLY EARLIER WITH
13 INFORMATION. THE CHALLENGE, I THINK, IS WHICH INFORMATION IS
14 GOING TO BE SEEN IN WHICH LIGHT. WE FELT THAT WE HAD, OVER THE
15 COURSE OF A YEAR AND A HALF, LAID OUT WHAT OUR CONCERNS AND
16 CONTENTION WITH THIS AUDIT HAVE BEEN...

17

18 **SUP. MOLINA, CHAIR:** WHICH PROBABLY WOULD NOT HAVE BEEN A
19 PROBLEM, DR. GARTHWAITE, BUT WE WEREN'T INVOLVED IN THAT. WE
20 WEREN'T A PARTNER WITH ANY OF THAT AND WE STILL DON'T KNOW. I
21 MEAN, EVERY TIME WE ASK ABOUT THIS AUDIT, "OH, WELL, IT'S NOT
22 GOING TO BE RELEASED YET, WE DON'T KNOW WHEN IT'S GOING TO BE
23 RELEASED." I MEAN, WE DON'T HAVE A COPY OF THE AUDIT. HAVE YOU
24 GIVEN US A COPY OF THE AUDIT?

25



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1 **FRED LEAF:** THE AUDIT IS ON...

2

3 **SUP. MOLINA, CHAIR:** IS NOW POSTED.

4

5 **FRED LEAF:** NO-- THE AUDIT-- WELL, IT WAS POSTED AND I BELIEVE
6 IT WAS DELIVERED TO THE BOARD OFFICES. I KNOW THAT SEVERAL
7 HAVE READ IT...

8

9 **SUP. MOLINA, CHAIR:** NO.

10

11 **FRED LEAF:** ... AND REFERRED TO IT SO...

12

13 **SUP. MOLINA, CHAIR:** I DON'T KNOW OF ANYONE WHO HAS IT. WE
14 DIDN'T GET ONE.

15

16 **DR. THOMAS GARTHWAITE:** [INAUDIBLE]

17

18 **SUP. MOLINA, CHAIR:** HMM?

19

20 **C.A.O. JANSSEN:** DECEMBER 15TH, EVERY OFFICE RECEIVED ABOUT A
21 12-INCH STACK OF PAPER. THAT WAS THE AUDIT.

22

23 **SUP. MOLINA, CHAIR:** IT WAS E-MAILED TO US, CORRECT?

24



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1 **C.A.O. JANSSEN:** NOT THAT MANY PAGES. DELIVERED. HAND
2 DELIVERED.

3

4 **SUP. MOLINA, CHAIR:** WHEN DID THAT HAPPEN?

5

6 **C.A.O. JANSSEN:** DECEMBER 15TH. AND, ON JANUARY THE 14TH,
7 SUPERVISOR, THE DEPARTMENT DELIVERED AN ANNOTATED EXPLANATION,
8 LIKE ABOUT MAYBE A HUNDRED PAGES, OF THE KEY FINDINGS OF THE
9 AUDIT AND SUPERVISOR YAROSLAVSKY WENT THROUGH THE KEY FINDINGS
10 OF THE AUDIT THAT ARE OF PARTICULAR IMPORTANCE TO EVERYONE AND
11 THOSE ARE THE SANCTIONABLE ITEMS. THE REST OF IT IS
12 INTERESTING INFORMATION AND CERTAINLY I GUESS COULD BE USED
13 AGAINST US. ANY DOCUMENT THAT'S 1,500 PAGES LONG IS GOING TO
14 HAVE SOMETHING THAT SOMEBODY CAN FIND THAT'S NOT GOOD. BUT
15 IT'S THE SANCTIONABLE ITEMS THAT WE'RE REALLY CONCERNED ABOUT.
16 AND WE'LL EVEN GO FARTHER AND SAY, OKAY, THERE ARE 10 AREAS
17 BEYOND THE SANCTIONABLE ITEMS. THERE WERE ONLY TWO AREAS WHERE
18 THEY FOUND US OUT OF COMPLIANCE. THAT'S IT.

19

20 **SUP. MOLINA, CHAIR:** WELL, YOU STAND UP AND SAY THAT, DAVID
21 JANSSEN, WHEN SOME OF THESE PEOPLE HOLD IT UP. ALL I KNOW IS
22 THAT I NEED TO BE ARMED LIKE ANYONE ELSE WITH ALL OF THE
23 INFORMATION. EVERY MEMO THAT WE HAVE RECEIVED HAS BEEN NOTHING
24 BUT DEFENSIVE FROM THE VERY BEGINNING AND ALL I'M ASKING IS
25 FOR PLAIN INFORMATION, NOT TO BE CHARACTERIZED ONE WAY OR THE



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1 OTHER. I WANT TO KNOW WHAT THE LEGISLATORS ARE GOING TO READ.
2 I WANT TO READ THAT SAME DOCUMENT OR HAVE SOME SUMMARY OF IT.
3 I UNDERSTAND IT'S POSTED AND IT'S ON THE WEB SITE AND NOT HAVE
4 TO HAVE IT WITH ALL THE CHARACTERIZATIONS IT'S GONE THROUGH. I
5 THINK, I'VE BEEN SAYING THIS FROM DAY ONE. SO I'M UNWILLING TO
6 DEFEND IT UNTIL WE CAN GET TO THAT POINT IN TIME AND I REALLY
7 WOULD APPRECIATE MORE OF A PARTNERSHIP ON THIS ISSUE UNTIL IT
8 REACHES THE PRESS. AND I THINK THAT'S ALSO TRUE OF SOME OF THE
9 OTHER THINGS THAT KEEP GOING ON IN THIS DEPARTMENT THAT WE
10 USUALLY ARE INFORMED OF, BOTH THE PRESS-- BY THE PRESS BEFORE
11 THE DEPARTMENT LETS US KNOW AND THAT'S UNFORTUNATE. ALL RIGHT.
12 ANY OTHER QUESTION OR COMMENT? WE DO HAVE A SPEAKER. DR.
13 GENEVIEVE CLAVREUL.

14

15 **DR. GENEVIEVE CLAVREUL:** GOOD AFTERNOON, BOARD OF SUPERVISORS.
16 THIS IS DR. GENEVIEVE CLAVREUL. I MUST SAY THAT IT WAS A GOOD
17 ROAD SHOW BETWEEN SUPERVISOR ZEV AND DR. GARTHWAITE, JUST A
18 SHOW, BUT I WANT TO THANK SUPERVISOR MOLINA TO BE ASKING SOME
19 OF THE RIGHT QUESTIONS. I THINK MAYBE WE WOULD NOT BE LOOKING
20 SO INTENSIVELY AT THE AUDIT IF WE HAVE NOT BEEN PREVENTED TO
21 SEEING IT FOR SO LONG. AS USUAL, THERE IS A LACK OF
22 TRANSPARENCY FROM DHS. AND I THINK THAT NEEDS TO CHANGE AND IT
23 SHOULD CHANGE. PERSONALLY, I READ MOST OF THE AUDIT AND I FIND
24 SOME OF THE THINGS QUITE DAMNING AND I AM AN EXPERT IN HEALTH
25 AND I KNOW HOW TO REVIEW AUDITS. THE ISSUE WE'RE HAVING WITH



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1 DR. GARTHWAITE, HE NEVER ANSWERS THE QUESTIONS AND IS ALWAYS
2 DEFENSIVE. THE LACK OF ACCESS TO DOCUMENTS IS BECOMING AN
3 ACUTE PROBLEM IN THIS COUNTY. BACK IN JANUARY, I REQUESTED,
4 UNDER THE FREEDOM OF INFORMATION ACT, ALL THE RECORDS ABOUT
5 MR. CHICANERY OR P. P. GUTERFIELD AND THE LIMBAUGH ASSOCIATES
6 SUPERVISOR ANTONOVICH HAS REPEATINGLY SENT LETTERS TO BOTH DR.
7 GARTHWAITE AND MR. LEAF. I FINALLY GOT A LETTER DATED DATED
8 MARCH 11TH, WE'RE TALKING TWO MONTHS AFTER THE REQUEST. IT
9 TOOK 13 DAYS TO LEAVE THE OFFICE, YOU KNOW, THAT'S THE PONY
10 EXPRESS, YOU KNOW, AND WE HAVE MADE PHONE CALLS TO THIS DAY.
11 OF COURSE, WE STILL HAVE NO RESPONSE. IT IS APPALLING. IT IS
12 APPALLING THAT WE CANNOT HAVE ACCESS TO INFORMATION IN THIS
13 COUNTY. AND I THINK THAT I REALLY WAS NOT VERY PLEASED WITH
14 THE SIDESHOW I SAW THIS MORNING BETWEEN SUPERVISOR YAROSLAVSKY
15 AND DR. GARTHWAITE. AND THAT HAS TO STOP. I THINK THE PUBLIC
16 HAS THE RIGHT TO KNOW AND NOT TO HEAR THE DISTORTED FACTS, AS
17 USUAL. THANK YOU.

18

19 **C.A.O. JANSSEN:** MADAM CHAIR, I JUST HAVE TO MAKE ONE POINT. I
20 THINK PROBABLY MOST PEOPLE KNOW, WITH RESPECT TO THE
21 TRANSPARENCY, THIS WAS A STATE AUDIT. THE STATE CONTROLLED THE
22 RELEASE OF THE DOCUMENT, NOT THE COUNTY OF LOS ANGELES. THEY
23 DECIDED WHEN IT WAS GOING TO BE RELEASED, THEY DECIDED WHEN IT
24 WAS GOING TO GO ON THE WEB SITE. WE HAD DRAFTS, OF COURSE, BUT
25 WE WERE PRECLUDED FROM RELEASING THOSE DRAFTS. IT WAS THEIR



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1 DECISION. NOW, WE HAVE OUR OWN PROBLEMS WITH OUR OWN
2 INFORMATION BUT THIS IS NOT ONE OF THEM. THAT'S THE ONLY
3 POINT.

4

5 **SUP. BURKE:** IN ADDITION TO THAT, WHEN THE FIRST ISSUE THAT WAS
6 RAISED BY ASSEMBLYMAN MARK WRIGLEY THOMAS WAS FOR THE STATE TO
7 RELEASE THE AUDIT. WELL, WHAT HAD HAPPENED WAS APPARENTLY THE
8 STATE HAD RELEASED IT ORIGINALLY BUT BROUGHT IT BACK BECAUSE
9 THERE WERE ERRORS. SO THEN THE QUESTION WAS, WHEN WERE THEY
10 GOING TO RELEASE THE NEXT ONE THAT CORRECTED THOSE ERRORS THAT
11 THEY HAD FOUND? WHEN THEY RELEASED IT, THEY PUT IT ON THE WEB
12 SITE AND I DON'T KNOW HOW MANY HOURS BUT, WITHIN A CERTAIN
13 PERIOD OF TIME, THEY TOOK IT BACK OFF THE WEB SITE. I DON'T
14 KNOW WHAT THE REASON WAS. SO THEN, FINALLY, THEY DID PUT IT ON
15 THE WEB SITE. SO, YOU KNOW, FIRST OF ALL, THE STATE
16 LEGISLATURE HAD TO HAVE ALL KINDS OF ANNOUNCEMENTS TO DEMAND
17 THE RELEASE OF THE AUDIT.

18

19 **SUP. MOLINA, CHAIR:** ALL RIGHT. SO THAT WAS JUST FOR REPORT.

20

21 **SUP. ANTONOVICH:** ITEM NUMBER 3.

22

23 **SUP. MOLINA, CHAIR:** ITEM NUMBER 3.

24

25 **SUP. ANTONOVICH:** DR. GARTHWAITE AND MS. ROBERTSON.



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1

2 **SUP. MOLINA, CHAIR:** MS. ROBERTSON, DR. GARTHWAITE?

3

4 **SUP. BURKE:** I HAD A MOTION TO CONTINUE BUT THERE WAS SOMEONE
5 WHO WISHED TO SPEAK.

6

7 **SUP. ANTONOVICH:** I HAD A QUESTION, IN THE OCTOBER 19TH
8 TESTIMONY, MS. ROBERTSON, WHEN THE QUESTION WAS RAISED BY
9 SUPERVISOR BURKE AND-- RELATIVE TO THE COST OF THAT CONTRACT,
10 IF THAT WAS GOING TO BE SUFFICIENT AND ALSO IN A QUESTION BY
11 SUPERVISOR MOLINA, ALSO, I HAD ASKED THE SAME QUESTION WHEN I
12 MET WITH NAVIGANT IN MY OFFICE, IF THAT PRICE WAS GOING TO
13 INCLUDE EVERYTHING. WE WERE ASSURED THAT IT WOULD AND, IN HER
14 TESTIMONY ON OCTOBER 19TH, MS. MOLINA HAD ASKED HER IF SHE WAS
15 GOING TO BE BRINGING IN FOLKS THAT WOULD BE THERE ON A DAY-TO-
16 DAY BASIS TO, YOU KNOW, TO CORRECT THE PROBLEM AND HER QUOTE
17 WAS "I AM, YES, I'M BRINGING C.E.O.S, C.O.O.S, C.N.O., A
18 NUMBER OF ADVISORS, MOST OF THEM ARE CLINICIANS. WE HAVE
19 PHYSICIANS, NURSES, PHARMACISTS AND A NUMBER OF FOLKS. YES."
20 AND THEN, WHEN MS. BURKE SAID, RELATIVE TO THE FACT, "DO YOU
21 FEEL CONFIDENT THAT THE PRICE THAT YOU QUOTED US, THAT YOU
22 WON'T BE COMING UP WITH ADDITIONAL CHARGES, THAT YOU WILL BE
23 ABLE TO IDENTIFY PEOPLE READILY AVAILABLE TO COME IN AND
24 ADDRESS THE MEDICAL ISSUES AND THE QUALITY OF CARE ISSUES?"
25 SHE REPLIED, KAE ROBERTSON, "YES, WE DO. WE ACTUALLY HAVE MOST



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1 OF THE PEOPLE IDENTIFIED ALREADY AND THOSE RESUMES HAVE BEEN
2 SHARED WITH THE DEPARTMENT. WE'RE CONFIDENT THAT THE PRICE
3 WE'VE QUOTED, UNLESS WE FIND SOMETHING EXTREMELY USUAL IN THE
4 ASSESSMENT THAT WE HAVEN'T ANTICIPATED, IS A GOOD PRICE. WE'VE
5 GOT A LOT OF GOOD BACKGROUND INFORMATION SO WE HAVE A GOOD
6 IDEA OF THE SITUATION THAT WE'RE TALKING ABOUT AND THE KINDS
7 OF PEOPLE AND RESOURCES THAT WE'RE GOING TO NEED." THE
8 QUESTION IS, NOW THEY'RE ASKING FOR AN ADDITIONAL \$2 MILLION--
9 \$3.4 MILLION. WHY WASN'T THAT KNOWN WHEN THEY HAD ALREADY READ
10 THE J.C.A.H.O. REPORT, THE CITATIONS BY THE C.M.S. AND THE
11 DISCLOSURES BY THE DEPARTMENT REGARDING KING DREW'S PROBLEMS?

12

13 **DR. THOMAS GARTHWAITE:** WELL, I THINK THERE ARE JUST A COUPLE
14 POINTS I'D LIKE TO MAKE. FIRST OF ALL, THE REQUEST IS NOT
15 FINISHED YET, IT IS STILL UNDERGOING REVIEW, I THINK, BY BOTH
16 SIDES AND WILL BE FINISHED IN THE NEXT DAY OR SO. THERE STILL
17 SEVERAL LEGAL REVIEWS THAT ARE NECESSARY ON THEIR SIDE BEFORE
18 THE REQUEST WILL COME FORWARD. SO, IN TERMS OF THE AMOUNT OF
19 THE REQUEST AND OTHER THINGS, I'M NOT-- I DON'T WANT TO MAKE
20 ANY COMMENTS AT THIS TIME. THE DEPARTMENT DID NOT-- I MEAN,
21 THE DEPARTMENT DID NOT ASSESS WHETHER OR NOT THAT IS AN
22 ACCURATE STATEMENT. WE DID EVERYTHING I THINK WE COULD TO TRY
23 TO AT LEAST LAY OUT THE CONCERNS THAT WE HAD AS TO THE DEPTH
24 OF THE ISSUES AT KING DREW AND I THINK THAT-- I WAS THERE FOR
25 SEVERAL OF THE BRIEFINGS WE HAD. I'M AFRAID YOU HAD SIX OR



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1 EIGHT STAFF, SPENT SEVERAL HOURS WITH ALL THE PEOPLE THAT
2 RESPONDED, THE COMPANIES THAT RESPONDED TO THE R.F.P. SO WE
3 DID OUR BEST TO LAY OUT THE DEPTH OF THE PROBLEMS AND, AS YOU
4 MENTIONED, I THINK MANY OF THE REPORTS SPOKE TO THAT. SO I DO
5 BELIEVE THE CONTRACT DOES SPELL OUT, THOUGH, AN OPPORTUNITY
6 FOR THEM TO REASSESS WHERE THEY ARE AFTER THE INITIAL
7 ASSESSMENT PHASE AND, WHEN WE MET WITH THEM AND WENT THROUGH
8 WITH THEIR STAFF WHERE THEY WERE IN TERMS OF THE FIXES AND THE
9 KIND OF STAFF AND THE THINGS THEY WERE RUNNING INTO AND WHAT
10 THEY NEEDED TO DO, THERE'S CLEARLY A NEED FOR ESPECIALLY A
11 NURSING ADDITIONAL PERSONNEL. THEY HAVE PULLED BACK SOME
12 ADDITIONAL PERSONNEL IN OTHER AREAS AND THAT WILL ALL BE
13 DETAILED WITH THE PIECE THAT COMES FORWARD.

14

15 **SUP. MOLINA, CHAIR:** MAY I JUST INTERJECT AT THIS TIME SINCE MY
16 NAME WAS USED. WHY DIDN'T YOU TELL US THAT AT THE TIME? THAT
17 WE MAY COME BACK HERE FOR ADDITIONAL AFTER INITIAL ASSESSMENT?
18 WHY DIDN'T YOU TELL US THAT AT THE TIME?

19

20 **DR. THOMAS GARTHWAITE:** WELL, IT WAS A PROVISION IN THE
21 CONTRACT THAT WAS APPROVED...

22

23 **SUP. MOLINA, CHAIR:** YEAH, I UNDERSTAND THAT BUT YOU WERE
24 PRESENTING THE CONTRACT, YOU KNOW THAT WE DIDN'T READ EVERY
25 WORD IN THE CONTRACT. WE WERE LOOKING TO YOU TO TELL US. WE



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1 CERTAINLY ASKED THE QUESTION. WHY DIDN'T YOU TELL US AT THAT
2 TIME? YOU SHOULD BE CLEAR THAT, YOU KNOW, THERE MAY BE SOME
3 ADDITIONAL COSTS AFTER SOME INITIAL ASSESSMENTS. BECAUSE WE
4 HAD A COMPETING PROPOSER WHO SAID THESE FOLKS ARE NUTS, THEY
5 CAN'T DO IT FOR THAT PRICE. THAT'S WHAT THEY CAME UP AND SAID.

6

7 **DR. THOMAS GARTHWAITE:** YEAH, IN I HAVE NO PARTICULAR REASON,
8 IN RETROSPECT, TO THAT. I WISH I HAD BUT I DIDN'T AT THE TIME.

9

10 **FRED LEAF:** PARDON ME, SUPERVISOR, BUT THE COMPETING PROPOSER,
11 AS WELL AS NAVIGANT AND THE OTHER INTERESTED PARTIES, ALL OF
12 THEM INCLUDED IN THEIR REQUIREMENTS THAT A RECOGNITION BE MADE
13 IN THE CONTRACT THAT THEY MIGHT REQUEST ADDITIONAL. IT DOESN'T
14 MEAN THEY MUST HAVE...

15

16 **SUP. MOLINA, CHAIR:** I KNOW BUT I DON'T REMEMBER BEING TOLD
17 THAT AT THE TIME OF THE CONTRACT, UNLESS YOU REMEMBER BEING
18 TOLD THAT? I WASN'T. I ASKED THE QUESTION.

19

20 **SUP. ANTONOVICH:** IT WAS ASKED PRIVATELY, I KNOW, BY MY OFFICE
21 AND THEN PUBLICLY IT WAS ASKED OF THEM. NAVIGANT WAS ALSO
22 INFORMED, DURING THE BID PROCESS, THAT CAMDEN GROUP WAS HIRED
23 TO PROVIDE INFORMATION ON NURSING PROBLEMS. PORTIONS OF THE
24 REPORT BY CAMDEN ARE INCORPORATED INTO NAVIGANT'S LIST OF
25 DOCUMENT-- RECOMMENDATIONS NOW THAT THE DEPARTMENT HAS



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1 INFORMED NAVIGANT OF THE EXTENT OF THE NURSING PROBLEM BEFORE
2 BIDDING. SO WHY IS THE DEPARTMENT NOW SUPPORTING NAVIGANT'S
3 REQUEST FOR ADDITIONAL FUNDING FOR NURSE MANAGER STAFFING?

4

5 **DR. THOMAS GARTHWAITE:** WE HAVEN'T-- WELL, WE HAVEN'T PUT
6 FORWARD A SUPPORT YET, SO I, YOU KNOW, I THINK, AT THIS POINT
7 IN TIME, WE'RE STILL WORKING THROUGH DETAILS AND I THINK THERE
8 IS NO QUESTION THAT WE NEED ADDITIONAL NURSES AND NURSE
9 MANAGERS AND WE WOULD LIKE TO HIRE THEM AS PERMANENT STAFF AS
10 QUICKLY AS POSSIBLE AND ARE WORKING WITH MIKE HENRY AND OTHERS
11 TO MAKE THAT HAPPEN.

12

13 **SUP. ANTONOVICH:** THE BOARD WAS INFORMED THAT THE DEPARTMENT
14 GAVE NAVIGANT AND CAMBIO THE OPPORTUNITY TO SUBMIT A PROPOSAL
15 OUTLINING HOW EACH WOULD HANDLE THE AMBULATORY CARE SERVICES
16 COMPONENT OF THE CONTRACT. WAS THE DEPARTMENT CLEAR ON WHAT
17 THE EXPECTATIONS WERE WHEN NAVIGANT AND CAMBIO SUBMITTED
18 PROPOSALS REGARDING ASSESSMENT AND IMPLEMENTATION?

19

20 **FRED LEAF:** YES, WE WERE CLEAR. OUR PRIMARY-- THE TOP AREAS OF
21 FOCUS DEALT WITH THE INPATIENT AREAS, WHICH WERE THE, YOU
22 KNOW, THOSE THAT WERE-- APPEARED TO US TO BE THE MOST BROKEN.
23 BUT WE ALSO REFERENCED THE AMBULATORY CARE AREA AS AN AREA TO
24 BE ASSESSED AND IMPLEMENTATION RECOMMENDATIONS PUT FORTH. THEY



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1 BOTH UNDERSTOOD THAT ALL THE FORMS UNDERSTOOD THAT, AS
2 REFLECTED IN THE CONTRACT.

3

4 **SUP. ANTONOVICH:** BUT NAVIGANT NOW CLAIMS THAT THEIR ORIGINAL
5 CONTRACT ONLY INCLUDED NAVIGANT'S ASSESSING THE PROBLEMS IN
6 AMBULATORY CARE, NOT IMPLEMENTING THEIR RECOMMENDATIONS TO
7 IMPROVE AMBULATORY CARE SERVICES. SO HOW DID THE SCOPE CHANGE?

8

9 **FRED LEAF:** THE SCOPE DIDN'T CHANGE AND THAT IS INCLUDED IN THE
10 CONTRACT. I'M A LITTLE-- I'LL HAVE TO DISCUSS THAT FURTHER
11 WITH NAVIGANT. I DON'T BELIEVE THAT'S ACCURATE.

12

13 **SUP. ANTONOVICH:** SO THEY'RE GOING TO BACK OFF ON THAT?

14

15 **FRED LEAF:** WELL, WHETHER THEY NEED AN AMBULATORY CARE POSITION
16 OR NOT IS ANOTHER QUESTION BUT THE REQUIREMENT TO IMPLEMENT,
17 TO ASSESS AND IMPLEMENT, I BELIEVE, WAS IN THE CONTRACT ON AM
18 CARE ALSO.

19

20 **SUP. KNABE:** BUT DIDN'T NAVIGANT-- MADAM CHAIR?

21

22 **SUP. MOLINA, CHAIR:** YES, MR. KNABE?

23

24 **SUP. KNABE:** I MEAN, WASN'T PART OF IT THEY INDICATED, I MEAN,
25 AND, AGAIN, I DON'T THINK THAT THEY SHOULD BE BASING ANY



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1 FINANCIAL PRESENTATION OR BID BASED ON OTHER ENTITIES BUT I
2 THINK I'VE HEARD THEM SAY THAT THEY SAID THAT BOTH THE CAMDEN
3 REPORT AND CMS REPORT DIDN'T INDICATE THE NEED FOR NURSE
4 MANAGERS AND-- BUT, I MEAN, THEY DID THEIR OWN SURVEY, SO--
5 BUT I JUST THINK, YOU KNOW, BETWEEN COUNTY COUNSEL AND BETWEEN
6 THE DEPARTMENT, I MEAN, IT SHOULD HAVE BEEN MADE VERY CLEAR TO
7 US THAT THERE'S GOING TO BE ANOTHER BITE AT THE APPLE IN THIS
8 PROCESS.

9

10 **FRED LEAF:** WELL, THAT WAS COVERED IN THE BOARD LETTER THAT
11 COVERED THIS ITEM AT THE TIME. WE NOTED THAT THEY COULD COME
12 BACK AND ASK FOR MORE NURSES AND THAT THERE-- AND SOME
13 ELEMENTS RELATED TO THEIR TERMINATION, THE TERMINATION CLAUSE,
14 SO THAT WAS...

15

16 **SUP. KNABE:** NO, I MEAN, YEAH, I MEAN, THERE WAS A VERY CASUAL
17 REFERENCE TO THAT. IT WASN'T-- NO, I UNDERSTAND IT WAS IN
18 THERE.

19

20 **SUP. ANTONOVICH:** THE DELIVERABLE TO, POINT 13, THE CONTRACT
21 THEY SIGNED STATES, "BY FEBRUARY 1, 2005, PROVIDE A DETAILED
22 WRITTEN PLAN FOR THE COORDINATION OF ADMINISTRATIVE AND
23 CLINICAL SERVICES BETWEEN HUMPHREY COMPREHENSIVE HEALTH CENTER
24 AND KING DREW MEDICAL CENTER, INCLUDING TIME FRAME FOR
25 IMPLEMENTING THE PLAN TO ASSURE THAT IT IS FULLY IMPLEMENTED



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1 AND JOINT ACCREDITATION OF ALL FACILITIES IN THE SOUTHWEST
2 CLUSTER, KING DREW MEDICAL CENTER, HUMPHREY COMPREHENSIVE
3 CENTER, AND DOLLAR HEALTH CENTER IS ACHIEVED NO LATER THAN
4 SEPTEMBER 1ST, 2005."

5

6 **FRED LEAF:** THAT'S CORRECT. THAT'S WHY I SAID I DIDN'T AGREE
7 WITH WHAT YOU WERE SAYING THAT IT HAD BEEN REPORTED TO YOU.
8 THAT I THOUGHT THE CONTRACT ADDRESSED THE IMPLEMENTATION AS
9 WELL AS THE ASSESSMENT.

10

11 **SUP. ANTONOVICH:** THEN, AT THE OCTOBER 19TH MEETING, MS.
12 ROBERTSON CLAIMED THAT THE RECRUITING PROCESS FOR NURSING
13 WOULD BE STARTING SOON. THEIR CONTRACT STATES THAT, "BY MARCH
14 2005, RECRUITMENT AND INTERVIEWING WOULD BEGIN." SO WHAT IS
15 THE STATUS OF THAT RECRUITMENT PROCESS FOR THESE VITAL
16 POSITIONS?

17

18 **FRED LEAF:** DEPARTMENT OF HUMAN RESOURCES, MR. HENRY'S OFFICE,
19 HAS ASSUMED, YOU KNOW, A MAJOR LEADERSHIP ROLE THERE AT THE
20 HOSPITAL IN TERMS OF THE HUMAN RESOURCE EFFORT AND HAS WORKED
21 WITH NAVIGANT TO DEVELOP THE RECRUITMENT PLAN, WHICH I BELIEVE
22 IS CURRENTLY PRETTY WELL DONE AND THEY'RE GOING TO BE MOVING
23 FORWARD THIS MONTH WITH IT.

24



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1 **SUP. ANTONOVICH:** HOW CAN THEY BE EFFECTIVE IN MAKING CHANGES
2 IN PERMANENT-- IF THE PERMANENT NURSING MANAGERS HAVE NOT BEEN
3 HIRED TO SHADOW THEIR EXISTING INTERIM MANAGEMENT TEAM TO
4 ENSURE THAT PROBLEMS DON'T OCCUR AGAIN?

5

6 **DR. THOMAS GARTHWAITE:** WELL, YEAH, NO, I AGREE WITH YOU, WE
7 NEED PERMANENT NURSING MANAGERS AND PERMANENT NURSES INSTEAD
8 OF TRAVELING NURSES THROUGHOUT THE MEDICAL CENTER AND, TO SOME
9 DEGREE, IN SEVERAL OF OUR OTHER FACILITIES, SPEAKS TO THE
10 EXTREME NURSING SHORTAGE IN CALIFORNIA AND TO THE SPECIAL
11 DIFFICULTY IN RECRUITMENT AT KING DREW.

12

13 **FRED LEAF:** WE'RE HOPING THAT THE NEW CONTRACT AND THE 10%
14 BONUS WILL HAVE AN EFFECT HERE VERY SOON AND WE'RE LOOKING FOR
15 THAT AND FOLLOWING THAT.

16

17 **DR. THOMAS GARTHWAITE:** IT DIDN'T IMPACT IN JANUARY AND
18 FEBRUARY, WHERE WE'VE BEEN PUSHING TO GET THAT INFORMATION OUT
19 AND ABOUT SO THAT PEOPLE KNOW.

20

21 **SUP. ANTONOVICH:** WHEN WILL RECEIVE THE-- AND THE BOARD BE
22 BRIEFED ON THE IMPLEMENTATION PLAN AND TIMELINES ON THE
23 RECRUITING, INTERVIEWING AND HIRING OF THE A PERMANENT C.E.O.,
24 C.O.O., CHIEF NURSING OFFICER AND OTHER NURSING DIRECTORS FOR



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1 PSYCHIATRY, MEDICAL/SURGICAL, EMERGENCY SERVICES, CRITICAL
2 CARE, AND QUALITY MANAGEMENT, AND PERFORMANCE IMPROVEMENTS?

3

4 **DR. THOMAS GARTHWAITE:** SEVERAL OF THOSE POSITIONS ARE COVERED
5 IN THE MEMO THAT WAS IN MY IN BOX FROM MR. HENRY THIS MORNING,
6 SO I DON'T-- HE MAY BE ABLE TO TELL YOU A LITTLE MORE. BUT I
7 DID...

8

9 **SUP. ANTONOVICH:** SO YOU'LL TELL US THE TIMELINE WITH THE
10 INTERVIEWS AND ALL? HAVE THE INTERVIEWS TAKEN PLACE?

11

12 **MICHAEL J. HENRY:** MADAM CHAIRMAN, MEMBERS OF THE BOARD, WE
13 HAVE NINE POSITIONS THAT WE WILL CURRENTLY BE RECRUITING FOR,
14 ONE OF WHICH THE COMPENSATION YOU APPROVED THIS MORNING, WHICH
15 IS FOR THE C.E.O. THOSE BULLETINS WILL BE RELEASED THIS WEEK.
16 WE WILL START THE RECRUITMENT PROCESS. WE ARE GOING TO KEEP
17 THOSE POSITIONS OPEN-- OR THOSE RECRUITMENTS OPEN CONTINUOUS,
18 WHICH MEANS THAT, SOON AS WE FIND A QUALIFIED CANDIDATE, WE'LL
19 BE ABLE TO INTERVIEW THEM IMMEDIATELY AND APPOINT THEM IF
20 THEY'RE THE INDIVIDUALS THAT WE WANT TO APPOINT, RATHER THAN
21 WAITING FOR THE ENTIRE PROCESS, WHICH USUALLY TAKES 60 TO 90
22 DAYS TO BE COMPLETED.

23

24 **SUP. ANTONOVICH:** IN OCTOBER, NAVIGANT INFORMED THE BOARD THAT
25 CLINICIANS, PHYSICIANS, NURSES, PHARMACISTS AND REGISTERED



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1 DIETICIANS WOULD BE PART OF THE NAVIGANT TEAM. WHY IS THIS NOT
2 SUFFICIENT STAFFING NECESSARY TO ACCOMPLISH THE CHANGES THAT
3 THEY FEEL ARE NECESSARY AT KING?

4

5 **DR. THOMAS GARTHWAITE:** AGAIN, I DON'T THINK I WANT TO GET INTO
6 ANY SPECIFICS OF WHAT THEY'RE REQUESTING OR NOT BECAUSE WE'VE
7 GONE GOING BACK AND FORTH WITH THEM ABOUT SPECIFICALLY THEIR
8 ADDITIONAL REQUESTS. I JUST DON'T THINK WE SHOULD-- UNTIL THE
9 NEGOTIATIONS ARE DONE, IT'S A GOOD TIME TO...

10

11 **SUP. ANTONOVICH:** WHAT IS NAVIGANT DOING TO ENSURE THAT THE
12 DREW UNIVERSITY HAS PROPER RESIDENT SUPERVISION, CLINICAL
13 COMPETENCIES AND CREDENTIALING IS IMPLEMENTED? AND WHAT IS THE
14 CURRENT NAVIGANT PHYSICIANS DOING TO ENSURE COMPLIANCE?

15

16 **DR. THOMAS GARTHWAITE:** I THINK THE DEPARTMENT AND NAVIGANT ARE
17 WORKING VERY HARD ON THE PHYSICIAN ISSUES. THERE IS-- THEY'VE
18 BROUGHT IN SOME ADDITIONAL PHYSICIAN EXPERTISE, SO THERE'S
19 TWO, AT LEAST-- WELL, TWO INDIVIDUAL PHYSICIANS ALONG WITH DR.
20 PEEKS AS WELL AS DR. SCHUNHOFF, FROM MY OFFICE, IS NOW WORKING
21 MORE CLOSELY WITH THEM. WE CONTINUE TO LOOK AT SUPERVISION AS
22 AN ISSUE. ONE OF THE THINGS THE DEPARTMENT HAS RECENTLY
23 COMPLETE IS A SUPERVISION AUDIT. WE HAD DONE A RANDOM AUDIT
24 RIGHT AFTER I CAME TO THE DEPARTMENT. WE PUBLISHED-- WE GAVE
25 THOSE RESULTS TO THE INDIVIDUALS AND WE'VE RE-AUDITED AND WE



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1 SEE SIGNIFICANT IMPROVEMENT ACROSS OUR FACILITIES. WE FOUND
2 SOME AREAS WE THINK THAT STILL NEED IMPROVEMENT BUT THE
3 DOCUMENTATION OF STAFF SUPERVISION HAS IMPROVED DRAMATICALLY
4 OVER THE LAST SEVERAL YEARS.

5

6 **SUP. ANTONOVICH:** YOU KNOW, A LOT OF THE DISCUSSION SOUNDS
7 SIMILAR TO WHAT WE WOULD DO WHEN A FIRM LIKE NAVIGANT WOULD
8 COME ON BOARD TO PROVIDE THE OUTSIDE LEADERSHIP TO MOVE
9 FORWARD TO IMPLEMENT THE NECESSARY CHANGES AND YET WE SEEM TO
10 BE IN THE SAME STATE AS WE WERE PRIOR TO HIRING THEM. YOU
11 KNOW, I WAS UNDER THE IMPRESSION THEY WERE GOING TO COME IN
12 LIKE A FIRE DEPARTMENT TO PUT OUT A FIRE, INSTEAD OF A LAWYER
13 THAT'S GOING TO ASSESS THE SITUATION AND, YOU KNOW, BILL THE
14 CLIENT AND-- LIKE WE'VE HAD IN THE PAST, THE ONE LAWYER THAT
15 WENT TO HAWAII THAT KEPT BILLING US FOR, WHAT, 24 HOURS A DAY,
16 OR WHATEVER, THAT ONE ABUSE OF THE PROCESS. SO WE'RE GETTING
17 THE BILLS AND WE'RE NOT GETTING THE NECESSARY CHANGES. WE'RE
18 GETTING THE PROMISES, WE'RE NOT GETTING THE RING AND...

19

20 **DR. THOMAS GARTHWAITE:** WELL, YOU KNOW, I THINK IT'S ONLY FAIR
21 TO POINT OUT, THOUGH, THAT I THINK MULTIPLE THINGS HAVE
22 HAPPENED. POLICIES HAVE BEEN REMITTENT, COMMITTEES THAT NEED
23 TO OCCUR TO PASS JOINT COMMISSION ARE MEETING AND HAVE MUCH
24 BETTER MINUTES. WE DID GET PAST THE C.M.S. IMMEDIATE JEOPARDY
25 PROBLEM. WE HAVE DONE ASSESSMENTS. WE'RE REMODELING AREAS IN



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1 THE PSYCHIATRY DEPARTMENT. WE'VE-- WE HAVE A TOTAL REVAMP OF
2 THE OPERATING ROOM AND I'M TOLD BY DOCTORS IT'S THE BEST IT'S
3 EVER BEEN IN THEIR MEMORY IN TERMS OF GETTING PATIENTS
4 SCHEDULED AND IN AND OUT FOR OPERATIONS. I KNOW I'VE TALKED TO
5 THE CHAIR OF MEDICINE. HE THINKS THAT THEY'RE DOING A FIRST
6 RATE JOB IN IMPROVING THE EFFECTIVENESS AND EFFICIENCY
7 PROCEDURES AROUND THE HOSPITAL. SO I THINK, ALTHOUGH WE DON'T,
8 AS YET, HAVE ALL THOSE MEASURES OF IMPROVEMENT FAR ENOUGH
9 ALONG OR ALL CAPTURED IN THE RIGHT WAY, THAT THEY, AT LEAST,
10 MY TALKING TO PEOPLE ON THE FRONT LINES AND ON THE STREET
11 THERE, IS THAT WE DO SEE SIGNIFICANT IMPROVEMENT.

12

13 **SUP. ANTONOVICH:** BUT THEY'RE TRAVELING AT A SNAIL'S PACE AND,
14 FOR EVERY PATIENT THAT ENTERS THAT FACILITY, THEY EXPECT
15 IMMEDIATE CARE, HIGH STANDARD, QUALITY TREATMENT, AND THE
16 PRESERVATION OF LIFE. AND WHEN WE TRAVEL AT A SNAIL'S PACE,
17 WE'RE GOING TO END UP WITH CONTINUED DEATH AND CONTINUED
18 DELAYS IN QUALITY CARE TO THOSE WHO ARE MOST IN NEED. AND
19 THAT'S WHY THEY SHOULD BE MOVING AS FAST, AS RAPIDLY AS
20 POSSIBLE TO PUT OUT THE FIRE.

21

22 **DR. THOMAS GARTHWAITE:** I'M NOT DISAGREEING ON THE NEED FOR
23 SPEED.

24

25 **SUP. MOLINA, CHAIR:** ALL RIGHT. SUPERVISOR KNABE?



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1

2 **SUP. KNABE:** YEAH, THIS IS FOR COUNTY COUNSEL. I MEAN,
3 OBVIOUSLY, ONE OF THE CONCERNS IS THE HIGH COST FOR SOME OF
4 THESE POSITIONS ON A MONTHLY BASIS. CONTRACTUALLY, HAS IT BEEN
5 LOOKED AT THAT-- WHETHER OR NOT WE CAN HIRE THEM DIRECTLY
6 WITHOUT-- OR IS IT A CONTRACTUAL ISSUE THAT NAVIGANT HAS TO
7 FURNISH THOSE?

8

9 **KAE ROBERTSON:** SUPERVISOR KNABE, CONTRACTUALLY, THE CONTRACT
10 CALLS FOR NAVIGANT TO PROVIDE THEIR RECOMMENDATION TO THE
11 DEPARTMENT. AS FAR AS THE IMPLEMENTATION PHASE, THE DEPARTMENT
12 CAN CHOOSE TO STAFF IT THEMSELVES OR TO USE NAVIGANT'S
13 EMPLOYEES. AS FAR AS THE NURSE MANAGERS, IF THE DEPARTMENT CAN
14 STAFF THAT WITH ITS OWN EMPLOYEES, THEN THAT WOULD ALLOW US
15 TO...

16

17 **SUP. KNABE:** THAT WOULD REDUCE THE AMOUNT, THEN?

18

19 **KAE ROBERTSON:** IT WOULD, IF WE DIDN'T USE AS MANY EMPLOYEES.

20

21 **SUP. KNABE:** SO YOU CAN DO THAT, THEN? I MEAN, THE DEPARTMENT
22 CAN...

23



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1 **KAE ROBERTSON:** CORRECT. IT IS UP TO THE DEPARTMENT AND,
2 ULTIMATELY, THE BOARD TO DETERMINE HOW MANY OF NAVIGANT'S
3 EMPLOYEES IT WANTS TO BRING ON.

4

5 **SUP. MOLINA, CHAIR:** I HAVE A QUESTION OF THE LAWYERS AS WELL
6 AS-- SO, IF THIS BOARD WERE TO REJECT THE RECOMMENDATION FOR
7 AUGMENTATION OF THE CONTRACT IF THE DEPARTMENT SO RECOMMENDS,
8 WHAT WOULD HAPPEN? WOULD WE BE IN VIOLATION OF THE CONTRACT?

9

10 **KAE ROBERTSON:** SUPERVISOR, YOU WOULD NOT BE IN VIOLATION OF
11 THE CONTRACT. THERE IS, HOWEVER, A PROVISION IN THE
12 IMPLEMENTATION SECTION OF THE CONTRACT, THE IMPLEMENTATION OF
13 THE ASSESSMENT PLAN AND ITS RECOMMENDATIONS THAT ALLOWS FOR
14 NAVIGANT TO DETERMINE THAT YOUR REJECTION OF THEIR REQUEST FOR
15 ADDITIONAL STAFF OR UTILIZATION OF ADDITIONAL COUNTY STAFF
16 PRECLUDES THEM FROM FULFILLING THE BASIC OBJECTIVE OF THE
17 CONTRACT AND, THEREFORE, THEY CAN TERMINATE WITH, I BELIEVE,
18 IT'S 30 DAYS NOTICE.

19

20 **SUP. MOLINA, CHAIR:** SO THEY CAN CHOOSE TO TERMINATE?

21

22 **KAE ROBERTSON:** CORRECT.

23

24 **SUP. MOLINA, CHAIR:** I THINK IT'S SOMETHING TO WORRY ABOUT, DR.
25 GARTHWAITE. BECAUSE I REALLY FEEL AS THOUGH WE ASKED QUESTIONS



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1 AS CLEARLY AS WE COULD ON THAT DAY. I WAS SHOCKED TO HEAR
2 ABOUT THIS NEW AUGMENTATION AND PARTICULARLY WHAT IT WAS FOR,
3 AND I'M VERY CONCERNED ABOUT IT. I'M NOT GOING TO MAKE THE
4 ASSESSMENT THAT SUPERVISOR ANTONOVICH IS MAKING BECAUSE I
5 REALLY BELIEVE THERE ARE THINGS THAT ARE IMPROVED. SO FAR,
6 EVERYTHING THAT NAVIGANT HAS PRESENTED TO US HAS BEEN VERY
7 EFFECTIVE. WE REALLY CAN'T BEGIN MEASURING UNTIL OUR NEXT
8 REPORT IN WHICH, HOPEFULLY, WE'RE GOING TO HAVE SOME KEY
9 OUTCOMES THAT ARE GOING TO BE-- TELL US WHETHER THEY'RE ON
10 TARGET OR NOT. BUT I AM CONCERNED ABOUT THIS ADDITIONAL
11 EXPENSE. I'M CERTAINLY NOT SUPPORTIVE OF IT BECAUSE I THINK I
12 ASKED CLEARLY THOSE QUESTIONS ON DAY ONE. THEY WERE TO GET THE
13 JOB DONE, THEY WERE SUPPOSED TO TURN AROUND THIS HOSPITAL,
14 THEY WERE SUPPOSED TO DO IT WITHIN A ONE-YEAR PERIOD, THEY
15 WERE SUPPOSED TO DO IT AT THE COST, AT THE PRICE THAT THEY
16 CAME IN AND SAID THEY WERE GOING TO DO SO. I'M SURE SOMEWHERE
17 IN THE FINE PRINT ALL OF THAT WAS THERE BUT, YOU KNOW, WE'RE
18 SUPPOSED TO TRUST THE DEPARTMENT THAT, WHEN WE ASK THESE
19 QUESTIONS, WE'RE GOING TO GET THE RESPONSE THAT IS CLEAR AND,
20 OBVIOUSLY, IT WASN'T CLEAR BECAUSE IT CERTAINLY WASN'T CLEAR
21 TO ME AND I ASKED THE QUESTION VERY, VERY CLEARLY.

22

23 **SUP. YAROSLAVSKY:** I JUST, FOR THE RECORD, WANT TO SAY THAT I
24 DID RAISE AN ISSUE WAY BACK WHEN ABOUT SOME OF THESE
25 PROVISIONS IN THE CONTRACT AND WE DID HAVE A DISCUSSION ABOUT



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1 THIS AT THE BOARD BRIEF BUT-- WE DISCUSSED IT BECAUSE I WAS
2 CONCERNED ABOUT WHETHER WE WERE STUCK WITH THE-- WHERE THEY
3 WERE CALLING ALL OF THE SHOTS AND WE WERE CALLING NONE OF THE
4 SHOTS. AND I WAS REASSURED, AT THAT TIME, I THINK ALL OF US
5 WERE-- THERE WAS AN ATTEMPT TO REASSURE US THAT EVERYTHING--
6 THAT THAT WAS NOT THE CASE, THAT IT WAS MUTUAL BUT THE
7 RESPONSE I JUST HEARD SUGGESTS THAT IT'S LESS THAN MUTUAL.
8 HOWEVER, YOU HAVE NOT PRESENTED YOUR OFFICIAL-- THEIR REQUEST--
9 - YOUR RESPONSE TO THEIR REQUEST TO US, HAVE YOU? I HAVE NOT
10 SEEN IT.

11

12 **DR. THOMAS GARTHWAITE:** NO.

13

14 **SUP. YAROSLAVSKY:** SO ALL OF THIS DISCUSSION NOW IS BASED ON
15 WHAT WE'VE HEARD, WHAT THEY HAVE COME TO YOU WITH BUT YOU WERE
16 GOING TO SCRUB THOSE REQUESTS AND WHEN ARE YOU SCHEDULED TO
17 BRING THEM TO US? NEXT WEEK? IS THAT...

18

19 **DR. THOMAS GARTHWAITE:** RIGHT.

20

21 **SUP. KNABE:** NEXT WEEK?

22

23 **DR. THOMAS GARTHWAITE:** RIGHT.

24



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1 **SUP. YAROSLAVSKY:** SECOND THING I WANT TO POINT OUT IS I DON'T
2 KNOW WHAT THE CONTRACT SAYS ABOUT ONE YEAR BUT I DEFINITELY
3 HAVE SAID, ON A NUMBER OF OCCASIONS IN THIS BOARD MEETING
4 FORUM, THAT I COULD NOT IMAGINE HOW THIS PROBLEM, EVEN BEFORE
5 THEIR REPORT CAME OUT, COULD BE SOLVED IN A YEAR AND THAT WE
6 WOULD BE LOOKING AT MULTIPLE-- I SHOULDN'T SAY MULTIPLE YEARS,
7 BUT WE WOULD BE LOOKING AT MORE THAN A YEAR. I JUST-- IT JUST--
8 - IT DIDN'T STAND TO REASON THAT YOU COULD TURN THIS MESS
9 AROUND ON A DIME, JUST NOT GOING TO HAPPEN. NOW, I AM NOT
10 AVERSE TO LISTENING TO WHAT THEY HAVE FOUND AND TO WHAT YOU
11 AND THEY TOGETHER HAVE FOUND AND RECOMMEND TO US. I AM
12 CONCERNED, WHEN I LOOK AT NUMBERS, AND I DON'T WANT TO TRY TO
13 MICROMANAGE EVERY ITEM ON THIS THING BECAUSE IT'S GOING TO
14 RETARD THE EFFORTS IN SOME OTHER RESPECTS, BUT SOME OF THE
15 NUMBERS, THE MONTHLY COMPENSATION FOR PEOPLE WHO ARE DOING
16 JOBS JUST BOGGLES MY MIND. 35,000 A MONTH. YOU'RE TALKING
17 ABOUT PEOPLE WHO, ON AN ANNUALIZED BASIS, WOULD BE PAID A
18 FORTUNE AND THAT'S WHAT-- I JUST DON'T HAVE A BEAD ON HOW
19 THAT'S EVEN REALISTIC AND HOW A CONSULTING AGENCY OR YOU, FOR
20 THAT MATTER, COULD RECOMMEND TO A PUBLIC BODY AND TO A PUBLIC
21 AGENCY LIKE US THAT KIND OF EXPENDITURE ON A PER POSITION
22 BASIS. I UNDERSTAND WE NEED TO PAY A PREMIUM AND I WOULD
23 IMAGINE WE'LL HAVE TO PAY A PREMIUM FOR PEOPLE WHO ARE COMING
24 IN. I ASSUME THEY'RE COMING IN TEMPORARILY, MANY OF THESE
25 POSITIONS, CORRECT?



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1

2 **DR. THOMAS GARTHWAITE:** CORRECT.

3

4 **SUP. YAROSLAVSKY:** AND SO YOU PAY A PREMIUM TO HAVE SOMEBODY
5 COME IN FROM MARS, DESCEND, FIX A PROBLEM, THEN GO OFF TO
6 THEIR NEXT PROBLEM. THIS IS NOT A CAREER FOR THEM HERE BUT,
7 STILL, THIS IS A PUBLIC AGENCY. THIS IS-- THERE ARE LIMITS TO
8 WHAT WE CAN AND SHOULD PAY FOR THESE KINDS OF THINGS. SO WOULD
9 YOU CARE TO RESPOND TO THAT?

10

11 **DR. THOMAS GARTHWAITE:** THE ONLY THING I WOULD SAY IS THAT, YOU
12 KNOW, I THINK, WHEN WE LOOK AT THE COMPANIES THAT RESPONDED TO
13 THE REQUEST AND THE ONES THAT HAD SUFFICIENT RESOURCES AND
14 EXPERIENCE TO BE ACCEPTABLE TO C.M.S., THAT THE-- KIND OF THE
15 HOURLY RATE, IF YOU WILL, WERE FAIRLY COMPARABLE. SO IT
16 APPEARS TO BE MORE OF AN INDUSTRY-WIDE RATE OVERALL.
17 OBVIOUSLY, I'VE BEEN IN THE PUBLIC SECTOR FOR 30 YEARS AND IT
18 LOOKED AWFULLY HIGH TO ME, TOO, BUT, WHEN YOU LOOK ACROSS THE
19 DIFFERENT COMPANIES THAT APPLIED WHO HAD THE LEVEL OF
20 EXPERIENCE, I'M SURE THERE ARE A LOT OF OTHER HIDDEN COSTS FOR
21 THOSE TO HAVE EXPERIENCED EXECUTIVES AVAILABLE IMMEDIATELY.

22

23 **SUP. YAROSLAVSKY:** I DIDN'T SEE AN HOURLY RATE. I ONLY SAW A
24 MONTHLY RATE.

25



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1 **DR. THOMAS GARTHWAITE:** BUT IF YOU EXTRAPOLATE TO THE OTHER
2 BIDS WE GOT, I THINK...

3

4 **FRED LEAF:** YEAH, SOME QUOTE HOURLY, SOME QUOTE HOURLY BUT IF
5 YOU, YOU KNOW, IF YOU RECONCILE THEM, THEY'RE ALL-- THEY'RE
6 ALMOST SHOCKINGLY THE SAME IN TERMS OF THE MONTHLIES.

7

8 **SUP. YAROSLAVSKY:** JUST OUT OF CURIOSITY, WHEN YOU COMPARE THE
9 NAVIGANT PROPOSAL THAT THEY MADE WHEN WE SELECTED THEM TO THE
10 OTHER COMPANY WHO BID AT THE SAME TIME AND THE BID WAS-- THE
11 PROPOSAL WAS TWICE AS EXPENSIVE? CLOSE TO IT?

12

13 **FRED LEAF:** CLOSE TO IT.

14

15 **SUP. YAROSLAVSKY:** CLOSE TO TWICE AS MUCH. HAVE YOU COMPARED,
16 SINCE THEN, THE PROPOSAL BETWEEN NAVIGANT AND THE OTHER
17 COMPANY? WHAT WAS THE OTHER COMPANY? CAMBIO?

18

19 **FRED LEAF:** CAMBIO.

20

21 **SUP. YAROSLAVSKY:** TO SEE WHETHER THOSE THINGS THAT WERE
22 CONTAINED IN THE CAMBIO PROPOSAL WERE, IN SOME RESPECTS, THE
23 SAME-- THE PROPOSAL THAT WAS CONTAINED IN THE CAMBIO WERE SOME
24 OF THE SERVICES THAT ARE NOW BEING REQUESTED BY NAVIGANT THAT



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1 ARE DRIVING THEIR COSTS UP OR ARE THEY TOTALLY OUT OF LEFT
2 FIELD?

3

4 **FRED LEAF:** NO, THEY'RE VERY CONSISTENT IN THEIR PROPOSALS AS
5 FAR AS THE AREAS THAT THEY WOULD BE FOCUSING ON IN TERMS OF
6 INTERIM MANAGEMENT, ASSESSMENT, IMPLEMENTATION. THE
7 DIFFERENCES ARE HUGE WITH THE STRUCTURE OF THE DEAL. THEY
8 BUILT IN A 30% POTENTIAL BONUS AND THINGS LIKE THAT. SO THE
9 STRUCTURE OF THE DEAL WAS DIFFERENT BUT THE ACTUAL PROPOSAL
10 WAS-- THEY WERE VERY CONSISTENT.

11

12 **SUP. YAROSLAVSKY:** SO ARE ARE THERE THINGS IN THE CAMBIO--
13 WELL, MY QUESTION IS, ARE THERE THINGS IN THE CAMBIO PROPOSAL
14 THAT WERE NOT IN THE NAVIGANT PROPOSAL THAT ARE NOW IN THIS
15 REQUEST THAT YOU ARE DISCUSSING WITH NAVIGANT TO COME BACK TO
16 US FOR MORE MONEY? NOT A SINGLE THING?

17

18 **FRED LEAF:** NO. THEY WEREN'T.

19

20 **SUP. YAROSLAVSKY:** THERE WAS NO...

21

22 **SUP. MOLINA, CHAIR:** ARE YOU SURE?

23

24 **FRED LEAF:** YES. THEY INCLUDED THE SAME KIND OF RE-OPENER IN
25 THEIR PROPOSAL, WHICH SAID THAT THEY MAY COME BACK AFTER THE



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1 ASSESSMENT AND REQUEST MORE STAFF. THAT'S WITH THE 24-MILLION-
2 DOLLAR PROPOSAL.

3

4 **SUP. YAROSLAVSKY:** I'M JUST TRYING TO-- I THOUGHT IT WAS A VERY
5 SIMPLE QUESTION. I'M JUST TRYING-- THE IMPLICATION IS, SOME
6 PEOPLE HAVE MADE THE-- HAVE IMPLIED THAT WE WERE TAKEN. THAT
7 YOU HAD ONE COMPANY THAT WAS BIDDING 20 SOMETHING MILLION
8 DOLLARS AND ANOTHER ONE THAT BID 13 MILLION. YOU WENT WITH THE
9 13 MILLION BUT WE GOT SNOOKERED BECAUSE THEY DIDN'T TELL US
10 ALL THE COSTS, THAT WE SHOULD HAVE GONE WITH THE OTHER
11 COMPANY, THAT'S THE IMPLICATION BECAUSE THEY WERE MORE HONEST
12 ABOUT IT. AND ALL I'M ASKING IS, ARE THE FIVE MILLION OR
13 WHATEVER IT IS DOLLARS IN COSTS THAT THEY ARE NOW ASKING-- OR
14 THE ALLOCATION THAT THEY WANT FROM US TO SUPPLEMENT THEIR
15 CONTRACT CONTAINED IN THAT REQUEST FOR SUPPLEMENT, ARE THERE
16 ANY OF THE THINGS THAT WERE IN THE CAMBIO PROPOSAL OVER AND
17 ABOVE THE \$13 MILLION? LIKE WHAT IS IT, NURSE DIRECTORS.

18

19 **SUP. MOLINA, CHAIR:** LET ME JUST SAY, I THINK THE NUMBER OF
20 PERSONNEL WERE HIGHER IN THE CAMBIO PROPOSAL TO DO THE JOB.

21

22 **FRED LEAF:** ON THE BASE, THEY WERE HIGHER, YES, THE BASE.

23

24 **SUP. MOLINA, CHAIR:** YES. SO THERE WERE MORE PERSONNEL INVOLVED
25 IN THE CAMBIO PROPOSAL.



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1

2 **SUP. YAROSLAVSKY:** BUT ARE THERE-- THAT'S NOT EXACTLY MY
3 QUESTION, EITHER, IT WASN'T THE NUMBER OF PERSONNEL. IT IS THE
4 FUNCTIONS THAT WE'RE TALKING ABOUT HERE. THERE IS-- LET'S TALK
5 ABOUT THE NURSE-- IS IT NURSE DIRECTORS YOU'RE TALKING ABOUT,
6 ONE OF THOSE ITEMS? I DON'T WANT TO GET INTO TOO MUCH DETAIL
7 BUT-- NURSE MANAGERS?

8

9 **FRED LEAF:** WELL, FOR INSTANCE, ON THE CAMBIO PROPOSAL, THEIR
10 PROPOSAL STIPULATED, JUST AS NAVIGANT'S DID, THAT, AFTER THE
11 ASSESSMENT, THEY WOULD MAKE A DETERMINATION AS TO WHETHER THEY
12 NEEDED MORE NURSE MANAGERS IN A COUPLE OF OTHER AREAS.

13

14 **SUP. YAROSLAVSKY:** DID CAMBIO SAY THEY NEEDED THEM UP FRONT?

15

16 **FRED LEAF:** DID THEY SAY THEY-- NO, THEY DID NOT. NO, THEY SAID
17 THEY WOULD COME BACK AFTER THE ASSESSMENT AND MAKE A
18 DETERMINATION.

19

20 **SUP. YAROSLAVSKY:** CAMBIO SAID THAT?

21

22 **FRED LEAF:** YES. JUST AS NAVIGANT...

23

24 **SUP. YAROSLAVSKY:** AND NAVIGANT SAID THAT AS WELL?

25



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1 **FRED LEAF:** YES.

2

3 **SUP. YAROSLAVSKY:** THEY BOTH SAID THE SAME THING?

4

5 **FRED LEAF:** YES.

6

7 **SUP. YAROSLAVSKY:** SO WHERE WAS THE COST DIFFERENTIAL SO-- WHY
8 WAS THE COST DIFFERENTIAL SO GREAT BETWEEN THE TWO?

9

10 **FRED LEAF:** THEY HAD-- I'D HAVE TO GO BACK. I HAVEN'T LOOKED AT
11 IT FOR QUITE AWHILE. BUT THEY HAD A COUPLE MORE POSITIONS IN
12 SOME OF THE ASSESSMENT AREAS, I BELIEVE IT WAS, IN THE
13 ASSESSMENT PORTION.

14

15 **SUP. YAROSLAVSKY:** WELL, A COUPLE OF MORE POSITIONS ISN'T 10 OR
16 \$13 MILLION.

17

18 **FRED LEAF:** WELL, I DON'T KNOW, THE PRICES THEY CHARGE, IT
19 PROBABLY WASN'T TOO MUCH MORE THAN A COUPLE MORE.

20

21 **C.A.O. JANSSEN:** SUPERVISOR, THEIR COST FOR A NURSING
22 SPECIALIST, IT DOESN'T SAY MANAGER, BUT IT'S THE HIGHEST
23 LEVEL, IT'S \$54,000 A MONTH. NAVIGANT IS \$36,000 A MONTH. THAT
24 WOULD ADD UP PRETTY QUICKLY.

25



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1 **SUP. MOLINA, CHAIR:** BUT WAS IT IN THERE? WAS THE NURSE MANAGER
2 IN THEIR ORIGINAL PROPOSAL?

3

4 **C.A.O. JANSSEN:** NO. THE NURSE MANAGER, AS FRED SAID, THEIR--
5 CAMBIO'S PROPOSAL SAYS...

6

7 **SUP. MOLINA, CHAIR:** WAS IT IN CAMBIO'S?

8

9 **C.A.O. JANSSEN:** I'M READING CAMBIO'S, PAGE 5, ADDITIONAL
10 STAFFING REQUIREMENTS. "CAMBIO WILL, 30 DAYS FROM THE START OF
11 THE ENGAGEMENT, MAKE RECOMMENDATIONS TO THE HEALTH DEPARTMENT
12 AS TO NEED AND USE OF SENIOR CONSULTANTS, PHARMACY LAB,
13 MEDICAL RECORDS, DIETARY NURSE MANAGERS, OTHER DISCIPLINES.
14 DUE TO THE UNCERTAINTY OF NUMBER OF SENIOR CONSULTANTS, NURSE
15 MANAGERS AND OTHER DISCIPLINES NEEDED AT THIS TIME, CAMBIO
16 PROPOSES THAT THESE POSITIONS AND THE TERMS AND CONDITIONS FOR
17 THEIR COMPENSATIONS BE HANDLED IN A SEPARATE AGREEMENT OR
18 FIRST AMENDMENT TO THE CONTRACT." AND THEIR PROPOSAL WAS A 24-
19 MILLION-DOLLAR MAXIMUM. THEY ASSUMED 20 MILLION AND THEY BUILT
20 THEMSELVES IN A 30% INCENTIVE TO GET TO 24 MILLION. SO I THINK
21 IT'S REALLY 20 MILLION AGAINST 13 MILLION AS A VALID
22 COMPARISON, NOT 24. THEY ALSO, IN THEIR STATEMENT OF WORK, HAD
23 THE SAME PROVISION FOR HUMAN RESOURCE SPECIALISTS, "DUE TO THE
24 UNCERTAINTY OF THE NUMBER OF HUMAN RESOURCE SPECIALISTS NEEDED
25 AT THIS TIME, CAMBIO PROPOSES THESE POSITIONS AND THE TERMS



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1 AND CONDITIONS BE HANDLED AS A SEPARATE AGREEMENT OR FIRST
2 AMENDMENT TO THE CONTRACT." SO EVEN CAMBIO, WHO WAS BIDDING
3 \$24 MILLION, SAID, UP FRONT, "WE NEED TO HANDLE THESE OTHER
4 POSITIONS SEPARATELY," AND I PRESUMED THAT MEANS "AND IT'S
5 GOING TO COST YOU MORE MONEY."

6

7 **SUP. YAROSLAVSKY:** IN THE CONTRACT THAT WE HAVE WITH NAVIGANT
8 DOES PROVIDE, I'M NOW LOOKING AT IT, HAPPENS TO BE IN A
9 FOOTNOTE ON EXHIBIT B, SO YOU NEED A MICROSCOPE TO FIND IT BUT
10 IT'S THERE, SAYS, "ADDITIONALLY, UPON COMPLETION OF THE
11 ASSESSMENT PLAN, PARTIES SHALL AGREE AS TO HOW MANY NURSE
12 MANAGERS ARE REQUIRED AND CONTRACTORS SHALL PROVIDE THEM AT
13 \$36,000 A MONTH FOR EACH NURSE MANAGER." SO WHAT ARE YOU
14 TALKING TO THEM ABOUT NOW? YOU'RE GOING BACK AND FORTH AS TO
15 WHAT YOU NEED? BUT YOU'RE NOT NEGOTIATING OVER THE PRICE OF
16 THE INDIVIDUAL PERSONNEL THAT THEY HAVE TO BRING IN.

17

18 **DR. THOMAS GARTHWAITE:** YEAH, WITHOUT-- I'D PREFER NOT TO GO
19 INTO A LOT OF DETAIL BUT JUST...

20

21 **SUP. YAROSLAVSKY:** ALL RIGHT. THAT'S PROBABLY...

22

23 **DR. THOMAS GARTHWAITE:** ...IT'S THE LEVELS OF PAY, NUMBERS OF
24 INDIVIDUALS TRYING TO INCENTIVIZE GETTING OUR FOLKS IN AS FAST



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1 AS POSSIBLE, THINGS THAT WE THINK MAKE SENSE FOR THE
2 DEPARTMENT AND THE COUNTY.

3

4 **FRED LEAF:** BECAUSE WHILE THEY'RE REQUESTING THESE POSITIONS
5 FOR THE REMAINDER OF THE CONTRACT PERIOD IS RECOGNIZED BY
6 NAVIGANT AND THE DEPARTMENT HAS MADE IT VERY CLEAR THAT A
7 SPECIFIC TARGET FOR REPLACING THESE INDIVIDUALS WITH PERMANENT
8 STAFF, RE-HIRE, THROUGH THE EFFORTS MIKE JUST DESCRIBED, TAKES
9 PLACE, TAKES PLACE AGGRESSIVELY, BECAUSE THE COSTS, YOU'LL
10 SEE, AND WHATEVER COMES FORWARD WILL BE, YOU KNOW, UNTIL THE
11 END OF THE TERM, WHEREAS WE DON'T REALLY EXPECT TO HAVE THOSE
12 COSTS. I WOULD SAY MAXIMUM OF TARGET FOR FOUR MONTHS WOULD BE
13 WHAT WE WOULD SEE THIS INDIVIDUALS, ASSUMING THAT WE CAN
14 RECRUIT. BUT THAT WOULD BE WHAT WE WOULD HAVE AS OUR GOAL AND
15 HAVE AS NAVIGANT'S GOAL.

16

17 **SUP. YAROSLAVSKY:** OKAY. IS THIS ITEM GOING TO BE...

18

19 **SUP. MOLINA, CHAIR:** IT'S GOING TO BE CONTINUED. WE HAVE ONE
20 SPEAKER.

21

22 **SUP. YAROSLAVSKY:** ALL RIGHT. I JUST-- MADAM CHAIR, I'LL JUST
23 SAY ONE THING ABOUT THIS. WELL, MAYBE I JUST WON'T SAY IT.

24



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1 **C.A.O. JANSSEN:** MADAM CHAIR, COULD I JUST MAKE ONE
2 OBSERVATION? I JUST READ THE BOARD LETTER OF OCTOBER THE 19TH
3 AND I THINK YOU HIT THE NAIL ON THE HEAD, THAT THE BOARD
4 LETTER IS NOT CLEAR THAT THIS IS A TWO-PART UNDERTAKING THAT
5 MAY RESULT IN MORE COST. ALL OF THE ELEMENTS ARE THERE, ALL
6 THE PIECES ARE THERE, ALL OF THE INFORMATION IS THERE, AND, IF
7 YOU READ THE CONTRACT, WHICH NONE OF US READ THE CONTRACT,
8 THAT'S WHAT WE HAVE STAFF FOR, IT DOES SAY THAT ADDITIONAL
9 NURSE MANAGERS IN THE FOOTNOTE ON THE PRICING SCHEDULE WILL
10 COST \$36,000.

11

12 **SUP. MOLINA, CHAIR:** I KNOW, BUT I ASKED THE QUESTION.

13

14 **C.A.O. JANSSEN:** I KNOW AND SO IT WASN'T MADE...

15

16 **SUP. MOLINA, CHAIR:** AND I EXPECT MY OWN PEOPLE TO AT LEAST
17 RESPOND HONESTLY.

18

19 **C.A.O. JANSSEN:** RIGHT. AND IT WAS NOT MADE APPARENT. THAT'S
20 WHAT-- I'M SUPPORTING YOU HERE.

21

22 **SUP. KNABE:** MAKE SURE SHE KNOWS THAT.

23

24 **C.A.O. JANSSEN:** I KNOW. I'M JUST...

25



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1 **SUP. MOLINA, CHAIR:** NO, NO, NO, I KNOW, IT'S CLEAR FROM WHAT
2 WE SAID THAT DAY.

3

4 **C.A.O. JANSSEN:** BUT THE OTHER POINT I WANTED TO MAKE, THOUGH,
5 IS WE INCLUDED AN ASSESSMENT IN THERE AND WE ALL KNEW IT
6 BECAUSE NOBODY REALLY KNEW HOW BAD IT WAS. YOU CAN HAVE ALL
7 THE J.C.A.H.O. REPORTS YOU WANT..

8

9 **SUP. MOLINA, CHAIR:** WE HAVEN'T GOTTEN-- WE HAVEN'T EVEN GOTTEN
10 TO THAT FULL ASSESSMENT.

11

12 **C.A.O. JANSSEN:** WE PAID-- YES, WE HAVE.

13

14 **SUP. MOLINA, CHAIR:** WELL, THE INITIAL ASSESSMENT.

15

16 **C.A.O. JANSSEN:** RIGHT. WE PAID A MILLION DOLLARS...

17

18 **SUP. MOLINA, CHAIR:** WELL, HEAVEN FORBID WHEN WE FIND OUT--
19 WHEN WE GET TO THE REAL ASSESSMENT.

20

21 **C.A.O. JANSSEN:** NO, BUT THE COMMENT WAS MADE, WHY DIDN'T THEY
22 ALREADY KNOW? WELL, IF THEY KNEW, WE WOULDN'T HAVE, IN THE
23 CONTRACT, UP FRONT, PAID THEM A MILLION DOLLARS TO DO AN
24 ASSESSMENT. THEY DIDN'T KNOW. THEY COULDN'T HAVE KNOWN. ALL
25 THE J.C.A.H.O. REPORTS IN THE WORLD WHICH, BY THE WAY, WERE



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1 FINE FOR YEARS AND YEARS AND YEARS, THAT'S WHAT THE ASSESSMENT
2 WAS FOR.

3

4 **SUP. MOLINA, CHAIR:** ALL RIGHT. WE HAVE DR. GENEVIEVE CLAVREUL
5 WHO WOULD LIKE TO ADDRESS US.

6

7 **DR. GENEVIEVE CLAVREUL:** GOOD AFTERNOON, BOARD OF SUPERVISORS.
8 GENEVIEVE CLAVREUL. ANYWAY, I'M GLAD TO SEE THAT YOU ARE
9 ASKING QUESTIONS ABOUT THE \$36,000 A MONTH BUT, YOU KNOW, FOR
10 LAST YEAR, I CAME ALMOST EVERY WEEK COMPLAINING ABOUT CAMDEN
11 BEING PAID 61,000 A MONTH FOR ONE R.N., LARRY KIDD. LARRY KIDD
12 WOULD NOT ACCOMPLISH MUCH. WHEN I HEAR WHAT I JUST HEARD, THAT
13 WE DID NOT KNOW HOW BAD KING DREW WAS, YOU KNOW, I MUST SAY,
14 MY MOTHER USED TO SAY, IT'S BETTER TO HEAR THAT THAN TO BE
15 DEAF, BECAUSE IT'S ABSURD. YOU HAD A TEAM OF SO-CALLED EXPERTS
16 OF THE D.H.S. DR. GARTHWAITE LIVE LOOSE, ET CETERA, FOR ONE
17 FULL YEAR, LOOSE, L-O-O-S FROM ALL OF YOU, AS WELL AS THE
18 CAMDEN GROUP. IF YOU COULD NOT ASSESS, IN ONE YEAR, WHAT WAS
19 GOING ON AT KING DREW, THERE'S SOMETHING WRONG IN THAT
20 PICTURE. AND WHEN I HEAR THAT SO MANY PROGRESS HAVE BEEN MADE
21 IN THE O.R., YOU KNOW, I DON'T KNOW, BUT DIDN'T WE HAVE A FIRE
22 IN O.R. NOT TOO LONG AGO? DID WE HAVE A FIRE BECAUSE SOMEBODY
23 DIDN'T KNOW HOW TO GROUND THEIR EQUIPMENT? DIDN'T WE LEAVE
24 ANOTHER SPONGE IN A BODY? OH, BUT WE'VE MADE SO WONDERFUL
25 IMPROVEMENTS. THAT'S WHAT WE JUST HEARD. ALSO, WHEN YOU HAVE A



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1 HOSPITAL WITH AN ACUTE PROBLEM LIKE KING DREW, YOU DON'T NEED
2 ADDITIONAL NURSING MANAGERS; YOU NEED A TOP C.N.O. WHO KNOWS
3 WHAT SHE IS DOING. YOU DON'T NEED FIVE DIFFERENT MONSTER
4 HEADS. YOU NEED SOMEBODY WHO IS IN CONTROL, SOMEBODY WHO CAN
5 MAKE CHANGES RAPIDLY. AND, YOU KNOW, LAST WEEK, I GAVE YOU THE
6 LETTER THAT CAMBIO WROTE TO MR. LEAF AND AN ANSWER FROM MR.
7 LEAF. NAVIGANT DID NOT HAVE THE EXPERTISE IN NURSING IN
8 PARTICULAR AND YOUR MAIN PROBLEM AT KING DREW HAS BEEN, AND
9 WILL BE FOR A LONG TIME TO COME, NURSING AND IT'S ABOUT TIME
10 YOU LOOK AT FACTS. I AM, YOU KNOW, COMING BACK EVERY WEEK.
11 SEE, PERSONALLY, I DON'T CARE IF YOU LISTEN OR NOT BECAUSE I
12 DO KNOW, EVENTUALLY, THE PUBLIC LISTENS AND I WILL LEAVE FOR
13 YOU MY LETTER TO EDITOR ON KING DREW, MOUNTING COSTS IS NO
14 SURPRISE, FOR THE RECORD AND I THINK IT'S ABOUT TIME TO PUSH
15 THAT WE EXPAND THE BOARD FROM FIVE TO 11, SO MAYBE YOU CAN ALL
16 PLAY TOGETHER BETTER AND MAKE SOME CHANGES. THANK YOU.

17

18 **SUP. MOLINA, CHAIR:** THANK YOU VERY MUCH. ALL RIGHT. THAT ITEM
19 WILL BE CONTINUED.

20

21 **SUP. ANTONOVICH:** ONE LAST ADJOURNMENT, JOHN A. DALY, THE
22 FOUNDER AND PARTNER OF DALY BROWN AND BRUNO, 48-YEAR ATTORNEY
23 IN THE COUNTY OF LOS ANGELES PASSED AWAY.

24

25 **SUP. MOLINA, CHAIR:** SO ORDERED ON THAT ADJOURNMENT. ALL RIGHT.



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1

2 **SUP. ANTONOVICH:** JOHN DALY.

3

4 **SUP. MOLINA, CHAIR:** THAT CONCLUDES ALL OF YOUR SPECIALS,
5 RIGHT?

6

7 **SUP. ANTONOVICH:** YES.

8

9 **SUP. MOLINA, CHAIR:** ALL RIGHT. AS FOR MY ADJOURNMENTS, I ASK
10 THAT WE ADJOURN TODAY IN THE MEMORY OF DON ALBERTO AVILES
11 INSUNZA, THE BELOVED FATHER-IN-LAW OF MY LONG- TIME FORMER
12 STAFF MEMBER, MARTHA MOLINA AVILES. WE WANT TO EXTEND OUR
13 HEARTFELT CONDOLENCES TO MARTHA, HER HUSBAND AND CHILDREN AND
14 THE ENTIRE AVILES FAMILY. SO ORDERED ON THAT ADJOURNMENT. MS.
15 BURKE, YOUR ADJOURNMENTS.

16

17 **SUP. BURKE:** I WOULD MOVE THAT, WHEN WE ADJOURN TODAY, WE
18 ADJOURN IN MEMORY OF DELIESH ALLEN ROBERTS AND SHE WAS THE 15-
19 YEAR-OLD GIRL WHO HAD BEEN ON LIFE SUPPORT SINCE BEING SHOT ON
20 MARCH 17TH, WHO PASSED AWAY ON FRIDAY, MARCH 25TH. SHE WAS
21 SHOT AS SHE WAITED TO BE PICKED UP BY HER AUNT AFTER SCHOOL IN
22 FRONT OF LOCKE HIGH SCHOOL IN SOUTH LOS ANGELES. SHE LEAVES TO
23 CHERISH HER MEMORY HER MOTHER, NINA, AND HER FATHER AND A
24 AUNT, CANDACY, AND OTHER FAMILY MEMBERS AND FRIENDS. MISS
25 JOHNNIE LOUISE RHOTEN, WHO PASSED AWAY ON MARCH 15TH, 2005.



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1 SHE WAS A LONG-TIME RESIDENT OF THE SECOND DISTRICT SINCE
2 1948. SHE WAS PRESIDENT OF THE AMERICAN LEGION AUXILIARY 253.
3 UNDER HER ADMINISTRATION, THE AUXILIARY EMERGENCY FUND WAS
4 ESTABLISHED AS WELL AS THE AUXILIARY COLOR GUARD UNIT AND IT
5 WAS THE FIRST BLACK WOMEN'S COLOR GUARD. SHE WAS ALSO THE
6 FIRST BLACK WOMAN TO HOLD THE ELECTIVE POSITION OF FINANCE
7 OFFICER IN THE DEPARTMENT OF CALIFORNIA FINANCE DEPARTMENT.
8 SHE LEAVES TO CHERISH HER MEMORY HER LOVING AND ONLY SON,
9 WILLIE SONNY HARRIS, AND HIS WIFE, JEAN, OF LOS ANGELES. AND
10 IRMA SMITH, WHO PASSED AWAY ON MARCH 24TH FROM COMPLICATIONS
11 OF HEART SURGERY. SHE WAS A LONG-TIME SECOND DISTRICT RESIDENT
12 OF RANCHO DOMINGO. SHE LEAVES TO CHERISH HER THREE CHILDREN
13 AND HER MOTHER. OMAR CERVANTES, WAS SHOT AND KILLED EASTER
14 SUNDAY NIGHT AFTER SPENDING A DAY WITH FAMILY CELEBRATING
15 EASTER IN EL CERINO. HE WAS 18 YEARS OLD. HE'S SURVIVED BY HIS
16 PARENTS, PATRICIA HERNANDEZ AND RAYMOND CERVANTES AND
17 SIBLINGS, RAYMOND, ERIN, JONATHAN, VANESSA, AND CHANTEL. HE IS
18 THE NEPHEW OF ONE OF OUR STAFF MEMBERS. AND REVEREND DR.
19 JOSEPH TALLEFARRA CAMPBELL, LONG TIME RESIDENT OF THE SECOND
20 DISTRICT. HE WAS A MEMBER AND PAST ASSOCIATE PASTOR OF VICTORY
21 BAPTIST CHURCH. HE WAS ALSO A MEMBER OF THE NATIONAL BAPTIST
22 CONVENTION OF U.S.A. FOR OVER 50 YEARS. HE'S SURVIVED BY HIS
23 LOVING WIFE, DIAN, CHILDREN, BILL, JOSEPH, JR., CHESTER
24 ANTHONY SMITH, EVA WILLIAM FREDERICK SMITH AND ALIM MUHAMMAD.
25



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1 **SUP. MOLINA, CHAIR:** SO ORDERED ON THOSE ADJOURNMENTS.

2

3 **SUP. BURKE:** I HAVE A MOTION WE'LL PASS OUT. A STUDY BY THE
4 HARVARD CIVIL RIGHTS PROJECT AND THE URBAN INSTITUTE FOUND
5 THAT CALIFORNIA'S REPORTED GRADUATION RATE OF 87% DRAMATICALLY
6 UNDERESTIMATES THE ACTUAL NUMBER OF DROPOUTS. ACCORDING TO A
7 REPORT CONFRONTING THE GRADUATION RATE CRISIS IN CALIFORNIA,
8 RESEARCHERS FOUND THAT THE ACTUAL GRADUATION RATE IS PROBABLY
9 CLOSER TO 71% AND GRADUATION RATES FOR MINORITIES STUDENTS
10 WERE CLOSER TO 57% FOR AFRICAN-AMERICANS, 60% FOR LATINOS AND
11 52% FOR NATIVE AMERICANS. AND RATES FOR MINORITY MALES DROPPED
12 EVEN LOWER. THE DISCREPANCY IN THE STATE'S OFFICIAL GRADUATION
13 RATE IS THAT DISTRICTS OFTEN REPORT STUDENTS WHO NEVER
14 RECEIVED DIPLOMAS AS HAVING TRANSFERRED TO ANOTHER SCHOOL AND
15 ACCURATE DATA ON DROPOUTS ARE OFTEN UNAVAILABLE. I THEREFORE
16 MOVE THAT THE BOARD OF SUPERVISORS DIRECT THE SUPERINTENDENT
17 OF THE LOS ANGELES COUNTY OFFICE OF EDUCATION TO COMPILE
18 STATISTICS FOR HIGH SCHOOL AND MIDDLE SCHOOL DROPOUT RATES BY
19 ALL SCHOOL DISTRICTS WITHIN L.A. COUNTY, THE MINORITY
20 BREAKDOWN OF GRADUATION RATES BY SCHOOL DISTRICTS AND THE
21 METHOD USED TO CALCULATE GRADUATION RATES BY SCHOOL DISTRICTS
22 AND TO PROVIDE A DETAILED WRITTEN REPORT BACK TO THIS BOARD
23 WITHIN 60 DAYS TO INCLUDE MEASURES AND RECOMMENDATIONS ON HOW
24 TO INCREASE THE GRADUATION RATES FOR ALL DISTRICTS WITHIN L.A.
25 COUNTY.



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1

2 **SUP. MOLINA, CHAIR:** OKAY. THAT'S A REPORT BUT IT'S FOR NEXT
3 WEEK OR-- IT'S OKAY? GO AHEAD AND DO IT TODAY?

4

5 **RAY FORTNER, COUNSEL:** YEAH, IT'S A REPORT BACK. YOU CAN DO
6 THAT TODAY, MADAM CHAIR.

7

8 **SUP. MOLINA, CHAIR:** ALL RIGHT. THEN WE CAN MOVE FORWARD THIS
9 REPORT. ALL RIGHT. NO OBJECTION. I HAVE AN ADDITIONAL
10 ADJOURNMENT. I'D LIKE TO ASK THAT WE ADJOURN IN MEMORY OF LONG
11 TIME PICO RIVERA RESIDENT, PAUL RUELAS. HE'S THE FATHER OF TWO
12 DEDICATED COUNTY EMPLOYEES, SUSAN MONTENEGRO, WHO WORKS OF THE
13 DEPARTMENT OF HEALTH SERVICES, AND PAULA SANCHEZ, WHO WORKS
14 FOR THE DISTRICT ATTORNEY'S OFFICE. WE WANT TO EXTEND OUR
15 DEEPEST CONDOLENCES TO THE RUELAS FAMILY. MR. YAROSLAVSKY,
16 YOUR SPECIALS.

17

18 **SUP. YAROSLAVSKY:** I HAVE TWO ADJOURNING MOTIONS, MADAM CHAIR.
19 ONE IS FOR DANIEL COHEN, WHO WAS MY APPOINTEE TO THE
20 COMMISSION ON AGING, SERVED SEVERAL TERMS ON THAT COMMISSION,
21 WHO RECENTLY PASSED AWAY AT THE AGE OF 90. HE IS SURVIVED BY
22 HIS TWO SONS, RON AND RICHARD. AND, SECONDLY, AND I THINK MR.
23 KNABE WANTS TO JOIN ON THIS ONE, SAMUEL WEINSTEIN, LONG-TIME
24 RESIDENT OF THE COUNTY OF LOS ANGELES, NATIVE OF BROOKLYN, NEW
25 YORK, SERVED IN THE ARMY DURING WORLD WAR II, EARNING A BRONZE



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1 STAR FOR HIS HEROISM, MAINTAINED A LIFELONG INTEREST IN
2 POLITICS, SPORTS AND ART. HE'LL BE DEEPLY MISSED BY HIS
3 FAMILY. HE'S SURVIVED BY HIS WIFE, GILDA, A SON, MICHAEL
4 WEINSTEIN, WHO I THINK WE ALL KNOW, HE'S THE EXECUTIVE
5 DIRECTOR OF THE A.I.D.S. HEALTHCARE FOUNDATION, AND A DAUGHTER
6 ROSEANNE AND SO WE ADJOURN IN HIS MEMORY, SAMUEL WEINSTEIN.

7

8 **SUP. MOLINA, CHAIR:** ALL MEMBERS. OKAY. SO ORDERED ON THOSE
9 ADJOURNMENTS. MR. KNABE.

10

11 **SUP. KNABE:** YES. WE WILL FURNISH THE INFORMATION, THIS HAS
12 JUST COME TO MY ATTENTION, THAT WE ADJOURN IN THE MEMORY OF
13 KAY GREEN, A FOURTH DISTRICT RESIDENT, GOOD FRIEND OF MY WIFE.
14 SHE WAS AN AUDITOR AT HOME BANK, VERY YOUNG AND HAS HAD A
15 BATTLE WITH CANCER AND PASSED AWAY RECENTLY. SHE'S SURVIVED BY
16 HER HUSBAND, LEON, AND SON, LEON, JR. AND SHE LIVES IN THE
17 CITY OF NORWALK. ALSO THAT WE ADJOURN IN MEMORY OF SHIRISH
18 GANDHI, WHO PASSED AWAY AT THE AGE OF 67, A LONG-TIME
19 SUPPORTER OF THE CITY OF CERRITOS AND THE OPTIMIST CLUB. HE IS
20 SURVIVED BY HIS WIFE, SUMATE, SON, BHAVIN, DAUGHTER, BHAIRAVI
21 AND GRANDSONS, MONAS, PAREKH AND TWO GRANDDAUGHTERS, ABHI AND
22 JUHI. ALSO THAT WE ADJOURN IN MEMORY OF OFELIA FAY ALMEIDA, 73
23 YEARS OF AGE, LONG-TIME RESIDENT OF HACIENDA HEIGHTS. SHE'S
24 THE WIFE OF RUDY ALMEIDA, A COMMUNITY LEADER OF HACIENDA
25 HEIGHTS AND A GOOD FRIEND. FAYE IS SURVIVED BY HER HUSBAND OF



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1 50 YEARS, RUDY, AND DAUGHTER, ROXANNE, SON, RANDY, AND FIVE
2 GRANDSON. ALSO THAT WE ADJOURN IN MEMORY OF MICHAEL COLE, HE
3 WAS-- HE STARTED A CLOSET BALL WHICH BECAME THE MOST POPULAR
4 DRAG SHOW OF ITS TIME. VERY ACTIVE IN THE A.I.D.S.-- AND HE
5 CREATED THE A.I.D.S. FOOD STORE SO THAT NO PERSON LIVING WITH
6 A.I.D.S. WOULD EVER GO HUNGRY OR FEEL UNLOVED. HE'S BEEN VERY
7 INVOLVED FOR 24 YEARS AND PASTOR MICHAEL IS SURVIVED BY HIS
8 MOTHER MARGARET, HIS SISTER, KELLY AND NIECE, SHANNON AND A
9 CONGREGATION OF MEN AND WOMEN WHOSE LIVES HE HAS CHANGED
10 DRAMATICALLY. ALSO THAT WE ADJOURN IN MEMORY OF PHYLLIS
11 STORMS, WHO WAS THE MOTHER OF A GOOD FRIEND, PAT YOUNIS, AND A
12 RESIDENTS OF SANTA CLARITA. WE'D LIKE TO EXPRESS OUR
13 CONDOLENCES TO PAT AND HER FAMILY.

14

15 **SUP. MOLINA, CHAIR:** SO ORDERED ON THOSE ADJOURNMENTS. ANYTHING
16 ELSE, MR. KNABE?

17

18 **SUP. KNABE:** I BELIEVE WE DID IT ALREADY.

19

20 **SUP. MOLINA, CHAIR:** I THINK THAT THE ITEM THAT HE HELD WAS...

21

22 **SUP. ANTONOVICH:** 85-D?

23

24 **SUP. KNABE:** NO. WE ALREADY DID THAT. I DIDN'T HOLD IT. A
25 MEMBER OF THE PUBLIC. WE MOVED 85-D.



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1

2 **SUP. MOLINA, CHAIR:** YES, WE DID. ALL RIGHT. SO WE HAVE PUBLIC
3 COMMENT. FIRST, WE HAVE JUAN IBARRA AND ERNESTO GARCIA. THEY
4 NEED A TRANSLATOR. JUAN IBARRA? ERNESTO GARCIA? THEY LEFT?
5 OKAY, THEY LEFT. OKAY, WE HAVE RAYNARD VINCENT PRICE, PLEASE
6 JOIN US, YVONNE MICHELLE AUTRY AND LILLIAN BURTON. IF YOU'D
7 ALL COME UP.

8

9 **RAYNARD VINCENT PRICE:** GOOD AFTERNOON. MY NAME IS RAYNARD
10 VINCENT PRICE. I AM A FOSTER PARENT HERE IN LOS ANGELES
11 COUNTY. I'VE BEEN A FOSTER PARENT FOR 11 YEARS AND THOSE 11
12 YEARS HAVE BEEN CONSTANT BATTLES BUT WE'VE HAD LOTS OF
13 SUCCESSES. I USED TO SAY THAT FOSTER PARENTING WAS THE MOST
14 DIFFICULT JOB ON THE PLANET BUT, AFTER SITTING HERE FOR THE
15 LAST TWO HOURS, I THINK I'M GOING TO HAVE TO REVAMP THAT
16 STATEMENT. WHAT BRINGS ME DOWN FROM THE ANTELOPE VALLEY, AND I
17 DROVE DOWN FROM THE ANTELOPE VALLEY WEARING BOXING GLOVES
18 BECAUSE I REALLY CAME TO DO BATTLE WITH THE BOARD AND ALSO THE
19 CHIEF ADMINISTRATIVE OFFICER, FOR DENYING A CLAIM OF FRAUD BY
20 A FOSTER YOUTH IN MY HOME. THAT FRAUD, ABOUT \$3,500, ALMOST
21 COST ME THE LOSS OF MY HOME. AND L.A. COUNTY TURNED ITS BACK
22 ON ME. THAT FRAUD HAPPENED IN NOVEMBER SOMETIME AND I'M JUST
23 GETTING THE FINAL RESPONSE FROM THE CHIEF ADMINISTRATIVE
24 OFFICE THAT THEY DID A THOROUGH INVESTIGATION OF THAT CLAIM
25 AND DENIED IT BECAUSE OF LACK OF SUPERVISION. HOWEVER, THAT



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1 THOROUGH INVESTIGATION COULD NOT HAVE HAPPENED BECAUSE NO ONE
2 TALKED TO ME. THERE'S TWO SIDES TO EVERY STORY. NO ONE TALKED
3 TO THE YOUTH IN MY HOME WHO COMMITTED THE FRAUD. HE IS STILL
4 THERE. I HAD HIM ARRESTED. I HAD HIM PROSECUTED. HE WENT TO
5 JAIL. BUT I GOT TO TELL YOU, BECAUSE MY HEART IS IN THE RIGHT
6 PLACE, I FORGAVE HIM FOR WHAT HE DID. I TOOK HIM BACK INTO MY
7 HOME. I SPOKE TO JUDGE WHITE TO LOWER HIS FELONY DOWN TO A
8 MISDEMEANOR SO THAT HE COULD STAY IN FOSTER CARE, SO THAT THIS
9 ORPHAN WOULD HAVE AN OPPORTUNITY SOME DAY TO DO SOMETHING WITH
10 HIS LIFE. GETTING A FELONY AT A YOUNG AGE COULD PRETTY MUCH
11 SHUTS YOU DOWN. SO I STILL HAVE THIS KID IN MY HOUSE. WE TALK
12 ABOUT PARTNERSHIPS IN FOSTER CARE FREQUENTLY. I AM SO WILLING
13 TO BE A PARTNER WITH L.A. COUNTY BUT L.A. COUNTY WILL NOT BE A
14 PARTNER WITH ME. I SURVIVED. IT WAS HARD. I SURVIVED THE
15 DENIAL. I SURVIVED L.A. COUNTY AND D.C.F.S. TURNING ITS BACK
16 ON ME AND WE WILL CONTINUE TO GO FORWARD BUT I WOULD LIKE
17 SOMEONE IN THIS ROOM TO DO SOMETHING ABOUT MY CLAIM. I THINK
18 IT'S LEGIT, I THINK IT'S REAL AND I DON'T THINK ANYBODY IN LOS
19 ANGELES COUNTY WILL FAULT YOU FOR REIMBURSING ME. THANK YOU.

20

21 **SUP. ANTONOVICH:** WE WILL CHECK INTO THAT, BECAUSE WE WANT TO
22 DO EVERYTHING THAT WE CAN TO FACILITATE MORE FOSTER PARENTING.
23 AND LET MY OFFICE LOOK INTO THIS.

24



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1 **RAYNARD VINCENT PRICE:** THANK YOU, MR. ANTONOVICH. AND I GOT TO
2 SAY, ONE OF THE REASONS WHY I TOOK THE BOXING GLOVES OFF AFTER
3 SITTING HERE FOR TWO HOURS, I KNOW IN MY HEART THAT YOU REALLY
4 CARE ABOUT THE CHILDREN AND THE FAMILIES OF LOS ANGELES. I
5 KNOW THAT YOU DO. AND I JUST THINK THAT THIS STORY SOMEHOW
6 BYPASSED YOU. THANK YOU VERY MUCH.

7

8 **SUP. MOLINA, CHAIR:** THANK YOU. MISS AUTRY.

9

10 **YVONNE MICHELLE AUTRY:** GOOD AFTERNOON. AGAIN, FOR THE RECORD,
11 MY NAME IS YVONNE MICHELLE AUTRY AND I WAS BORN HERE IN
12 ENGLEWOOD, CALIFORNIA, AND I WOULD LIKE TO MAKE A COMMENT
13 SIMILAR TO THAT WHICH THE GENTLEMAN JUST MADE. I ALSO HAD SOME
14 CLAIMS AND ALL OF THEM WERE DENIED BY THE COUNTY, ALL IN AN
15 EFFORT TO GET SOME SATISFACTION AFTER BEING DENIED CUSTODY OF
16 MY ONLY SON AND AFTER BEING HORRIBLY INCRIMINATED AND HORRIBLY
17 DEMONIZED AND AFTER AN ONGOING CHARACTER ASSASSINATION. RIGHT
18 NOW, I HAVE NO LEGAL RECOURSE THAT I'M ABLE TO TAKE, I'M IN
19 SCHOOL, SO THIS IS FOR THE RECORD UNTIL I AM ABLE TO TAKE SOME
20 FURTHER LEGAL ACTION AGAINST THE COUNTY, SOCIAL WORKERS,
21 JUDGES AND THE ATTORNEYS THAT FAILED TO REPRESENT ME
22 ADEQUATELY IN THE ATTEMPT TO GAIN CUSTODY OF MY ONE AND ONLY
23 3-1/2-YEAR-OLD SON. JUST FOR THE RECORD, AGAIN, IN AN EFFORT
24 TO REFUTE ANY ALLEGATIONS IN THIS CHARACTER ASSASSINATION,
25 ONGOING INCRIMINATION OF ME, I'M NOT A PROSTITUTE, I DON'T DO



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1 DRUGS, NOR HAVE I EVER BEEN A DRUG ADDICT, I'M NOT A
2 HOMOSEXUAL, NOR HAVE I EVER BEEN. I'M NOT A TRANSSEXUAL, I'M
3 NOT AN ALCOHOLIC, NOR HAVE I EVER BEEN. I DO NOT SMOKE, I'M
4 NOT BIPOLAR, MANIC DEPRESSIVE, SCHIZOPHRENIC, PSYCHOTIC,
5 PARANOID, NOR DELUSIONAL. ACTUALLY, I'M IN SCHOOL. THAT'S WHY
6 I HAVEN'T BEEN HERE. AND I'M DOING VERY WELL IN MY STUDIES. I
7 WOULD THINK THAT IT WOULD BE IMPOSSIBLE FOR SOMEONE WHO WAS
8 BIPOLAR, MANIC DEPRESSIVE, PSYCHOTIC, PARANOID AND DELUSIONAL
9 TO MATRICULATE IN AN INSTITUTION OF HIGHER LEARNING, WHICH I
10 AM CURRENTLY DOING AND VERY WELL, I MIGHT ADD, BY OF THE GRACE
11 OF GOD AND BECAUSE I'M USING THE TALENTS AND ABILITIES THAT HE
12 GAVE ME SO THAT I CAN EVENTUALLY PROSECUTE NOT JUST THE COUNTY
13 BUT THOSE THAT ARE RESPONSIBLE IN THIS ONGOING CHARACTER
14 ASSASSINATION. AND, AGAIN, FOR THE RECORD, I'D LIKE TO SAY
15 THAT I'M NOT THE ONLY PERSON WHO HAS BEEN INCRIMINATED BY THE
16 COUNTY. I'M NOT THE ONLY PARENT. SOME HAVE BEEN SUCCESSFUL IN
17 OVERTURNING THESE PETITIONS, AND I HOPE TO BE SUCCESSFUL IN
18 THE FUTURE. ALSO, FOR THE RECORD, I'D LIKE TO STATE THAT I'M
19 NOT INVOLVED IN ANY VIOLENT ACTIVITY, I'M NOT IN A GANG, NOR
20 HAVE I EVER BEEN. I'M A CHRISTIAN. I'M NOT A WITCH, OKAY? I
21 HAVE NEVER BEEN A PEDOPHILE, AND I WILL NEVER BE AND I HOPE
22 THAT THIS-- I CAN USE THIS IN THE FUTURE AGAINST THIS SMEAR
23 CAMPAIGN. THERE MIGHT BE SOMEONE THAT LOOKS LIKE ME THAT IS
24 PERPETRATING SOME OF THESE CRIMES, THAT IS EXHIBITING HERSELF
25 OR THAT IS IN PORNOGRAPHY BUT IT IS NOT ME. AND, AGAIN, MY



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1 NAME IS YVONNE MICHELLE AUTRY AND I JUST WANTED THAT FOR THE
2 RECORD. THANK YOU VERY MUCH.

3

4 **SUP. MOLINA, CHAIR:** THANK YOU, MISS AUTRY. MISS BURTON.

5

6 **LILLIAN H. BURTON:** WELL, I'M BACK. SOME OF YOU MAY REMEMBER, I
7 DON'T KNOW, I WAS HERE FIVE WEEKS AGO AND I THOUGHT THAT I HAD
8 YOUR ATTENTION AND I ALSO BELIEVED THAT I HAD YOUR INTEREST AT
9 THE TIME. I MADE A COMPLAINT ABOUT LOS ANGELES COUNTY OFFICE
10 OF EDUCATION AND I WAS GIVEN A PROCEDURE TO PERFORM THAT I DID
11 FOLLOW AND THE PROCEDURE WAS THAT I WAS TO TALK TO YOUR
12 COUNSEL AND HE WOULD FORWARD THE INFORMATION TO LOS ANGELES
13 COUNTY OFFICE OF EDUCATION AND THINGS WOULD START WORKING. I
14 HAVE NOT HEARD FROM THEM IN FIVE WEEKS. IF YOU DON'T HEAR FROM
15 SOMEONE WITHIN FIVE WEEKS OR WITHIN 30 DAYS, THE COMPLAINT, I
16 THINK, IS PRETTY MUCH NOT GOING TO BE DEALT WITH. I CAME TO
17 TALK WITH YOU INITIALLY BECAUSE YOU ARE THE PEOPLE THAT I HOLD
18 RESPONSIBLE. YOU ARE THE HEAD OF LOS ANGELES COUNTY OFFICE OF
19 EDUCATION. YOU ARE THE PEOPLE WHO SELECT THE SUPERVISOR AND
20 THE BOARD OF EDUCATION. NOW, THERE'S BEEN A PROBLEM BECAUSE I
21 WAS INJURED. L.A.C.O.E. HAS DECIDED THAT-- AND LEGALLY
22 DETERMINED THAT I'M UNABLE TO TEACH AGAIN PHYSICALLY. THEY'RE
23 CORRECT ON THIS POINT BUT THEY HAVEN'T PAID ATTENTION. I'D
24 LIKE YOUR ATTENTION, PLEASE, MR.-- I'D LIKE ALL OF THE
25 SUPERVISORS' ATTENTIONS, PLEASE. I'D LIKE...



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1

2 **SUP. MOLINA, CHAIR:** MISS BURTON, PLEASE CONTINUE YOUR
3 TESTIMONY.

4

5 **LILLIAN H. BURTON:** I'D LIKE YOUR ATTENTION. THIS HAS BEEN
6 GOING ON FOR EIGHT YEARS. I WAS INJURED BECAUSE I REFUSED TO
7 COMPLY WITH CHILD ENDANGERMENT DIRECTIVES! I WAS PLACED INTO A
8 CLASS PUNITIVELY THAT THEY KNEW EXCEEDED MY PHYSICAL
9 LIMITATIONS AT THE TIME. I WAS INJURED THROUGH PHYSICAL
10 ASSAULT AND I HAVE NOT RECEIVED THE BENEFITS THAT I WAS TO
11 RECEIVE BECAUSE I WAS INJURED THROUGH PHYSICAL ASSAULT. NOR
12 HAS THIS WHOLE MATTER OF CHILD ENDANGERMENT EVER REALLY BEEN
13 EXAMINED BECAUSE THERE IS A MAFIA-LIKE SYNDROME, FAMILY FIRST,
14 L.A.C.O.E., WE WILL PROTECT ALL THOSE PEOPLE WHO ARE
15 ADMINISTRATORS, WHO ARE GUILTY OF DOING SOMETHING REALLY
16 HORRIBLE. MR. YAROSLAVSKY, YOU WERE TALKING ABOUT YOUR
17 CHILDREN BEING PLACED IN SCHOOL, IN A PUBLIC SCHOOL. PUBLIC
18 SCHOOLS GUARANTEE A SAFE ENVIRONMENT. THIS IS SOMETHING THAT
19 THE FEDERAL GOVERNMENT SAYS IS-- CHILDREN ARE ENTITLED TO. WHY
20 ARE CHILDREN WHO ARE IN SPECIAL EDUCATION NOT GIVEN THAT SAME
21 GUARANTEE? BECAUSE THEY ARE NOT GIVEN THAT SAME GUARANTEE.
22 RIGHT NOW, YOU HAVE A HIGHLY PLACED MEMBER OF L.A.C.O.E.
23 ADMINISTRATORS WHO IS SAYING THE TEACHERS DO NOT NEED TO HAVE
24 A C.P.R. CREDENTIAL TO PERFORM MEDICAL PROCEDURES. AND YOU'VE
25 DONE NOTHING AND THEY'VE DONE NOTHING AND YOU'VE DONE NOTHING



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1 TO HELP ME. YOU'VE GOT TO GET TOGETHER WITH THESE PEOPLE.
2 YOU'VE GOT TO CALL THEM BECAUSE THEY'RE NOT GOING TO DO
3 ANYTHING UNTIL YOU GET ON THE PHONE AND SAY, "DO SOMETHING
4 ABOUT THIS, BECAUSE IT'S WRONG, IT'S CHILD ENDANGERMENT AND
5 YOU ARE SUPPORTING CHILD ENDANGERMENT."

6

7 **SUP. MOLINA, CHAIR:** THANK YOU VERY MUCH, MISS BURTON.

8

9 **LILLIAN H. BURTON:** YOU'RE WELCOME.

10

11 **SUP. MOLINA, CHAIR:** THAT CONCLUDES OUR PUBLIC COMMENT. AND I
12 GUESS IF THERE'S NOTHING ELSE BEFORE US, WE ARE ADJOURNED.
13 THANK YOU.

14

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REPORTER'S CERTIFICATE

I, Jennifer A. Hines, Certified Shorthand Reporter Number 6029/RPR/CRR qualified in and for the State of California, do hereby certify:

That the foregoing transcript of recorded proceedings was taken on Tuesday, March 29th, 2005, at the time and place therein set forth and recorded by the Los Angeles County Board of Supervisors, thereafter transcribed into typewriting under my direction and supervision;

And I hereby certify that the foregoing transcript of recorded proceedings is a full, true, and correct transcript of the recorded proceedings before the Los Angeles County Board of Supervisors.

I further certify that I am neither counsel for nor related to any party to said action, nor in anywise interested in the outcome thereof.

IN WITNESS WHEREOF, I have hereunto set my hand this 5th day of April, 2005.

_____(Signature on file)_____

JENNIFER A. HINES

CSR No. 6029/RPR/CRR